## **Home of the London Bridge**

# Lake Havasu City Arizona



Annual Budget Document Fiscal Year 2006-07



## Lake Havasu City, Arizona

## **ANNUAL BUDGET**

July 1, 2006 - June 30, 2007

#### **CITY COUNCIL**

Harvey Jackson Mayor

Vall Striyle Vice Mayor

**Cindy Aldridge** Councilmember

**Bruce Hinman**Councilmember



Margaret Nyberg Councilmember

**Dennis Schilling**Councilmember

**Allan Sturtevant**Councilmember

#### **CITY STAFF**

**Richard Kaffenberger** 

City Manager

**Gayle Whittle** 

Finance Director

### **LAKE HAVASU CITY**

www.lhcaz.gov

2330 McCulloch Boulevard N.

Lake Havasu City, AZ 86403

(928) 855-2116

#### **BUDGET AWARD**



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Lake Havasu City, Arizona, for its annual budget for the fiscal year beginning July 1, 2005. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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## Home of the London Bridge

# Lake Havasu Cíty Arízona

**Budget Message** 

**City Council** 

**Organization Chart** 

**Vision** ~ Mission ~ Core Beliefs

**How to Make the Most of this Document** 

**Budget Process** 

Introduction



### OFFICE OF THE CITY MANAGER LAKE HAVASU CITY

(928) 453-4141 (928) 680-4892 Fax

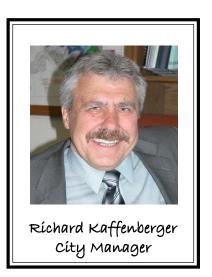
July 1, 2006

The Honorable Mayor & City Council Lake Havasu City 2330 McCulloch Blvd. N. Lake Havasu City, AZ 86403

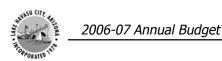
#### **BUDGET MESSAGE**

It is our pleasure to present you with the proposed Fiscal Year 2007 operating and capital budgets. The proposed budget reflects the City Council's ongoing commitment to the citizens of our community to provide superior services. This budget document is submitted in accordance with the appropriate laws of the State of Arizona and Lake Havasu City. The preparation of the annual budget continues to be the most important task that we perform each year. Similarly, the review and adoption of the annual budget is the most important policy decision that you as elected officials are required to make each year. The proposed operating budget is balanced based on revenue forecasts for Fiscal Year 2007. The capital budget will be funded using a combination of cash financing from reserves and proceeds from the issuance of new debt for the wastewater expansion program.

Based on financial projections, the Fiscal Year 2007 operating budgets will be generally supported by the existing sources of revenue. The financial projections are predicated on moderate growth in sales tax income, continued reliance on the full value of the property tax rate, maintaining the per acre Irrigation & Drainage District (IDD) tax at its current rate, periodic review and update of



user fees to reflect the cost of providing services, and no major changes in the manner and means by which the state shares its revenue with local governments. Future capital budgets will continue to concentrate on the expansion of our wastewater collection and treatment facilities that will be financed through various methods of public borrowing. There are not any projects included in the proposed Fiscal Year 2007 Community Investment Program (CIP) budget that were not funded. Any unfunded or partially funded CIP projects are still included in the five-year plan for planning purposes with the anticipation that a revenue stream will be identified to fund the project in the year it is scheduled to begin. Impact fees were projected for park development, the second bridge, and public safety projects. In the future, it will be necessary to continue to diversify the methods used to fund the city's CIP. Currently, the city primarily uses pay-as-you-go cash financing for capital projects; however, it is not feasible to meet the facility and infrastructure needs of a growing community with only one method. By using pay-as-you-go cash financing so heavily, the city has spent down its cash reserves and can no



longer sustain this financing mechanism as the primary method of financing the CIP. An additional concern is the detrimental effect that relying heavily on pay-as-you-go financing has on our constitutionally set expenditure limitation. Additional financing methods will have to be considered to meet the needs of the community. These methods include voter-approved debt or some form of lease-purchase. At the same time, a new or dedicated revenue source must be established to fund the repayment of these obligations. These various alternatives have been reviewed with Council at previous meetings.

During this fiscal year, there were several changes made to the budgeting process. A greater emphasis was placed on revenue trending, with a presentation to Council in January 2006, of a five year projection of revenues and expenditures of the major funds. This presentation emphasized the grave concern for the future condition of both the Irrigation and Drainage District fund (IDD) and the Highway Users Revenue Fund (HURF) and the continued reliance of several enterprise funds on General Fund subsidies to maintain operations. In addition, the finance department analyzed all the department budgets to arrive at a baseline operating budget before the departments submitted their supplemental requests. This year we are also attempting to present a performance based budget that includes indicators for the council's deliberative efforts in determining core service levels. In addition to providing service indicators for each department, additional comparative data to other communities is included as well.

This budget still includes funding for the acquisition of one parcel of shoreline identified in this budget as Body Beach (17.5 acres) with an estimated cost of \$3.5 million. Last year, it was proposed that this acquisition be funded through a lease-purchase mechanism that would allow for the cost to be spread over a 10-year period. Staff continues to propose that this concept be considered.

A goal this year is to work towards rebuilding the city's cash reserves that have been depleted over the last few years for cash-funded capital projects. The general fund contingency is again budgeted at 5% of the total general fund budget, in accordance with Council-adopted financial policies, and staff is projecting an ending fund balance of \$8.22 million, an addition of \$4.08 million over the current year budgeted ending fund balance. This results in a healthy balance of 20%, which is a moderately conservative position considering the City's current debt structure. We do not want to maintain a general fund balance of more than 25% because that is viewed as a negative factor by rating agencies.

#### **Budget Strategy**

This budget focuses on maintaining service levels, providing reasonably priced utilities, and completion of several cash funded community investment projects. The wastewater expansion project continues to be a priority and is being funded by a combination of diverted property tax revenues and public borrowing. The proposed budget continues to reflect \$5 million of the property tax revenue being used to fund the sewer expansion project, \$3 million from the general property tax levy, and \$2 million from the water enterprise fund. The City is committed, based on your direction, to keep the wastewater rates affordable for the citizens of this community. Staff is exploring several strategies and will bring them to Council once options and projected outcomes are developed. Future unfunded capital projects such as parks, streets, property acquisition, and utilities system improvements will require the issuance of public debt or other specifically identified revenue sources (such as impact fees on new development) to help fund the infrastructure cost associated with that new development. As referenced earlier, our past strategy of funding the capital facility projects from cash reserves has depleted our reserves to a level that will no longer support such large expenditures.



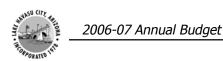
The proposed budget includes carryover funding for the second year of the vehicle replacement program through lease-purchase financing totaling \$2.7 million. Due to budgetary constraints, the implementation of the program had to be revised by stretching out the implementation for an additional year. The program has resulted in significant maintenance and repair cost savings due to the replacement of older equipment and vehicles that required continual maintenance and repair. The program also allows for the deferment of hiring additional mechanics to maintain the growing and aging fleet. There is \$3.14 million budgeted for the fiscal year ending fund balance that will allow the city to begin to fully fund vehicles and equipment without the need to lease. In the future, some large pieces of equipment may continue to be leased.

This budget proposes adding 44 additional employees at a cost of \$2.77 million. This includes salary, benefits, and outfitting and equipment. This proposal is addressing the existing service needs in addition to addressing the severe understaffing that has historically been present in the Public Safety area. The Police Department is attempting to maintain a state average of 1.75 officers per thousand population, and the Fire Department needs to bring their staffing up to NFPA standards of 4 personnel per apparatus instead of the current 3. At the same time, we must gear up to accommodate major growth factors that are likely to impact service demands in

the coming year(s) such as the Foothills project, the Lowe's project, and the new mall as well as protect our existing ISO rating which is due for evaluation in 2009. Eighteen of the new positions requested are for additional firefighters, with nine funded from a grant that the Fire Department will be applying for, and the other nine spaced out over the year to reduce the cost impact. Of the remaining 26 new positions, 12 are police positions, 3 are park maintenance positions, and 4 are programmed additions for the wastewater system. One employee will be funded with additional interest income. The 44 new positions outlined in the following table would bring the total authorized positions to 536. This staffing level results in a positions per capita ratio of 9.09 per thousand population. This is an increase of .28 over last year's ratio of 8.81 per thousand but still compares favorably with our comparison communities. We still maintain the lowest staffing ratio of the full-service communities among Flagstaff, Prescott, Sierra Vista and Yuma.

A wage and salary market study was conducted in the spring to compare our current compensation rate with those of other local governments in our market. The results of the market study determined that certain job classifications in our organization have fallen below the market rates paid by our municipal market study group. Funds necessary to implement the market study recommendations included in the Fiscal Year 2007 budget total \$988,463.

DEPARTMENT	Position	New FTEs
Community Services	Administrative Technician (Grants)	1
Finance: Accounting	Administrative Specialist	1
Finance: Budgeting	Procurement Official	1
Fire	Firefighter (9 Grant Funded)	18
Parks & Recreation: Parks	Maintenance Specialist	1
Parks & Recreation: Parks	Maintenance Technician	2
Police	Police Officer	12
Police	Public Safety Dispatcher	2
Police	Records Supervisor	1
Public Works: Wastewater	Laboratory Technician	1
Public Works: Wastewater	Maintenance Specialist	2
Public Works: Wastewater	Maintenance Technician	1
Public Works: Water	Administrative Technician	1
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#### **Budget Highlights**

The following represents the breakdown of expenses by category compared to last year's numbers.

TOTAL FINANCIAL PROGRAM	FY 05-06	% of Budget	FY 06-07	% of Budget
Personnel Services Supplies & Services Capital Debt, Depreciation, & Contingency	\$37,786,620 33,277,841 103,157,330 20,029,586	19 17 53 10	\$43,033,762 39,358,988 138,424,972 29,253,111	17 16 55 12
TOTAL	\$194,251,377	100	\$250,070,833	100

The operating budget totals \$82,392,750; an \$11,328,289 or 16% increase over last year's operating budget of \$71,064,461. Debt service, depreciation and contingencies total \$29,253,111 which reflects an increase of \$9.2 million. This increase is due to an increase in depreciation and debt service as the wastewater system expansion project progresses. Total revenue to support all expenses including capital projects is expected to be \$154 million. Therefore, we will utilize \$1 million of cash reserves to fund the shortfall between

total expenditures and estimated revenues and projected carry forward balances. This will result in a Fiscal Year 2007 ending cash balance of \$41 million for all funds combined compared to an estimated ending balance of \$42 million in Fiscal Year 2006.

The following represents the general fund breakdown of expenses by category to last year's budget numbers:

GENERAL FUND	FY 05-06	% of Budget	FY 06-07	% of Budget
Personnel Services	\$28,866,119	70	\$32,706,317	78
Supplies & Services	10,396,294	25	6,253,225	15
Capital	598,430	1	944,368	2
Debt & Contingency	1,600,000	4	1,955,800	4
TOTAL	\$41,460,843	100	\$41,859,710	100
Less Interfund Credits	(5,495,481)		(5,871,816)	
NET	\$35,965,362		\$35,987,894	



The general fund budget reflects a \$5,894,348 or 16% increase over the previous budget. Personnel services make up 78% of the general fund budget and 17% of the total budget. The total budget reflects an increase in salary and wages of \$2,785,595 as a result of employee movement within the city's current compensation plan, the addition of new authorized positions, and implementation of market study increases. The current plan provides a 10-step pay scale for each classified position; the employee moves one step annually provided they receive a satisfactory evaluation.

Other significant increases in the budget over the previous year include an anticipated \$588,595 increase in retirement contributions. The mandatory employer contribution rate to the Arizona State Retirement System is increasing 23% or \$247,697 and the rate for Public Safety Retirement for police personnel is increasing 22.8% and for fire personnel 48.2% for a combined budget

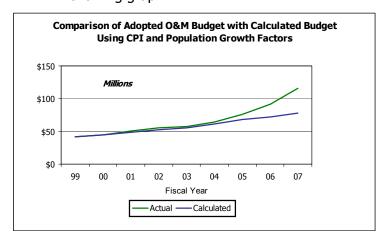
DESCRIPTION	Amount
Depreciation	\$7,963,219
Contingencies	688,293
Grants	3,946,896
Water Treatment Plant Operations	1,800,000
North Fire Station Personnel and NFPA 1710	955,045
Vehicle Replacement Program	3,236,105
City Water and Sewer Charges	1,099,133
Medical/Dental/Retirement	5,128,836
General Insurance Fund	1,729,287
Debt Service	7,235,840
Operational Costs for WWSE Project Management	848,000
	,
TOTAL	\$34,630,654

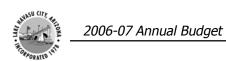
increase of \$340,898. The employee contribution rates are increasing also. This is a significant increase that both the city and the employees must absorb in their respective budgets. Although budgeted, the Arizona State Retirement System did not implement as great of an increase as originally expected.

The increase discussed above, combined with the increases in personnel costs associated with our current pay policy and the addition of new positions, the increase in the debt service expenses related to the wastewater expansion project, an increase in fuel costs and utilities, and an increase in contingency account for the overall increase in the operating budget.

This budget also reflects state shared revenue increases of \$3,273,524 or 29% from the previous year. The city's largest single revenue source, sales tax, remains strong, and the budget reflects a minimal increase over anticipated current year collections. Total estimated sales tax collection for Fiscal Year 2007 is \$22 million. This is a conservative budget estimate considering the city has experienced significant annual growth in sales tax revenue over the last five years.

You requested that staff prepare an anlysis of projecting the Fiscal Year 2007 operating budget using a baseline year of FY 1999 and calculating increases every year based on population growth and CPI increases. This analysis is depicted in the following graph:





The difference of \$38.4 million between the calculated budget and the proposed budget for FY 2007 includes the following 11 major items which account for 91% of the difference. These items are a result of new programs or services added to the budget or costs increasing over FY 1999 levels more than CPI and population growth factors. The remaining \$3.8 million is made up of many smaller items due to increased service levels and expanded programs and increased expenses due to greater implementaion of technology in city operations. The majority of these increases have occurred within the last four fiscal years:

- Depreciation was required for infrastructure assets beginning in FY 2004
- Water treatment plant was brought on line in the fall of 2004
- Additional public safety positions were added in FY 2007 to bring staffing up to either state averages or national recommended levels
- Vehicle Replacement Program was begun in FY 2004
- City water and sewer charges were accounted for beginning in FY 2004
- Medical and dental premiums have experienced significant increases for the past few years even with cost-cutting measures implemented because of increased authorized positions
- Retirement contributions have increased 175% over the past two years for Public Safety retirement and 74% for Arizona State Retirement

- General Insurance Fund was created in FY 2005 to self-insure for general liability and workers' compensation
- Additional debt service began in FY 2004 due to the Wastewater System Expansion program
- Additional staff diverted from their normal duties or new positions created to manage the Wastewater System Expansion program since FY 2003

As you know, we have historically provided grantin-aid to many worthy non-profits that provide social services to those in need of assistance, including senior citizens, low-income residents, and the youth of our community. We have previously suggested that our contributions to these agencies be phased out over time allowing these agencies to become more self-sufficient. Although we still believe they can survive on less local government support, we have recommended and included in this budget the same level of funding as previous budgets.

We also are committed to funding our Partnership for Economic Development (PED) and the Convention & Visitors Bureau (CVB) activities using proceeds from the hotel/motel and restaurant and bar tax. The city will continue to distribute funds based on actual collections of these taxes to the CVB and PED on a 75%/25% ratio, respectively.



#### **Community Investment Program**

The Fiscal Year 2007 Community Investment Program (CIP) budget is \$133,776,725 compared to \$100,684,305 last year, with property acquisition, wastewater expansion, streets, and water projects making up the bulk of the projects. The Fiscal Year 2007 capital budget includes \$37.5 million in carry forwards from the Fiscal Year 2006 CIP. The following illustrates the breakdown of

CATEGORY	CIP Budget FY 06-07	% of Budget
Airport General Government Parks Property Acquisitions Streets Wastewater Water Contingency & Reserves	\$3,564,388 5,404,673 4,016,448 6,527,000 7,322,177 98,807,573 8,134,466 0	2.7 4.0 3.0 4.9 5.5 73.9 6.1 0.0
TOTAL	\$133,776,725	100.0

#### Summary

In summary, we have completed the prior commitments to the community concerning water system upgrades and several other large capital projects using the pay-as-you-go financing method. The major operating budgets continue to be supported by current revenue and allow for excess revenue to be diverted to various capital projects, however, as the size and cost of the capital budget grows, additional sources and methods of funding will be required. It is now time for

us to look to rebuilding our reserves, financing operations within available revenue, and funding our capital projects with traditional debt financing or alternative revenue sources. This can only be accomplished if we maintain focus on planning future projects consistent with your vision and the community's ability to pay. The source of funds to pay for future capital projects such as park development and shoreline acquisition should be identified prior to their inclusion in the capital budget. Staff will continue to explore new and alternative revenue sources to be used for funding future community investment programs.

We wish to thank all the dedicated women and men of this organization and, in particular, Budget Manager Sandy McCormack, Budget Accountant Stefanie Morris, and Administrative Supervisor Kathy Kimball who participated in the development of this document. I would also like to thank the Mayor and City Council for giving us the opportunity to help lead this fine organization.

Respectfully submitted,

Richard Kaffenberger

City Manager

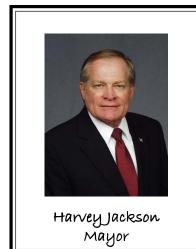
Gayle Whittle

Finance Director



#### **MAYOR & CITY COUNCIL**





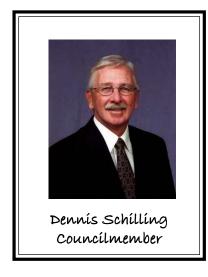
2006-07 Annual Budget

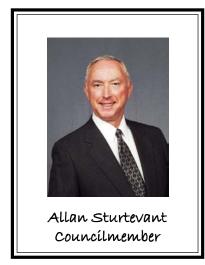
vall Striyle vice Mayor







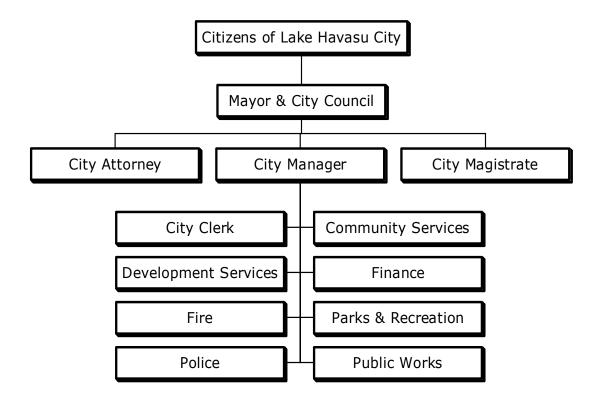






2006-07 Annual Budget

#### **ORGANIZATION CHART**



### **Management Staff**

Richard Kaffenberger, City Manager

#### **Department Directors**

Clyde Andress, Magistrate
Larry Didion, Development Services Director
Dan Doyle, Interim Police Chief
Paul Lenkowsky, Interim City Attorney
Dennis Mueller, Fire Chief
Bill Mulcahy, Parks & Recreation Director
Kevin Murphy, Public Works Director
Carla Simendich, City Clerk
Stan Usinowicz, Community Services Director
Gayle Whittle, Finance Director



2006-07 Annual Budget

#### **VISION ~ MISSION ~ CORE BELIEFS**

## VÍSÍON A Residential and Resort Community . . .

- Beautiful Lake and Mountains
- Active Lifestyle
- Opportunities to Make a Living
- A Great Place to Live and Work

## MÍSSÍON Lake Havasu City Strives to . . .

- Provide first class city services for our citizens, businesses, and guests
- Build and maintain quality city infrastructure and facilities
- Develop and maintain a strong partnership between city government and the community
- Maintain a financially healthy and sustainable city government

## Core Beliefs We Believe in ...

- Leading by Example
- Work Ethic
- Accountability
- Teamwork
- Integrity
- Creativity

**Introduction** 

#### **HOW TO MAKE THE MOST OF THIS DOCUMENT**

The budget document serves several purposes. It is a policy document, an operations device, a financial plan, and a communications guide. It presents the City Council and public with a clear picture of city services and the policy alternatives that are available. It provides city management with a financial and operating plan that conforms to the city's accounting system.

#### Introduction

Budget Message, City Council, Organization Chart, Vision ~ Mission ~ Core Beliefs, Budget Process

#### City Profile

Mission & Core Beliefs, City Council Five Year Goals, Community Profile, Demographic Statistics

#### Budget Summary

Budget Trends, Financial Policy Statement, Three Year Financial Projections, Budget Highlights

#### Revenue Summary

Revenue History and Projections, Assessed Valuation & Property Tax Rate Comparisons, Property Tax Levies & Rates

#### Operating Budget

Operating Budgets for Community Development, General Government, Parks & Recreation, Public Safety, Public Works, and Other (Grants, Improvement Districts, Local Transportation Assistance Fund)



#### • Capital Budget

Capital Outlay Summary, Community Investment Program, Detail of Five Year CIP Projects

#### Personnel Schedules

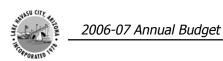
Personnel Costs, Positions Per Capita Trends, Staffing Levels, Schedule of Authorized Positions, Salary Structure

#### Legal Documents

Official Budget Forms, Budgetary Law

#### Appendix

Acknowledgments, Acronyms, Glossary, Index



#### **BUDGET PROCESS OVERVIEW**

Budget preparation allows departments the opportunity to reassess goals and objectives and means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of city reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A five year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's goals and directives set the tone for the development of the budget. The City Council identifies key policy issues that will provide the direction and framework for the budget. In addition to the City Council's own objectives, the departments identify and discuss their own policy issues with the City Manager.

The first step in the process is to prepare the requested five year Community Investment Program (CIP) because of the potential impact on the operating budgets. Departments begin to prepare budget requests based on past experiences, plans for the coming year, and guidelines received from the City Manager. Departments then submit their operating budget requests to the City Manager. The City Council then meets in a Work Session to review the proposed five year CIP.

After the Finance Department completes the revenue estimates during the first part of January,

the City Manager and Finance Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning fund balances, proposed revenues and expenditures, and estimated ending fund balances at the end of the budget fiscal year. Two City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the Tentative Budget and the Five Year CIP. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, however, they may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget usually occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than seven days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is more than seven days after adoption of the final budget.





2006-07 Annual Budget

## **BUDGET CALENDAR**

2005	December	20	Distribute Community Investment Program (CIP) budget instructions, manual, forms
2006	January	19	Distribute operating budget instructions, City Manager's guidelines, forms
		25	Departments submit Five Year CIP requests (new projects only)
	February	21	Departments submit operating budget requests
	March	14	City Council CIP Work Session: Draft Five Year Program
		20-24	City Manager and Finance Director review budget requests with department directors
	Apríl	11	City Council receives Preliminary Budget for review
		18	City Council First Budget Work Session
	мау	2	City Council Second Budget Work Session
		16	City Council Third Budget Work Session
		23	City Council Final Budget and CIP Work Session
	June	11	Publish Five Year Community Investment Program
		13	City Council adopts Tentative Budget and Five Year CIP
		18	Publish Tentative Budget and Notice of Public Budget Hearing
		27	City Council adopts Final Budget (public hearing)
	July	2	Publish Notice the Adopted Budget is available for public inspection
		11	City Council adopts Property Tax Levy (public hearing)

**Budget Process** 

#### **BUDGET BASIS & AMENDMENTS**

#### **Budget Basis**

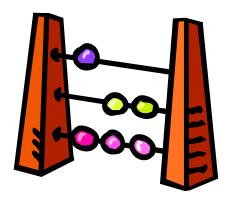
Basis of accounting refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the general fund) are prepared on a modified accrual basis. This means that obligations of the city (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. An exception to this general rule includes principal and interest on general long-term debt, which is recognized when due.

The enterprise funds (airport, recreation/aquatic center, refuse, wastewater, and water) are budgeted using the full accrual basis of accounting (excluding depreciation in the airport and recreation/aquatic center funds). This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the city.

The city's Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of Generally Accepted Accounting Principles (GAAP). Lake Havasu City prepares the annual budget utilizing the GAAP standards.

#### **Budget Amendments**

As specified in Arizona Revised Statutes 42-17106, in the case of an emergency, the City Council may authorize the transfer of funds between budget items of an adopted budget, if the funds are available and the transfer does not result in a violation of the expenditure limitation imposed by Article IX, Sections 19 and 20 of the Constitution of Arizona. Under city policy, the Finance Director may transfer unencumbered appropriated balances within an office, department, or agency. These budget transfers are reviewed by the relevant operating department director and the budget staff. All administrative budget transfers are documented by the Finance Department and tracked in the city's computerized financial system.





#### **FUND DESCRIPTIONS**

The financial operations of the city are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the city is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

#### **GOVERNMENTAL FUNDS**

Most city functions are financed through what are called governmental funds. The city has four types of governmental funds: the General Fund, Special Revenue Fund, Debt Service Fund, and Capital Projects Fund.

General Fund. The General Fund is the major operating fund of the city government and it accounts for the vast majority of city operations. The General Fund pays for police and fire protection, parks and recreation, community development, and general city administration among other city functions.

The majority of the revenue comes from property tax, local sales tax, state shared revenue, fines and forfeitures, licenses, permits, and interest. The General Fund is considered unrestricted and can be used for any governmental purpose. All other city funds are used to account for revenues which are restricted under federal, state, or local law, or generally accepted accounting principles.

 Special Revenue Fund. Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

**Community Development Block Grant (CDBG) Fund.** This fund accounts for all federal CDBG revenues. These rev-

enues can be used for the development of viable urban communities, affordable housing and a suitable living environment, and expanded economic opportunities.

**Grant Funds (Federal and State).** Most grants which are awarded to the city are required to be accounted for separately from all other city activities in separate funds. The grants budgeted are a combination of grants which have already been awarded to the city and/or grants which have been applied for and are pending notification of award.

#### Highway User Revenue Fund (HURF).

The major revenues of this fund are provided by the city's share of state gasoline taxes. These revenues are restricted by state constitution to be used solely for street and highway purposes.

**Improvement District Funds.** These funds are financed through the assessment of property taxes. Lake Havasu City currently has four improvement districts:

**Improvement District No. 1 Fund.** Maintenance and improvements to the gas lights along the residential area of London Bridge Golf Course.

**Improvement District No. 2 Fund.** Maintenance and improvements to the London Bridge Plaza.

**Improvement District No. 3 Fund.** Maintenance and improvements to the gas lights in the Lakeview Mobile Home Park.

# Improvement District No. 4 Fund. Maintenance and improvements to the electric street lights at Wheeler Park and the median landscaping on lower



#### **FUND DESCRIPTIONS**

McCulloch Boulevard, together with the gas lights on Civic Center Boulevard.

Judicial Collection Enhancement Fund (JCEF). The JCEF was established in 1989 by senate bill and is administered by the Arizona Supreme Court. The purpose of the fund is to help improve the administration of justice by increasing the number of court orders which are enforced, by enhancing the court's ability to collect and manage monies, and by improving court automation of collection and information systems. A surcharge is assessed for defensive driving school programs and on all filing, appearance, and clerk fees collected by all Arizona courts. Additionally, a time payment fee is charged to all persons who do not pay any penalty, fine or sanction in full on the date the court imposes it. All revenues are remitted to the State Treasurer with the exception of a portion of the time payment fee.

**Local Transportation Assistance Fund (LTAF).** This fund accounts for a state-shared revenue generated by the state lottery. The state restricts the use of this revenue to transportation purposes. Lake Havasu City uses its lottery fund to subsidize the city's transit system and the municipal airport.



Racketeering Influenced Criminal Organizations (RICO) Fund. This fund accounts for the RICO revenues and expenses of the Police Department. The revenues of this fund are received as a result of the seizure and forfeiture of property that is used in or is received as a benefit of criminal activity. The authority to seize property and restrictions concerning the use of forfeited monies is provided to the Police Department, at the direction of the Chief of Police as set forth under Title 13, Chapter 39 of the Arizona Revised Statutes. RICO revenue is received when court action awards the seized property and it is sold for cash or converted to use. Expenditure of RICO money is restricted for the furtherance of law enforcement efforts.

**Tourism/Economic Development Fund.** This fund receives the 3% tax on transient lodging (less than 30-day rentals) and 1% of the restaurant and bar sales tax. By city ordinances, this revenue is dedicated to the promotion of tourism and economic development.

**Transit Fund.** This fund is used to account for federal grants, fares, and city contributions to provide low-cost transportation for the general public.

- Debt Service Fund. A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- Capital Projects Fund. Capital projects funds are used to account for bond proceeds, grants, and contributions set aside for capital assets. The construction, acquisition, or replacement of capital assets includes activities such as buildings, public works, water, wastewater, airport, streets, and equipment.



#### **FUND DESCRIPTIONS**

#### **FIDUCIARY FUNDS**

Fiduciary funds are used to account for assets held by the city in a trustee capacity or as an agent for individuals, private organizations, or others.

Paid-On-Call (POC) Firefighters Pension
Trust Fund. This fund is a single-employer
defined contribution pension plan which covers all paid-on-call firefighters. The fund is
comprised of employees' pre-tax salary reductions. Pursuant to state statute, the employer
makes a contribution in an amount of 5% of
pre-tax wages of the employee.

#### PROPRIETARY FUNDS

Proprietary funds are used to account for the city's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service. The accounting principles used for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds enterprise funds and internal service funds. Lake Havasu City has eight proprietary funds, five are enterprise funds and three are internal service funds.

Enterprise Funds. Enterprise funds are governmental accounting funds in which the services provided are financed and operated similarly to those of a private business. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Lake Havasu City has established five enterprise funds (water, wastewater, refuse, recreation/aquatic center, and the airport) because they are considered or proposed to be selfsufficient and are required to stand on their own. Internal Service Funds. An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis.

**Employee Benefit Trust Fund.** A separate fund established to achieve financial stability regarding the need to provide a cost effective yet competitive benefit package to city employees. Funds are provided through premiums for medical and dental insurance coverage.

**Insurance Liability Fund.** This fund was established to serve as a loss reserve for future self-insurance. It will be used to set up the necessary components of a self-insured program and pay for anticipated losses and other expenses. The components and expenses that will be covered include, but are not limited to, third-party admininstrator fees, legal fees, and aggregate insurance premiums.

#### Vehicle/Equipment Replacement Fund.

This fund accounts for the accumulation of resources from each department for the replacement of vehicles and equipment. After initial purchase by the operating fund, the asset is recorded in this fund and "rented" by the operating department. This rent is determined by, and accumulates over, the life of the asset. Along with interest earnings, monies will be available for the purchase of new vehicles and equipment when the older item is no longer serviceable economically.



## **Home of the London Bridge**

# Lake Havasu City Arizona

**Mission & Core Beliefs** 

**City Council Goals Five Year Plan** 

**Community Profile** 

**Demographic Statistics Ten Year History** 

City Profile

#### **MISSION & CORE BELIEFS**

## Mission Statement

Provide first class city services for our citizens, businesses, and guests.

Build and maintain quality city infrastructure and facilities.

Develop and maintain a strong partnership between city government and the community.

Maintain a financially healthy and sustainable city government.

## Core Beliefs



Lake Havasu City holds these core beliefs to guide Council and Staff action in implementing the five year plan.

## CITY COUNCIL GOALS Five Year Plan

#### 1. Financially Sound City Government

#### • Objectives

Adequate financing methods for capital projects; Adequate level of financial reserves consistent with adopted financial policies; Increased sales tax revenues by producing and recapturing sales tax leakage; Improved bond rating; Expanded public/private partnerships to increase tax base; well built and maintained city facilities and infrastructure.

#### Means to A Citizen

Value for the tax dollars; Growth paying for growth; Resources for future capital projects; Responsible spending by Mayor and City Council; Affordable city services; City is running more like a business.

#### • Challenges and Opportunities

Funding sewer cost increases and potential revenue shortfall; funding water distribution system projects; funding capital investment projects; new methods for funding major projects; purchase of future water supply and water banking.

#### Actions 2005-2010

Sewer financial plan and actions; Annexation policies, priority, and actions; Community investment plan funding; Impact fees study and policy direction; Water utility policy and direction; Long range financial plan and policies; Budget revision (operational/capital); Performance audit (Community Development, Transit); Cable television license agreement; Cost of service policy and guidelines; Curb and gutter policy and program, including fund sources.

#### 2. Strong, Diversified Local Economy

#### Objectives

Attraction of new businesses (particularly light, clean manufacturing); Qualified and educated workforce; Development of north business park; Sites "ready to go" for a new business; expanded retail (mall, "big box").

#### • Means to A Citizen

More jobs in town (ability to work in Lake Havasu City); Opportunities to develop and to grow your own business; Insulation from economic swings due to diversity of businesses; Your children have a choice to return or to stay home; Higher wage jobs (increased personal income).

#### Challenges and Opportunities

Competition from other cities; Zoning and best land uses; Today's construction-driven local economy; Partnership for Economic Development changes and performance; Workforce housing; Cyclical nature of sales tax base.

#### • Actions 2005-2010

English Village development plan; Mall development; Workforce housing policy and actions; Economic development policy and strategy; Big box attraction strategy; Airport development; Air service expansion strategy and action; Assembly of commercial parks for commercial development.

# CITY COUNCIL GOALS Five Year Plan

#### 3. Safe and Clean Community

#### Objectives

Maintain timely response to an emergency; Clean community (streets, public spaces, beaches); Quality emergency medical services; Attractive commercial development and streetscapes; Maintain low crime rate.

#### Means to A Citizen

Peace of mind; Pride in community appearance; Confidence in emergency response by Lake Havasu City; Community looks good; Families feel welcome.

#### • Challenges and Opportunities

Growth rate; Bridgewater Channel; Funding for public safety; Funding for other safety and cleanliness services; private property rights vs. community interest.

#### • Actions 2005-2010

Code compliance policy direction, ordinance, and actions; Street improvement program funding; North fire station direction; Bridgewater Channel behavior and control; Lake safety plan and agreement; Highway 95 beautification and landscaping; Police and fire staffing; City gateways/entrances beautification project (including BLM agreement).

#### 4. Effective Utility System

#### Objectives

Secured and protection of adequate water supply, development of reuse; Upgrade water treatment and distribution system; Development of wastewater collection and treatment; Utility system developed prior to growth and development; Well maintained utility system.

#### Means to A Citizen

Reliable water (turn on quality, safe water); Reliable wastewater treatment; Protection of Lake Havasu (water quality, color); Reliable utility service.

#### Challenges and Opportunities

Funding; Keeping pace with growth; Federal mandate; Disposal and reuse/use of effluent water; Water acquisition for long-term supply.

#### • Actions 2005-2010

Colorado River Regional Sewer Coalition (CRRSCo) evaluation and direction; Water allocation plan direction; Sewer project management and construction; Water distribution line replacement program; Effluent/reuse plan and funding.

# CITY COUNCIL GOALS Five Year Plan

#### 5. Enhanced Quality of Life

#### • Objectives

Improved quality of public education (K-12); Four year college/university; Expanded and developed park system; Expanded cultural and performing arts facilities and opportunities; Recreational facilities and programs responsive to community needs; Keeping Mohave Community College as a vital part of the community.

#### Means to A Citizen

Excellent public schools for your children; Family oriented activities within the community; Choice of activities in your leisure time; Programs and facilities responsive to your needs; Opportunities for lifelong learning.

#### Challenges and Opportunities

State funding formula for schools; School tax override; Funding for schools and parks; Changing recreational patterns; Citizen apathy and opposition.

#### Actions 2005-2010

City's public school strategy; Mainland marina development; Parks Master Plan completion and implementation; SARA Park development; School override policy; Performing arts center feasibility study; Indoor sports complex development; Athletic fields/ballfield expansion plan and actions; College/university attraction strategy and plan; Cabana Park development; Four year college campus location; Recreational programming needs assessment and plan.

#### 6. Blue Lake, Beautiful Mountains

#### Objectives

Public access to lake along entire shoreline; Protection of mountain preserve and surrounding desert; Protection of natural areas along the shoreline; Quality water in lake; Well planned community (plans and policies reflected in new development).

#### Means to A Citizen

Public access to shoreline; Survival (wildlife); Beautiful vistas (lake, mountains); Safe, clean water; Recreational use of lake, mountains, desert.

#### • Challenges and Opportunities

Funding for shoreline acquisition; Annexation of foothills; Implementing development codes in new projects; Water safety; Floating vendors.

#### Actions 2005-2010

Unified Development Code revision; Subdivision ordinance revision; Mountain Preserve Task Force implementation; North/south traffic flow and bypass; Shoreline acquisition and funding; Lake safety plan and agreement (with Bureau of Land Management); Hillside development ordinance; Recreational uses of mountain areas and foothills policy and enforcement; Floating vendor action (working with 17 agencies).



# CITY COUNCIL GOALS Five Year Plan

#### 7. First Class Resort Development

#### • Objectives

More year-round tourism; Top quality resort hotels; Convention center able to host regional meetings (linked to hotel); Development of Island (major resort); More amenities for tourists (golf courses, spa, parks).

#### Means to A Citizen

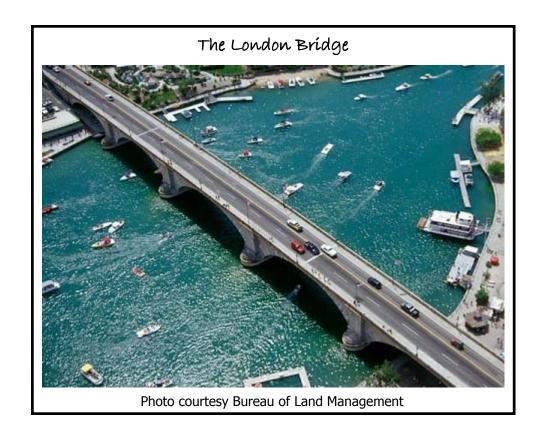
Support strong economy and business attraction; Business and job opportunities; Amenities for residents to enjoy in their leisure time; Community pride; Supports our lifestyle.

#### • Challenges and Opportunities

Zoning and the General Plan; Finding a developer; Land for amenities; Sufficient business to sustain a major hotel; Consistent, quality air service.

#### • Actions 2005-2010

Convention center development and direction; Resort and spa development; Aggressive marketing strategy for developers (with Partnership for Economic Development); Golf course development; Second bridge project; General Plan and Zoning review.





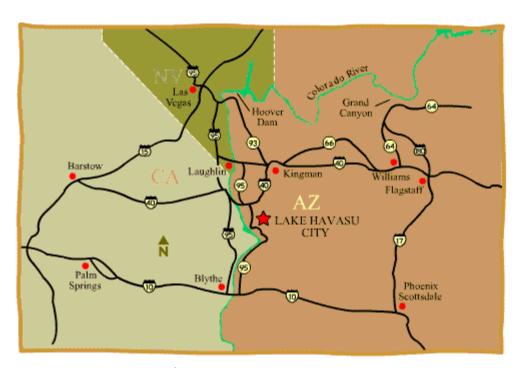
#### **Background**

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The city was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of a desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replica built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City.

Lake Havasu City is located in Mohave County, Arizona, and encompasses 42 square miles with 425 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

Highway Miles Cities	•	
Albuquerque	530	
Flagstaff	200	
Las Vegas	150	
Los Angeles	320	
Phoenix	200	
Salt Lake City	570	
San Diego	375	
San Francisco	600	
		_



Map courtesy Lake Havasu City Convention & Visitors Bureau



#### Government

Lake Havasu City incorporated in 1978 and is governed by the council-manager form of government.

#### **Scenic Attractions**

Lake Havasu City attracts hundreds of thousands of visitors each year to its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for bluegill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the city. For those interested in geological phenomena, within a 10-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

#### **Community Facilities**

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, sports fields, a dog park, a movie theater complex, a library, tennis courts, beaches, a bowling alley, and golf courses.

There are city, state, and commercially-operated recreational facilities that include watercraft launch ramps, a marina, campsites, public campgrounds, picnic grounds, trailer parks, boat slips, dry storage, boat repair, boat rentals, boat tours, swimming beaches, and fishing areas.

A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a 257-foot enclosed water slide, a large indoor community center/gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by London Bridge. An additional pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard.

#### **Population and Demographics**

Lake Havasu City is the major population center of southern Mohave County, one of the fastest growing counties in the United States. The U.S. Census Bureau recorded the following population trends for Lake Havasu City:

1990	24,363
2000	41,938
2005	55,338 estimate

Lake Havasu City estimates its population as of June 30, 2006, at 58,949, based upon housing units.

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number approximately 27,000.

According to DemographicsNow, Lake Havasu City's median age is estimated at 48.3 years, distributed as follows:

21.7% 19 and under 24.6% 20-44 27.0% 45-64 26.7% 65 and over



#### **Education**

Lake Havasu City has six elementary schools, two middle schools, one high school, charter schools, and private schools.

Mohave Community College (MCC) is an accredited college offering associates degrees and certificates of completion in specialized programs. Since its inception in 1971, MCC has grown to nearly 12,000 students annually.

Northern Arizona University, in partnership with MCC, offers residents an opportunity to obtain advanced degrees without leaving the area.

#### Medical

Havasu Regional Medical Center is a 138-bed facility providing healthcare services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines.

Havasu Surgery Center is a multi-specialty surgery center for out-patient surgical procedures.

#### **Lodging and Restaurants**

Lake Havasu City is home to 25 hotels/motels and 117 restaurants and bars.

#### **Business License**

The city's Business License office reports 6,651 active business licenses.

#### Climate

Lake Havasu City, Arizona, is located on the Colorado River on the eastern shore of Lake Havasu in the west central part of Arizona. It is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1500' above sea level at the foothills. The Mohave Mountains rise to over 5,000 in elevation just a few miles to the east of the community.

	Temperature (F)		Total
Month	Maximum	Minimum	Precipitation (in.)
January	67.5	44.7	0.57
February	71.6	48.1	0.47
March	79.8	53.0	0.46
April	88.1	59.8	0.11
May	98.0	69.5	0.01
June	107.0	77.4	0.01
July	111.8	84.8	0.16
August	111.0	85.1	0.24
September	104.3	77.1	0.38
October	92.2	63.3	0.27
November	75.2	50.7	0.32
December	65.4	43.5	0.25
Annual	89.3	63.1	3.25

Period of Record: 1991-2005. Average total snowfall 0.0".



#### **Public Safety – Fire**

Lake Havasu City's Fire Department consists of five fire stations strategically located throughout the community and a sixth station located at the Airport for both airport emergencies and other emergencies in the northern part of the community.

The department currently employs 90 personnel. Fire suppression has 61 personnel, the fire prevention bureau has 10 employees, fire administration has 7, and the training division has 1; the remaining 11 are part-time employees.

In 2005, the department responded to 6,234 emergencies with 4,437 of these being rescue or emergency medical incidents and 259 being hazardous conditions. The estimated property value which was saved from fire during 2005 was \$20,530,661.

In 2005, the public education division of fire prevention taught 866 classes. These classes equate to over 16,000 students in Lake Havasu City. Public education programs included CPR, babysitter programs, water safety classes, fire safety education, basic first aid, and many more. The fire prevention bureau also issued 1,123 permits, conducted 4,524 inspections, and reviewed 939 plans for commercial structures.

#### **Public Safety – Police**

Lake Havasu City's Police Department has 95 sworn police officers, 28 full time civilian employees, and 24 part time civilian employees. Last fiscal year, 2 new Neighborhood Watch groups were established and 574 children graduated from the DARE program. Approximately 60,440 emergency calls were received and 10,316 reports were taken.

#### **Transportation**

Commercial air transportation at the Lake Havasu City Municipal Airport is provided by Mesa Airlines operating under a code-share agreement with U. S. Airways with direct flights to Phoenix, Arizona, and Las Vegas, Nevada. The airport is open 24/7. Lake Havasu City airport staff maintain the 640acre airport consisting of an 8,000 foot runway and parallel taxiway, navigation equipment, airport ramps, secondary taxiway system, aprons, tie-downs, roadways, security access systems, open space, lighting, signage and drainage systems, as well as aircraft hangars, an Airport Rescue and Fire Facility, and the airline passenger terminal. Fixed Base Operations services are available 7 days a week and on-call after normal duty hours.

Ground transportation for the general public within Lake Havasu City is available through City Transit Services (CTS), an award-winning transit system in the state of Arizona. Operating 17 buses, CTS provides curb-to-curb service on a shared-ride basis. Each bus is accessible to persons with disabilities with no advance notice required to ride. Last fiscal year, CTS traveled 571,279 miles and transported 137,658 passengers. During the new fiscal year, CTS will add a fixed-route system to improve service and with reduced fares, with 24-hour advance call-in for curb-to-curb service rides for the elderly and disabled using the present fare system.

#### **Utilities – Wastewater & Water**

There are 9,037 sewer accounts serviced by 18 miles of force mains, 175 miles of gravity sewer lines, and 49 sewage lift stations.

Lake Havasu City has 25,180 available acre feet of water, 483 miles of water lines, and 28,424 meters in service.



2006-07 Annual Budget

# **DEMOGRAPHIC STATISTICS**Ten Year History

	(1)	(2) <b>Pe</b> r	(3)	(4)	(5)
Fiscal Year	Population	Capita Income	Median Age	School Enrollment	Unemploy- ment Rate
1996	36,285	\$15,618	44.9	5,389	3.9%
1997	37,580	\$16,336	44.9	5,292	2.8%
1998	38,635	\$16,068	46.9	5,332	2.4%
1999	39,655	\$18,225	47.0	5,646	2.5%
2000	41,938	\$20,199	47.5	5,841	3.3%
2001	44,096	\$21,164	47.5	5,889	3.5%
2002	46,650	\$20,953	48.0	6,345	4.1%
2003	49,642	\$21,239	48.5	6,437	3.5%
2004	53,080	\$21,316	48.3	6,549	3.1%
2005	55,338	\$21,025	47.9	6,453	3.0%

#### **Sources**

- (1) 1996-99 Arizona Economic Estimates Commission 2000 - The 2000 U S Census 2001-05 - The U S Census (estimates)
- (2) 1996 University of Arizona 1997 - Arizona Department of Economic Security 1998-99, 2002-05 - LHC Partnership for Economic Development 2000-01 - U S Dept. of Commerce/Bureau of Economic Analysis
- (3) 1996 University of Arizona 1997 - Lake Havasu City's estimates 1998-99, 2002-05 - LHC Partnership for Economic Development 2000-01 - The 2000 U S Census
- (4) Lake Havasu Unified School District No. 1
- (5) Arizona Workforce Informer (www.workforce.az.gov)

## **Home of the London Bridge**

# Lake Havasu City Arizona

**Budget Trends Ten Year History** 

**Financial Policy Statement** 

**Five Year Financial Projections All Major Funds** 

**Budget Highlights** 

Budget Summary

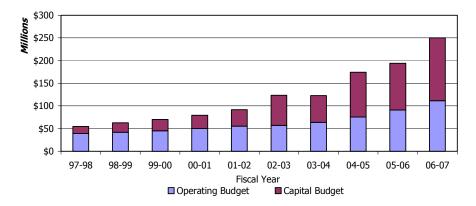


## BUDGET TRENDS Ten Year History

The 10-year history shows significant growth in expenditures. The operating budget increased at an average rate of 12% per year primarily due to population growth that continues to require additional staff to maintain the level of services citizens have come to expect.

Of the city's \$111.6 million Fiscal Year 2007 operating budget, \$88.5 million or 79% comes from only four funds:

General Fund \$40,915,341
Wastewater Utility Fund 27,224,977
Irrigation & Drainage District Fund 12,723,886
Highway User Revenue Fund 7,682,500



The capital budget has increased at an average annual rate of 31% per year. The city completed a \$40 million water treatment facility in Fiscal Year 2005 and is currently in the fifth year of an 11-year sewer system expansion project that is estimated to cost \$463 million.

The capital budget is comprised of new projects as well as projects carried forward from the previous fiscal year. In Fiscal Year 2007, carry for-

ward CIP projects account for \$37.5 million, or 27% of the total capital budget. The carry forward projects vary from year to year depending upon the scope of work and unanticipated delays in completion of the projects. The CIP carry forward portion of the capital budget has risen significantly over the past 10 years primarily due to the scope of work related to the massive sewer project.

Fiscal Year	Operating Budget	Capital Budget	Total Budget
97-98	39,411,524	15,331,215	54,742,739
98-99	42,080,126	21,005,106	63,085,232
99-00	45,274,079	24,831,279	70,105,358
00-01	50,254,571	29,036,424	79,290,995
01-02	55,238,843	36,403,168	91,642,011
02-03	57,291,171	66,308,046	123,599,217
03-04	63,864,205	59,015,258	122,879,463
04-05	75,580,205	98,899,473	174,479,678
05-06	91,094,047	103,157,330	194,251,377
06-07	111,645,861	138,424,972	250,070,833

## FINANCIAL POLICY STATEMENT Excerpt from Resolution No. 93-905

#### **OBJECTIVES**

- To protect the City Council's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
- 2. To set forth operational principles which minimize the cost of local government, to the extent consistent with services desired by the public, and which minimize financial risk.
- To adopt revenue policies which prevent undue or unbalanced reliance on certain revenues, which distribute the costs of municipal services fairly, and which provide adequate funds to operate desired programs.
- 4. To provide essential public facilities and prevent deterioration of the city's public facilities and its capital plant.
- 5. To protect and enhance the city's credit rating and prevent default on any municipal debts.
- 6. To insure the legal use of all city funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

#### **REVENUE POLICIES**

- The city shall annually review all revenue sources, including taxes, licenses, user fees, and other charges to ensure fiscal health and avoid intermittent large increases.
- 2. The city shall avoid dependence on temporary revenues to fund mainstream municipal services.

- 3. The city shall maintain all enterprise funds rate structures which are adequate to insure that they remain firmly and separately self-supporting, including the costs of operation, capital plant maintenance, debt service, depreciation, and moderate system extensions.
- 4. The city shall generate significant interest income by an aggressive investment policy making maximum utilization of idle cash in all funds.

#### **BUDGETARY POLICIES**

- Total fund appropriations changes shall be approved by City Council. Uses of contingency appropriations shall be specifically approved by City Council.
- 2. In order to provide flexibility to respond to unanticipated revenue decreases or unanticipated expenditures, at least 5% of the total operating budget shall be set aside as a contingency appropriation in the General Fund, Irrigation & Drainage District O&M Fund, Sanitary District O&M Fund, and the Highway Users Fund.
- 3. Fund balance reserves for the General Fund, Irrigation & Drainage District O&M Fund, Sanitary District O&M Fund, and the Highway Users Fund shall be maintained at a level at least 5% of the total operating budget.
- 4. A long-range Capital Improvement Program shall be prepared and updated each year. This plan may include "unfunded" projects that carry out the city's general plans but it will also include a capital spending plan that identifies projects that can be completed with known funding sources.



## FINANCIAL POLICY STATEMENT Excerpt from Resolution No. 93-905

- All Capital Improvement Program proposals shall include an estimate of the construction costs as well as an estimate of the impact on the city's operating budget of the affected funds.
- Amendments to Capital Improvement Program appropriations must be approved by
  City Council in order to keep the City Council informed on capital project activity and
  funding and ensures that revisions to
  project priorities are in line with City Council expectations.

#### **DEBT SERVICE POLICIES**

- 1. Long-term debt shall not be issued to finance current ongoing operations.
- 2. Long-term debt shall be confined to capital improvement projects too large to be financed from current revenues. Payment schedules shall not exceed the expected useful life of the project.
- 3. Long-term debt shall not exceed the city's resources for repaying the debt.
- 4. The city shall comply with the Arizona Constitution relative to debt limits. Current law states that, for general municipal purposes, a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property. Additional debt amounting to 20% of the assessed valuation can be issued for supplying such services as water, artificial light, sewers and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities.
- 5. Short-term debt or lease-purchase contracts shall be considered for financing major operating capital equipment when

the city's Management Services Director or the city's financial advisor determines that it is in the city's best financial interest.

#### FINANCIAL REPORTING POLICIES

- The city's accounting and financial reporting systems shall be maintained in conformance with current accepted principles and standards of the Government Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).
- Full disclosure shall be provided in the general financial statements and bond representations.
- 3. An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR).
- 4. The city shall continue to submit its CAFR annually to GFOA for the purpose of obtaining the Certificate of Achievement of Excellence in Financial Reporting.





#### **Home of the London Bridge**

# Lake Havasu City Arizona

# Five Year Financial Projections All Major Funds

**Airport Building Improvement CIP Debt Service** Community Investment Program General Highway User Revenue Insurance Liability Irrigation & Drainage District Local Transportation Assistance (Lottery) Parks Improvement **Property Acquisition** Recreation/Aquatic Center Refuse Enterprise Tourism/Economic Development **Transit Grant** Vehicle/Equipment Replacement **Wastewater Utility** 

Budget Summary



#### **AIRPORT FUND**

1					Projections		
Airport Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Debt Service: New			2,300,000				
Land/Building Rental Fees	61,378	68,002	68,002	70,042	72,143	74,307	76,537
Car Rental Fees	76,000	80,000	83,224	85,720	88,292	90,941	93,669
Facility Charges	19,736	19,736	20,226	20,833	21,458	22,101	22,764
FBO Hangar Fees	10,780	10,780	11,406	11,749	12,101	12,464	12,838
Fuel Flowage Fees Grants	49,900	49,900	56,431	58,124	59,867 16,930,875	61,663	63,513
Hangar Pad Fees	3,721,074 47,214	2,062,379 47,214	1,045,125 50,093	2,315,625 51,596	53,144	54,738	56,381
Hangar Rental Fees	115,704	115,704	116.000	119,480	123,064	126,756	130,559
Land Lease Fees	30,888	30,888	43,146	44,440	45,773	47,146	48,561
Landing Fees	12,686	12,686	13,895	14,312	14,742	15,184	15,639
Miscellaneous	100	100	10,033	1.,512	1.,,	15/10 .	25/055
Operating Permit Fees	1,330	2,650	5,662	5,832	6,007	6,187	6,373
Shade Port Lease Fees	28,082	28,082	28,000	28,840	29,705	30,596	31,514
Signage/Advertising	696	696	768	791	815	839	864
Sub-Lease Fee	150	150	134	138	142	146	150
Terminal Space Fee	11,422	11,422	13,342	13,742	14,155	14,579	15,017
Tie Down Fees	73,880	73,880	79,265	81,643	84,092	86,615	89,213
Transient Tie Downs	3,233	3,233	3,412	3,514	3,620	3,728	3,840
Vehicle Parking Fees	15,840	17,000	18,405	18,957	19,526	20,112	20,715
Total Revenues	\$4,280,093	\$2,634,502	\$3,956,536	\$2,945,378	\$17,579,521	\$668,102	\$688,147
Expenditures							
Personnel	397,030	389,089	440,844	415,616	435,863	457,110	479,405
Operation & Maintenance (O&M)*	536,905	483,215	464,530	385,704	398,410	411,581	425,239
Capital Outlay							
Community Investment Program	3,752,527	2,115,260	3,564,388	3,515,000	17,365,000	0	0
Contingency	20,000		20,000				
Depreciation	859,821	859,821	850,096	882,176	905,112	928,644	952,788
Interfund Debits/(Credits)	225,875	225,875	213,013	237,168	249,026	261,477	274,550
Landfill Closure Reserve							
Other Expenses							
	\$5,792,158	\$4,073,260	\$5,552,871	\$5,435,664	\$19,353,411	\$2,058,812	\$2,131,982
Non-Cash Depreciation & Adjustments	(859,821)	(859,821)	(850,096)	(882,176)	(905,112)	(928,644)	(952,788)
Total Expenditures	\$4,932,337	\$3,213,439	\$4,702,775	\$4,553,488	\$18,448,299	\$1,130,168	\$1,179,194
AVAILABLE BALANCE	(\$652,244)	(\$578,937)	(\$746,239)	(\$1,608,110)	(\$868,778)	(\$462,066)	(\$491,047)
Operating Transfers In/(Out)	(4002/244)	(4370/337)	(4740/200)	(41/000/110)	(\$000)770)	(\$402,000)	(4452/647)
Debt Service Fund	(65,800)	(65,800)	(65,800)	(65,800)			
General Fund	545,000	225,000	700,000	425,000	400,000	410,000	435,000
Lottery Fund	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Lottery Fund	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total Operating Transfers In/(Out)	\$529,200	\$209,200	\$684,200	\$409,200	\$450,000	\$460,000	\$485,000
SUBTOTAL	(\$123,044)	(\$369,737)	(\$62,039)	(\$1,198,910)	(\$418,778)	(\$2,066)	(\$6,047)
Beginning Balance	\$67,616	\$350,893	\$34,038	\$31,734	\$32,199	\$47,546	\$45,480
CIP Transfers In/(Out) CIP - General Fund	121,108	52,882	59,735	1,199,375	434,125		
Total CIP Transfers In/(Out)	\$121,108	\$52,882	\$59,735	\$1,199,375	\$434,125	\$0	\$0
ENDING BALANCE	\$65,680	\$34,038	\$31,734	\$32,199	\$47,546	\$45,480	\$39,433

<sup>\*</sup>Supplies & Services

#### **BUILDING IMPROVEMENT FUND**

Ī					Projections		
Building Improvement Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Grants Impact Fees Interest & Miscellaneous				56,500 1,400,000	725,000 732,500	345,000 700,000	
Total Revenues	\$0	\$0	\$0	\$1,456,500	\$1,457,500	\$1,045,000	\$0
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses	1,024,888	327,656	693,100	1,542,050	2,680,700	2,810,000	
	\$1,024,888	\$327,656	\$693,100	\$1,542,050	\$2,680,700	\$2,810,000	\$0
Non-Cash Depreciation & Adjustments  Total Expenditures	\$1,024,888	\$327,656	\$693,100	\$1,542,050	\$2,680,700	\$2,810,000	\$0
AVAILABLE BALANCE	(\$1,024,888)	(\$327,656)	(\$693,100)	(\$85,550)	(\$1,223,200)	(\$1,765,000)	\$0
Operating Transfers In/(Out)							
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$1,024,888)	(\$327,656)	(\$693,100)	(\$85,550)	(\$1,223,200)	(\$1,765,000)	\$0
Beginning Balance	\$624,406	\$506,552	\$178,896	\$25,796	\$25,796	\$796	\$796
CIP Transfers In/(Out) CIP - Park Improvement Fund CIP - General Fund	425,000		(60,000) 600,000	85,550	1,198,200	1,765,000	
Total CIP Transfers In/(Out)	\$425,000	\$0	\$540,000	\$85,550	\$1,198,200	\$1,765,000	\$0
ENDING BALANCE	\$24,518	\$178,896	\$25,796	\$25,796	\$796	\$796	\$796

<sup>\*</sup>Supplies & Services



#### **CIP DEBT SERVICE FUND**

		Projections					
CIP Debt Service Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Debt Service Payments From:	CF 000	65.000	CE 000	65.000			
Airport Fund Capital Lease Property Acquisition	65,800	65,800	65,800	65,800			
General Fund	2.495.850	2,495,850	2,495,850	2,495,850			
Improvement District #7	118,398	117,669	127,580	119,216	114,347	119,222	118,713
Irrigation & Drainage District Fund	938,350	938,350	938,350	938,350	ļ , , , , , , , , , , , , , , , , , , ,	- ,	-,
Interest, Fees & Other Revenues	750	1,479	289	200	200	200	200
Total Revenues	\$3,619,148	\$3,619,148	\$3,627,869	\$3,619,416	\$114,547	\$119,422	\$118,913
Expenditures							
Personnel Operation & Maintenance (O&M)*							
Capital Outlav							
Community Investment Program							
Contingency							
Debt Service	5,712	5,712	8,512	8,767	9,030	9,301	9,580
Depreciation							
Interfund Debits/(Credits)							
Landfill Closure Reserve Other Expenses:							
Capital Lease-Property Acquisition							
P&I - 1999 Refunding Bonds	3,704,500	3,704,500	3,672,900	3,653,910			
P&I - 2001 Improvement District #7	118,441	118,441	118,956	114,347	119,222	118,713	117,947
			·		· ·	,	·
	\$3,828,653	\$3,828,653	\$3,800,368	\$3,777,024	\$128,252	\$128,014	\$127,527
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$3,828,653	\$3,828,653	\$3,800,368	\$3,777,024	\$128,252	\$128,014	\$127,527
AVAILABLE BALANCE	(\$209,505)	(\$209,505)	(\$172,499)	(\$157,609)	(\$13,705)	(\$8,592)	(\$8,615)
Operating Transfers In/(Out)							
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$209,505)	(\$209,505)	(\$172,499)	(\$157,609)	(\$13,705)	(\$8,592)	(\$8,615)
Beginning Balance	\$846,766	\$909,738	\$700,233	\$527,734	\$370,125	\$356,420	\$347,828
CIP Transfers In/(Out)							
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$637,261	\$700,233	\$527,734	\$370,125	\$356,420	\$347,828	\$339,213

<sup>\*</sup>Supplies & Services

#### **COMMUNITY INVESTMENT PROGRAM FUND**

			Projections				
Community Investment Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Grants Impact Fees	1,550,800	356,400	3,057,520	283,300	1,277,000	1,450,000	
New Debt Service Flood Control Funding Interest & Miscellaneous			1,855,027	1,900,000	11,300,000 1,900,000	1,900,000	1,900,000
Total Revenues	\$1,550,800	\$356,400	\$4,912,547	\$2,183,300	\$14,477,000	\$3,350,000	\$1,900,000
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses	15,411,838	2,133,724	13,402,689	5,699,540	16,522,900	6,974,000	4,820,000
	\$15,411,838	\$2,133,724	\$13,402,689	\$5,699,540	\$16,522,900	\$6,974,000	\$4,820,000
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$15,411,838	\$2,133,724	\$13,402,689	\$5,699,540	\$16,522,900	\$6,974,000	\$4,820,000
AVAILABLE BALANCE	(\$13,861,038)	(\$1,777,324)	(\$8,490,142)	(\$3,516,240)	(\$2,045,900)	(\$3,624,000)	(\$2,920,000)
Operating Transfers In/(Out) Flood Control - Washcrew			(307,800)				
Total Operating Transfers In/(Out)	\$0	\$0	(\$307,800)	\$0	\$0	\$0	\$0
SUBTOTAL	(\$13,861,038)	(\$1,777,324)	(\$8,797,942)	(\$3,516,240)	(\$2,045,900)	(\$3,624,000)	(\$2,920,000)
Beginning Balance	\$144,722	\$240,929	\$3,565,849	\$875,201	\$1,225,201	\$1,575,201	\$1,975,201
CIP Transfers In/(Out) CIP - Building Improvement Fund CIP - General Fund CIP - Highway User Revenue Fund CIP - Irrigation & Drainage-Flood Control CIP - Parks Improvement Fund CIP - Property Acquisition Fund CIP - Refuse Fund CIP - Wastewater Utility Fund	1,024,888 1,797,606 2,233,538 2,507,825 964,875 4,577,940 301,366 353,000	111,924 1,010,240 3,880,029 32,427 67,624	2,477,809 1,497,278 1,000,000 811,831 320,376	2,470,800 1,395,440	1,231,900 664,000 500,000	2,775,000 1,249,000	2,825,000 495,000
Total CIP Transfers In/(Out)	\$13,761,038	\$5,102,244	\$6,107,294	\$3,866,240	\$2,395,900	\$4,024,000	\$3,320,000
ENDING BALANCE	\$44,722	\$3,565,849	\$875,201	\$1,225,201	\$1,575,201	\$1,975,201	\$2,375,201

<sup>\*</sup>Supplies & Services



#### **GENERAL FUND**

					Projections		
General Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Auto Lieu Tax	2,600,000	2,600,000	3,273,741	3,371,953	3,473,112	3,577,305	3,684,624
Charges for Services	689,500	605,793	628,408	647,260	666,678	686,678	707,282
City Sales Tax	20,086,000	22,180,000	22,265,000	23,375,850	24,077,126	24,799,439	25,543,422
Fines & Forfeitures	1,045,000	1,045,000	1,069,689	1,101,779	1,134,833	1,168,878	1,203,943
Fire Insurance Tax	160,000	195,000	242,855	250,141	257,645	265,374	273,335
Interest, Miscellaneous & Grants	1,130,135	1,417,135	1,469,891	1,485,132	1,529,687	1,575,576	1,622,844
License & Permits	3,769,200	3,811,400	3,494,501	3,599,337	3,707,317	3,818,538	3,933,092
Property Tax Levy	3,836,473	3,836,473	4,166,824	4,424,681	4,645,915	4,878,211	5,122,121
State Sales Tax	4,108,095	4,108,095	5,190,807	5,294,623	5,400,516	5,508,526	5,618,696
Urban Revenue Sharing	4,389,147	4,389,147	5,914,171	6,032,454	6,153,104	6,276,166	6,401,689
Total Revenues	\$41,813,550	\$44,188,043	\$47,715,887	\$49,583,211	\$51,045,932	\$52,554,690	\$54,111,048
Expenditures							
City Attorney	481,350	351,386	470,346	513,308	549,198	587,150	627,273
City Clerk	189,737	189,000	233,916	238,594	243,366	248,234	253,198
City Council	73,181	49,000	72,041	73,482	74,951	74,636	82,443
City Court	1,115,255	958,000	1,165,643	1,188,956	1,217,815	1,273,843	1,332,551
City Manager	85,387	72,579	93,708	99,244	115,314	132,472	150,788
Community Services	2 520 220	2 022 470	243,402	248,270	253,235	258,300	263,466
Development Services	2,529,338	2,023,470	2,365,317	2,412,623	2,460,876	2,510,093	2,601,580
Finance Fire	590,688 8,753,571	549,340 7,938,250	647,005 10,561,412	677,541 10,772,640	734,722 10,988,093	795,369 11,207,855	859,669 11,432,012
General Government	2,488,175	2,114,949	2,691,184	2,745,008	2,799,908	2,855,906	2,913,024
Human Resources	312,304	287,320	467,628	476,981	486,520	496,251	506,176
Information Systems	832,615	749,354	785,450	801,159	817,182	833,526	850,196
Parks & Recreation	5,221,548	4,699,393	6,061,220	6,182,444	5,658,544	5,914,862	6,033,159
Police	10,615,919	9,023,531	12,658,963	11,017,138	11,492,492	11,989,644	12,509,644
Public Works - Admin./Eng. & Shop	1,076,294	968,665	1,392,474	1,303,016	1,400,383	1,503,439	1,612,525
Contingency	1,600,000	400,000	1,950,000	2/303/010	27 100/505	2/303/ 103	1/012/020
	\$35,965,362	\$30,374,235	\$41,859,709	\$38,750,404	\$39,292,600	\$40,681,579	\$42,027,705
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$35,965,362	\$30,374,235	\$41,859,709	\$38,750,404	\$39,292,600	\$40,681,579	\$42,027,705
AVAILABLE BALANCE	\$5,848,188	\$13,813,808	\$5,856,178	\$10,832,806	\$11,753,332	\$11,873,111	\$12,083,344
Operating Transfers In/(Out)							
Airport Fund	(545,000)	(225,000)	(700,000)	(425,000)	(400,000)	(410,000)	(435,000)
Highway User Revenue Fund	(3,150,000)	(2,150,000)	(1,475,000)	(2,000,000)	(1,750,000)	(2,050,000)	(1,800,000)
Irrigation & Drainage District	(3,130,000)	(2,130,000)	(600,000)	(2,000,000)	(1,730,000)	(2,030,000)	(1,000,000)
Liability Insurance Fund	(126,000)	(126,000)	(129,276)	(132,637)	(136,086)	(139,624)	(143,254)
Recreation/Aquatic Center Fund	(645,000)	(545,000)	(725,000)	(730,000)	(765,000)	(800,000)	(830,000)
Transit Grant Fund	(675,000)	(350,000)	(1,000,000)	(600,000)	(660,000)	(700,000)	(770,000)
Debt Service Fund	(2,495,850)	(2,495,850)	(2,495,850)	(3,439,650)	(1,348,800)	(1,347,070)	(1,343,690)
Total Operating Transfers In/(Out)	(\$7,636,850)	(\$5,891,850)	(\$7,125,126)	(\$7,327,287)	(\$5,059,886)	(\$5,446,694)	(\$5,321,944)
SUBTOTAL	(\$1,788,662)	\$7,921,958	(\$1,268,948)	\$3,505,519	\$6,693,446	\$6,426,417	\$6,761,400
Beginning Balance	\$15,000,064	\$16,264,235	\$20,976,739	\$8,223,022	\$5,013,366	\$6,715,787	\$7,367,204
CIP Transfers In/(Out)	,,	,	,		,		
CIP - Airport Fund	(121,108)	(52,882)	(59,735)	(1,199,375)	(434,125)		
CIP - Building Improvement Fund	(425,000)	(44.640)	(600,000)		(325,000)		
CIP - IDD Fund	(239,465)	(44,648)	(114,187)	(2.470.900)	(1 221 000)	(2.775.000)	(2 025 000)
CIP - Other	(1,797,606)	(111,924)	(2,477,809)	(2,470,800)	(1,231,900)	(2,775,000)	(2,825,000)
CIP - Parks Improvement Fund CIP - Property Acquisition Fund	(3,488,988)		(239,038) (4,994,000)	(45,000)			
CIP - Property Acquisition Fund CIP - Wastewater Utility Fund	(3,488,988)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
,		* * * * *	,	,	,,,,,	. , , ,	
Total CIP Transfers In/(Out)	(\$9,072,167)	(\$3,209,454)	(\$11,484,769)	(\$6,715,175)	(\$4,991,025)	(\$5,775,000)	(\$5,825,000)
ENDING BALANCE	\$4,139,235	\$20,976,739	\$8,223,022	\$5,013,366	\$6,715,787	\$7,367,204	\$8,303,604

## **HIGHWAY USER REVENUE FUND (HURF)**

		Projections					
Highway Users Revenue Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Gasoline Tax Interest & Miscellaneous Street Special Services	4,982,320 30,000 10,000	5,250,000 20,000 10,000	5,958,755 14,776 10,000	6,107,724 15,219 10,300	6,260,417 15,675 10,609	6,416,927 16,146 10,927	6,577,351 16,630 11,255
Total Revenues	\$5,022,320	\$5,280,000	\$5,983,531	\$6,133,243	\$6,286,701	\$6,444,000	\$6,605,236
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency	2,105,964 3,183,355 15,000 295,000	2,000,666 2,546,684 15,000	2,244,642 3,319,544 295,000	2,166,777 3,172,918	2,270,343 3,283,315	2,378,966 3,396,673	2,492,893 3,513,093
Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses:	381,547	381,547	284,390	412,624	445,567	480,478	517,463
Street Maintenance Program	1,000,000	461,076	1,538,924	1,569,702	1,601,097	1,633,118	1,665,781
	\$6,980,866	\$5,404,973	\$7,682,500	\$7,322,021	\$7,600,322	\$7,889,235	\$8,189,230
Non-Cash Depreciation & Adjustments <b>Total Expenditures</b>	\$6,980,866	\$5,404,973	\$7,682,500	\$7,322,021	\$7,600,322	\$7,889,235	\$8,189,230
AVAILABLE BALANCE	(\$1,958,546)	(\$124,973)	(\$1,698,969)	(\$1,188,779)	(\$1,313,621)	(\$1,445,235)	(\$1,583,994)
Operating Transfers In/(Out) General Fund IDD - Flood Control Washcrew	3,150,000 300,000	2,150,000 300,000	1,475,000 307,800	2,000,000 315,803	1,750,000 324,014	2,050,000 332,438	1,800,000 341,081
Total Operating Transfers In/(Out)	\$3,450,000	\$2,450,000	\$1,782,800	\$2,315,803	\$2,074,014	\$2,382,438	\$2,141,081
SUBTOTAL	\$1,491,454	\$2,325,027	\$83,831	\$1,127,024	\$760,393	\$937,203	\$557,087
Beginning Balance	\$749,778	\$613,540	\$1,928,327	\$514,880	\$246,465	\$342,858	\$31,061
CIP Transfers In/(Out) Community Investment Program	(2,233,538)	(1,010,240)	(1,497,278)	(1,395,440)	(664,000)	(1,249,000)	(495,000)
Total CIP Transfers In/(Out)	(\$2,233,538)	(\$1,010,240)	(\$1,497,278)	(\$1,395,440)	(\$664,000)	(\$1,249,000)	(\$495,000)
ENDING BALANCE	\$7,694	\$1,928,327	\$514,880	\$246,465	\$342,858	\$31,061	\$93,148

<sup>\*</sup>Supplies & Services

#### **INSURANCE LIABILITY FUND**

					Projections		
Insurance Liability Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Premiums			1,729,287	1,789,812	1,852,455	1,917,291	1,984,397
Total Revenues	\$0	\$0	\$1,729,287	\$1,789,812	\$1,852,455	\$1,917,291	\$1,984,397
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses: Admin/Premiums			1,729,287	1,781,166	1,834,601	1,889,639	1,946,328
	\$0	\$0	\$1,729,287	\$1,781,166	\$1,834,601	\$1,889,639	\$1,946,328
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$0	\$0	\$1,729,287	\$1,781,166	\$1,834,601	\$1,889,639	\$1,946,328
AVAILABLE BALANCE	\$0	\$0	\$0	\$8,646	\$17,855	\$27,653	\$38,069
Operating Transfers In/(Out) General Fund Irrigation & Drainage District Fund Wastewater Utility Fund Total Operating Transfers In/(Out)	126,000 84,000 42,000 \$252,000	126,000 84,000 42,000 \$252,000	129,276 86,184 43,092 \$258,552	\$0	\$0	\$0	\$0
, , ,	. ,	' '	' '	1.	· ·	1.	
SUBTOTAL	\$252,000	\$252,000	\$258,552	\$8,646	\$17,855	\$27,653	\$38,069
Beginning Balance	\$0	\$0	\$252,000	\$510,552	\$519,198	\$537,053	\$564,706
CIP Transfers In/(Out)							
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$252,000	\$252,000	\$510,552	\$519,198	\$537,053	\$564,706	\$602,775

<sup>\*</sup>Supplies & Services

## **IRRIGATION & DRAINAGE DISTRICT (IDD) FUND**

			Projections				
Irrigation & Drainage Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Flood Control Funding	1,178,467	1,855,027					
Interest & Miscellaneous	720,000	270,000	150,862	78,652	81,012	83,442	85,946
Property Tax Levy	2,075,150	2,075,150	2,088,377	2,151,028	2,215,559	2,282,026	2,350,486
Water Fees: Developer Fees Water Fees: Miscellaneous	1,724,085	1 002 000	1 420 054	1 472 002	1 510 100	1 562 642	1 (10 550
Water Use Fees/Charges: Current	1,169,000 11,306,614	1,003,000 11,645,812	1,430,954 12,472,432	1,473,882 12,846,605	1,518,100 13,232,003	1,563,642 13,628,963	1,610,550 14,037,832
water ose rees/charges. Current	11,500,014	11,043,012	12,772,732	12,040,003	13,232,003	13,020,903	14,037,032
Total Revenues	\$18,173,316	\$16,848,989	\$16,142,625	\$16,550,167	\$17,046,674	\$17,558,073	\$18,084,814
Expenditures							
Personnel	2,795,985	2,432,507	3,044,232	2,918,245	3,055,837	3,200,093	3,351,341
Operation & Maintenance (O&M)*	4,484,201	3,926,415	4,658,285	4,602,840	4,724,332	4,849,074	4,977,158
Capital Outlay	55,000	58,000	62,000	168,826	173,891	179,108	184,481
Community Investment Program	6,857,258 550.000	2,216,063	8,134,466 550.000	7,486,520	6,505,985	7,119,821	6,696,688
Contingency Depreciation	2,156,967	1,950,000	2,137,387	2,213,048	2,270,587	2,329,622	2,390,192
Interfund Debits/(Credits)	1,843,066	1,843,066	2,305,382	2,365,322	2,426,820	2,489,918	2,554,655
Landfill Closure Reserve	1,015,000	1,013,000	2,303,302	2,303,322	2, 120,020	2,103,310	2,551,055
Other Expenses:							
Debt Service - GO Bonds	32,500	32,500	28,600	19,900	19,250	18,600	17,950
	\$18,774,977	\$12,458,551	\$20,920,352	\$19,774,701	\$19,176,702	\$20,186,236	\$20,172,465
Non-Cash Depreciation & Adjustments	(2,156,967)	(1,950,000)	(2,137,387)	(2,213,048)	(2,270,587)	(2,329,622)	(2,390,192)
'			, , , , ,				
Total Expenditures	\$16,618,010	\$10,508,551	\$18,782,965	\$17,561,653	\$16,906,115	\$17,856,614	\$17,782,273
AVAILABLE BALANCE	\$1,555,306	\$6,340,438	(\$2,640,340)	(\$1,011,486)	\$140,559	(\$298,541)	\$302,541
Operating Transfers In/(Out)							
General Fund			600,000				
Highway User Revenue Fund	(300,000)	(300,000)					
Liability Insurance Fund	(84,000)	(84,000)	(86,184)	(88,425)	(90,724)	(93,083)	(95,503)
Debt Service Fund	(938,350)	(938,350)	(938,350)	(938,350)			
Total Operating Transfers In/(Out)	(\$1,322,350)	(\$1,322,350)	(\$424,534)	(\$1,026,775)	(\$90,724)	(\$93,083)	(\$95,503)
SUBTOTAL	\$232,956	\$5,018,088	(\$3,064,874)	(\$2,038,261)	\$49,835	(\$391,623)	\$207,038
Beginning Balance	\$4,832,157	\$5,856,010	\$5,038,717	\$88,030	(\$3,950,231)	(\$5,900,396)	(\$8,292,019)
CIP Transfers In/(Out)							
CIP - General Fund	239,465	44,648	114,187				
CIP - Irrigation & Drain-Flood Control	(2,507,825)	(3,880,029)	•				
CIP - Other							
CIP - Property Acquisition Fund	(0.000.00	(0.000.05	(0.000.05	(0.000.05.	/a aaa a	(0.000.0	(0.000.0
CIP - Wastewater Utility Fund	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Total CIP Transfers In/(Out)	(\$4,268,360)	(\$5,835,381)	(\$1,885,813)	(\$2,000,000)	(\$2,000,000)	(\$2,000,000)	(\$2,000,000)
ENDING BALANCE	\$796,753	\$5,038,717	\$88,030	(\$3,950,231)	(\$5,900,396)	(\$8,292,019)	(\$10,084,981)

<sup>\*</sup>Supplies & Services

Beginning in Fiscal Year 2007-08, the ending fund balance of the Irrigiation & Drainage District Fund reflects a shortfall. The city is actively working to solve this shortfall by either financing future capital projects, imposing impact fees, eliminating future capital projects, or a combination of options listed to ensure that the fund remains financially sound.

## **LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF)**

			Projections				
LTAF (Lottery)	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
State-Shared Lottery Funds	259,430	349,000	256,213	263,899	271,816	279,971	288,370
Total Revenues	\$259,430	\$349,000	\$256,213	\$263,899	\$271,816	\$279,971	\$288,370
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program	408	408	100	103	106	109	113
Contingency Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses	57,500	57,500	57,456	57,500	57,500	57,500	57,500
	\$57,908	\$57,908	\$57,556	\$57,603	\$57,606	\$57,609	\$57,613
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$57,908	\$57,908	\$57,556	\$57,603	\$57,606	\$57,609	\$57,613
AVAILABLE BALANCE	\$201,522	\$291,092	\$198,657	\$206,296	\$214,210	\$222,362	\$230,757
Operating Transfers In/(Out)							
Airport Fund Transit Grant Fund	(50,000) (140,000)	(50,000) (140,000)	(50,000) (153,000)	(50,000) (153,000)	(50,000) (153,000)	(50,000) (153,000)	(50,000) (153,000)
Total Operating Transfers In/(Out)	(\$190,000)	(\$190,000)	(\$203,000)	(\$203,000)	(\$203,000)	(\$203,000)	(\$203,000)
SUBTOTAL	\$11,522	\$101,092	(\$4,343)	\$3,296	\$11,210	\$19,362	\$27,757
Beginning Balance	(\$3,286)	(\$3,265)	\$97,827	\$93,484	\$96,780	\$107,991	\$127,352
CIP Transfers In/(Out)							
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$8,236	\$97,827	\$93,484	\$96,780	\$107,991	\$127,352	\$155,110

<sup>\*</sup>Supplies & Services

#### **PARKS IMPROVEMENT FUND**

					Projections		
Parks Improvement Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Grants Impact Fees			793,000	1,145,000 1,486,000	135,000 915,000	75,000 275,000	750,000 1,000,000
Interest & Miscellaneous			40,000	, ,	,	,	, ,
Total Revenues	\$0	\$0	\$833,000	\$2,631,000	\$1,050,000	\$350,000	\$1,750,000
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses	964,875	578,904	2,647,509	5,605,000	1,460,000	390,000	4,320,000
	\$964,875	\$578,904	\$2,647,509	\$5,605,000	\$1,460,000	\$390,000	\$4,320,000
Non-Cash Depreciation & Adjustments  Total Expenditures	\$964,875	\$578,904	\$2,647,509	\$5,605,000	\$1,460,000	\$390,000	\$4,320,000
·			. , ,		.,,,		
AVAILABLE BALANCE	(\$964,875)	(\$578,904)	(\$1,814,509)	(\$2,974,000)	(\$410,000)	(\$40,000)	(\$2,570,000)
Operating Transfers In/(Out)							
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$964,875)	(\$578,904)	(\$1,814,509)	(\$2,974,000)	(\$410,000)	(\$40,000)	(\$2,570,000)
Beginning Balance	\$2,109,825	\$2,771,242	\$2,192,338	\$676,867	(\$2,297,133)	(\$2,707,133)	(\$2,747,133)
CIP Transfers In/(Out) CIP - Building Improvement Fund CIP - General Fund CIP - Parks Improvement Fund			60,000 239,038	45,000			
Total CIP Transfers In/(Out)	\$0	\$0	\$299,038	\$0	\$0	\$0	\$0
ENDING BALANCE	\$1,144,950	\$2,192,338	\$676,867	(\$2,297,133)	(\$2,707,133)	(\$2,747,133)	(\$5,317,133)

<sup>\*</sup>Supplies & Services

The Parks Improvement Fund reflects a negative ending fund balance beginning in Fiscal Year 2007-08. There are two projects that are included in the Five Year Community Investment Program that currently do not have a funding source. The unfunded portion of the two projects total \$5,350,000. If a funding source is not identified, the projects will not be constructed.

#### PROPERTY ACQUISITION FUND

			Projections				
Property Acquisition Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Grants Impact Fees New Debt: Capital Leases			294,000 1,232,000	283,300 750,000	127,000		
Interest & Miscellaneous Sale of Land			1,200,000				
Total Revenues	\$0	\$0	\$2,726,000	\$1,033,300	\$127,000	\$0	\$0
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses	4,577,940	11,450	6,527,000	1,104,100	5,478,900		
Non-Cash Depreciation & Adjustments	\$4,577,940	\$11,450	\$6,527,000	\$1,104,100	\$5,478,900	\$0	\$0
Total Expenditures	\$4,577,940	\$11,450	\$6,527,000	\$1,104,100	\$5,478,900	\$0	\$0
AVAILABLE BALANCE	(\$4,577,940)	(\$11,450)	(\$3,801,000)	(\$70,800)	(\$5,351,900)	\$0	\$0
Operating Transfers In/(Out)							
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$4,577,940)	(\$11,450)	(\$3,801,000)	(\$70,800)	(\$5,351,900)	\$0	\$0
Beginning Balance	\$1,088,952	\$1,057,322	\$1,045,872	\$1,238,872	\$1,238,872	(\$4,081,128)	(\$4,081,128)
CIP Transfers In/(Out) CIP - General Fund CIP - General Government	3,488,988		4,994,000 (1,000,000)	70,800	31,900		
Total CIP Transfers In/(Out)	\$3,488,988	\$0	\$3,994,000	\$70,800	\$31,900	\$0	\$0
ENDING BALANCE	\$0	\$1,045,872	\$1,238,872	\$1,238,872	(\$4,081,128)	(\$4,081,128)	(\$4,081,128)

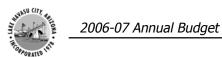
<sup>\*</sup>Supplies & Services

The Property Acquisition Fund reflects a negative ending fund balance beginning in Fiscal Year 2008-09. There is a land acquisition that is included in the Five Year Community Investment Program that is not funded at this time. The unfunded land acquisition totals \$5,320,000. If a funding source is not identified, the land will not be acquired.

## **RECREATION/AQUATIC CENTER FUND**

Γ			Projections				
Recreation/Aquatic Center Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Aquatic Center Fees Community Center Fees Miscellaneous & Donations	250,000 165,000 30,000	220,000 162,000 32,000	225,809 166,317 46,958	232,583 171,306 43,217	239,561 176,446 44,514	246,748 181,739 45,849	255,384 187,191 47,224
Total Revenues	\$445,000	\$414,000	\$439,084	\$447,106	\$460,521	\$474,336	\$489,799
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency	651,063 412,285 10,000	550,000 365,000	667,790 436,226 10,000	680,261 444,951	713,512 451,625	748,406 458,399	785,027 465,275
Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses	184,190 46,484	184,190 46,484	196,749 64,174	198,716 65,457	200,704 66,767	202,711 68,102	204,738 69,464
	\$1,304,022	\$1,145,674	\$1,374,939	\$1,389,385	\$1,432,607	\$1,477,618	\$1,524,504
Non-Cash Depreciation & Adjustments	(184,190)	(184,190)	(196,749)	(198,716)	(200,704)	(202,711)	(204,738)
Total Expenditures	\$1,119,832	\$961,484	\$1,178,190	\$1,190,669	\$1,231,903	\$1,274,907	\$1,319,766
AVAILABLE BALANCE	(\$674,832)	(\$547,484)	(\$739,106)	(\$743,563)	(\$771,383)	(\$800,572)	(\$829,967)
Operating Transfers In/(Out) General Fund	645,000	545,000	725,000	730,000	765,000	800,000	830,000
Total Operating Transfers In/(Out)	\$645,000	\$545,000	\$725,000	\$730,000	\$765,000	\$800,000	\$830,000
SUBTOTAL	(\$29,832)	(\$2,484)	(\$14,106)	(\$13,563)	(\$6,383)	(\$572)	\$33
Beginning Balance CIP Transfers In/(Out)	\$42,031	\$38,110	\$35,626	\$21,520	\$7,957	\$1,575	\$1,003
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$12,199	\$35,626	\$21,520	\$7,957	\$1,575	\$1,003	\$1,036

<sup>\*</sup>Supplies & Services



#### **REFUSE ENTERPRISE FUND**

ſ			Projections				
Refuse Enterprise Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Administration Fee (of user charges)	500,000	500,000	535,993	552,073	568,635	585,694	603,265
Interest & Miscellaneous	100,000	100,000	103,407	171,306	176,446	181,739	187,191
Landfill Disposal Fees Recycling	300,000 135,000	300,000 93,600	444,222 143,430	43,217	44,514	45,849	47,224
Recycling	155,000	93,000	143,430				
Total Revenues	\$1,035,000	\$993,600	\$1,227,052	\$766,596	\$789,595	\$813,282	\$837,680
Expenditures							
Personnel Operation & Maintenance (O&M)*	272,449	272,449	153,373	156,440	159,569	162,761	166,016
Capital Outlay	2/2,113	2/2,113	155,575	130,110	133,303	102,701	100,010
Community Investment Program							
Contingency	30,000	30,000	30,000				
Debt Service							
Depreciation	47,719	47,719	47,719	48,196	48,678	49,165	49,657
Interfund Debits/(Credits) Landfill Closure Reserve	204,284 94,748	204,284 94,748	210,940 122,054	215,159 126,936	219,462 132,014	223,851 137,294	228,328 142,786
Other Expenses:	94,740	94,740	122,034	120,930	132,014	137,294	142,700
Recycling/Waste Disposal Program	65,000	65,000	70,000	71,400	72,828	74,285	75,770
	\$714,200	\$714,200	\$634,086	\$618,132	\$632,551	\$647,356	\$662,557
Non-Cash Depreciation & Adjustments	(47,719)	(47,719)	(47,719)	(48,196)	(48,678)	(49,165)	(49,657)
Total Expenditures	\$666,481	\$666,481	\$586,367	\$569,935	\$583,873	\$598,191	\$612,900
AVAILABLE BALANCE	\$368,519	\$327,119	\$640,685	\$196,660	\$205,722	\$215,091	\$224,780
Operating Transfers In/(Out)							
Capital Improvement Program	(301,366)	(32,427)	(811,831)		(500,000)		
Total Operating Transfers In/(Out)	(\$301,366)	(\$32,427)	(\$811,831)	\$0	(\$500,000)	\$0	\$0
SUBTOTAL	\$67,153	\$294,692	(\$171,146)	\$196,660	(\$294,278)	\$215,091	\$224,780
Beginning Balance	\$2,306,079	\$4,214,641	\$4,509,333	\$4,338,187	\$4,534,847	\$4,240,569	\$4,455,661
CIP Transfers In/(Out)							
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$2,373,232	\$4,509,333	\$4,338,187	\$4,534,847	\$4,240,569	\$4,455,661	\$4,680,441

<sup>\*</sup>Supplies & Services

## TOURISM/ECONOMIC DEVELOPMENT FUND

			Projections				
Tourism/Economic Development	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Restaurant & Bar Tax Transient Rental Tax	900,000	800,000	909,000	927,180	945,724	964,638	983,931
Transient Rental Tax	700,000	560,000	707,000	721,140	735,563	750,274	765,280
Total Revenues	\$1,600,000	\$1,360,000	\$1,616,000	\$1,648,320	\$1,681,286	\$1,714,912	\$1,749,210
Expenditures							
Personnel Operation & Maintenance (O&M)*	600	600	600	612	624	637	649
Capital Outlay	000	000	000	012	024	037	049
Community Investment Program							
Debt Service Contingency	100,000		100,000				
Depreciation	100,000		100,000				
Interfund Debits/(Credits)							
Landfill Closure Reserve Other Expenses:							
Econ Dev/Tourism (25/75 split)	1,525,000	1,459,400	1,525,000	1,570,750	1,617,873	1,666,409	1,716,401
	\$1,625,600	\$1,460,000	\$1,625,600	\$1,571,362	\$1,618,497	\$1,667,045	\$1,717,050
Non-Cash Depreciation & Adjustments	, , , , , , , , ,	, , ,	1 / 2 - 7 - 2	1 /- /		1 / 2 / 2	1 / /
Total Expenditures	\$1,625,600	\$1,460,000	\$1,625,600	\$1,571,362	\$1,618,497	\$1,667,045	\$1,717,050
AVAILABLE BALANCE	(\$25,600)	(\$100,000)	(\$9,600)	\$76,958	\$62,790	\$47,867	\$32,160
Operating Transfers In/(Out)	(1 -77	(1 23/223)	(13/333)	1 7222	12,722	1 7	12,72
operating transfers In/(Out)							
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$25,600)	(\$100,000)	(\$9,600)	\$76,958	\$62,790	\$47,867	\$32,160
Beginning Balance	\$274,627	\$322,665	\$222,665	\$213,065	\$290,023	\$352,813	\$400,679
CIP Transfers In/(Out)							
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$249,027	\$222,665	\$213,065	\$290,023	\$352,813	\$400,679	\$432,839

<sup>\*</sup>Supplies & Services

#### **TRANSIT GRANT FUND**

Г			Projections				
Transit Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Advertising & Miscellaneous Fares & Other Fees Transit Grant Funding	27,000 392,000 625,000	12,000 392,000 600,000	5,200 295,000 1,453,050	12,357 439,874 643,751	12,728 453,069 663,062	13,110 466,662 682,954	13,503 480,662 703,443
Total Revenues	\$1,044,000	\$1,004,000	\$1,753,250	\$1,095,982	\$1,128,859	\$1,162,726	\$1,197,608
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency Depreciation	1,253,817 323,824 171,000 8,500	1,065,744 317,348 56,000	1,448,342 358,697 798,688 8,500	1,290,550 323,556	1,353,127 332,228	1,418,784 341,138	1,487,669 350,297
Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses	226,926	226,926	257,176	238,272	250,185	262,694	275,828
Non-Cash Depreciation & Adjustments	\$1,984,067	\$1,666,018	\$2,871,403	\$1,852,378	\$1,935,540	\$2,022,616	\$2,113,794
Total Expenditures	\$1,984,067	\$1,666,018	\$2,871,403	\$1,852,378	\$1,935,540	\$2,022,616	\$2,113,794
AVAILABLE BALANCE	(\$940,067)	(\$662,018)	(\$1,118,153)	(\$756,396)	(\$806,681)	(\$859,890)	(\$916,186)
Operating Transfers In/(Out) General Fund Lottery Fund	675,000 140,000	350,000 140,000	1,000,000 153,000	600,000 153,000	660,000 153,000	700,000 153,000	770,000 153,000
Total Operating Transfers In/(Out)	\$815,000	\$490,000	\$1,153,000	\$753,000	\$813,000	\$853,000	\$923,000
SUBTOTAL	(\$125,067)	(\$172,018)	\$34,847	(\$3,396)	\$6,319	(\$6,890)	\$6,814
Beginning Balance CIP Transfers In/(Out)	\$211,961	\$207,456	\$35,438	\$70,285	\$66,889	\$73,208	\$66,318
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$86,894	\$35,438	\$70,285	\$66,889	\$73,208	\$66,318	\$73,132

<sup>\*</sup>Supplies & Services

## **VEHICLE/EQUIPMENT REPLACEMENT FUND**

[			Projections				
Vehicle/Equip Repl Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues Equipment Rental Interest & Miscellaneous	1,522,443	1,750,418	1,391,411				
Total Revenues	\$1,522,443	\$1,750,418	\$1,391,411	\$0	\$0	\$0	\$0
Expenditures Personnel Operation & Maintenance (O&M)* Capital Outlay Community Investment Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve Other Expenses							
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AVAILABLE BALANCE	\$1,522,443	\$1,750,418	\$1,391,411	\$0	\$0	\$0	\$0
Operating Transfers In/(Out)							
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	\$1,522,443	\$1,750,418	\$1,391,411	\$0	\$0	\$0	\$0
Beginning Balance	\$0	\$0	\$1,750,418	\$3,141,829	\$3,141,829	\$3,141,829	\$3,141,829
CIP Transfers In/(Out)							
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$1,522,443	\$1,750,418	\$3,141,829	\$3,141,829	\$3,141,829	\$3,141,829	\$3,141,829

<sup>\*</sup>Supplies & Services



2006-07 Annual Budget

#### **WASTEWATER UTILITY FUND**

Ī			Projections				
Wastewater Utility Fund	Budget	Estimated					
Financial Projections	FY 0	5-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Revenues							
Debt Service: New Developer's Fees	77,370,000	79,401,473	35,532,248	59,735,000	38,095,000	61,560,000	34,550,000
Interest & Miscellaneous	400,000	2,200,000	519,085	652,348	624,689	663,667	692,958
Misc. Sewer Fees / Connection Fee Property Taxes: Prior Year	4,547,000	4,850,000	6,038,544	5,737,706	5,712,447	5,094,807	5,004,293
User Fees / Charges	7,593,069	7,844,410	9,227,522	14,933,321	22,641,962	27,675,516	31,964,833
Total Revenues	\$89,910,069	\$94,295,883	\$51,317,399	\$81,058,375	\$67,074,098	\$94,993,990	\$72,212,084
Expenditures							
Personnel Operation & Maintenance (O&M)*	1,479,178 2,031,392	1,449,594 1,929,822	1,757,916 2,035,992	1,584,065 5,144,427	1,659,994 5,994,611	1,739,635 6,858,794	1,823,169 7,703,195
Capital Outlay	144,300	99,325	2,033,992	150,130	153,133	156,195	159,319
Community Investment Program	74,662,682	26,763,861	98,807,573	54,404,690	41,881,934	65,331,683	36,996,556
Contingency	200,000		204,000				
Depreciation	3,756,088	3,756,088	7,529,470	5,884,232	6,721,471	8,028,105	8,768,036
Interfund Debits/(Credits) Landfill Closure Reserve	2,085,139	2,085,139	2,259,595	1,633,628	1,715,309	1,801,074	1,891,127
Other Expenses:							
Debt Service	6,250,148	6,250,148	11,389,422	12,310,354	18,775,366	21,418,772	24,031,818
New System O & M			2,048,582				
	\$90,608,927	\$42,333,978	\$126,280,364	\$81,111,526	\$76,901,818	\$105,334,258	\$81,373,220
Non-Cash Depreciation & Adjustments	(3,756,088)	(3,756,088)	(7,529,470)	(5,884,232)	(6,721,471)	(8,028,105)	(8,768,036)
Total Expenditures	\$86,852,839	\$38,577,890	\$118,750,894	\$75,227,294	\$70,180,347	\$97,306,153	\$72,605,184
AVAILABLE BALANCE	\$3,057,230	\$55,717,993	(\$67,433,495)	\$5,831,081	(\$3,106,249)	(\$2,312,163)	(\$393,100)
Operating Transfers In/(Out)	(42,000)	(42,000)	(42,002)	(44.242)	(45.252)	(46.541)	(47.754)
Liability Insurance Fund	(42,000)	(42,000)	(43,092)	(44,212)	(45,362)	(46,541)	(47,751)
Total Operating Transfers In/(Out)	(\$42,000)	(\$42,000)	(\$43,092)	(\$44,212)	(\$45,362)	(\$46,541)	(\$47,751)
SUBTOTAL	\$3,015,230	\$55,675,993	(\$67,476,587)	\$5,786,869	(\$3,151,611)	(\$2,358,704)	(\$440,851)
Beginning Balance	\$20,186,289	\$18,676,725	\$79,285,094	\$16,488,131	\$27,275,000	\$29,123,389	\$31,764,685
CIP Transfers In/(Out)							
CIP - General Fund CIP - General Government	3,000,000 (353,000)	3,000,000 (67,624)	3,000,000 (320,376)	3,000,000	3,000,000	3,000,000	3,000,000
CIP - IDD Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total CIP Transfers In/(Out)	\$4,647,000	\$4,932,376	\$4,679,624	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
ENDING BALANCE	\$27,848,519	\$79,285,094	\$16,488,131	\$27,275,000	\$29,123,389	\$31,764,685	\$36,323,833

<sup>\*</sup>Supplies & Services



## **Home of the London Bridge**

# Lake Havasu City Arizona

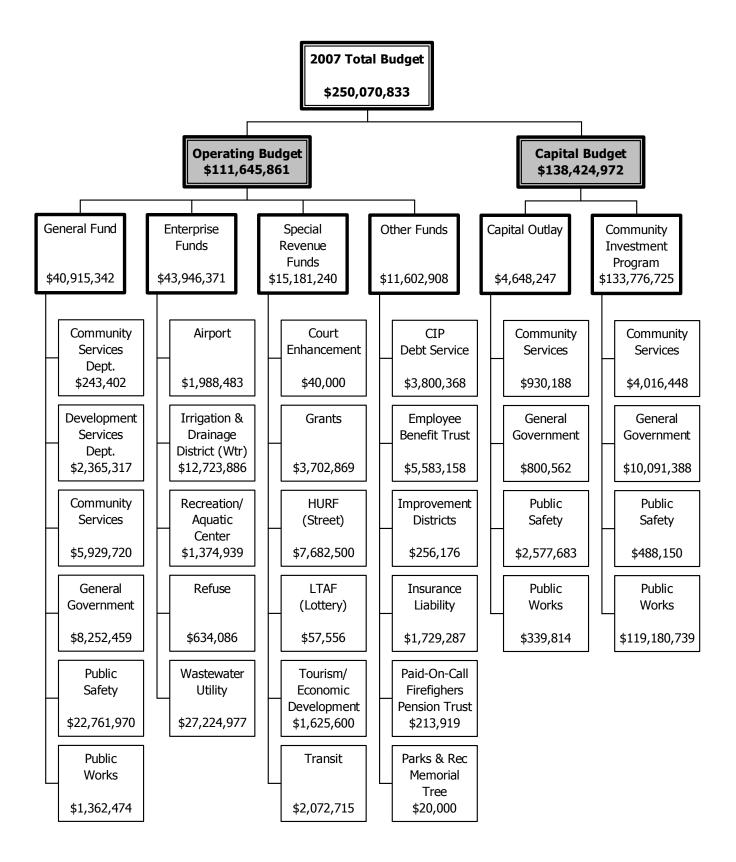
#### **Budget Highlights**

Total Financial Program
Budget Summary
Total Financial Resources
Authorized Personnel
Expenditures by Program
Expenditures by Department
Projected Year End Fund Balances
Budget Transfers
Financial Summary
Community Investment Program Summary
Debt Service Summary
Statutory General Obligation Debt Limitations
Debt Service Schedule

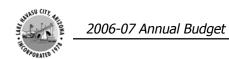
Budget Summary

**Budget Highlights** 

#### **TOTAL FINANCIAL PROGRAM**



\$280,284,701



**Total All Funding Sources** 

#### **BUDGET SUMMARY**

Where The Money Comes From	
Community Investment Program Revenues	\$2,037,355
Charges for Services	2,097,304
Federal & State Grants	7,802,485
Fines & Forfeitures	1,156,388
Improvement Districts	228,150
Interest	1,170,431
Intergovernmental Revenues	20,846,269
Licenses & Permits	3,494,501
Local Taxes	28,290,679
Miscellaneous	634,596
Pension & Trust Funds	8,183,698
Utility Revenues	32,388,974
New Debt (Wastewater System Expansion)	<u>45,439,145</u>
Total Revenues & Other Financing Sources	153,769,975
Fund Balance	<u>126,514,726</u>

Community Services	\$8,136,288
Development Services	\$2,365,317
General Government	19,258,466
Parks & Recreation	7,456,159
Public Safety	25,943,859
Public Works	49,333,651
CIP Debt Service Fund	3,800,368
Community Investment Program	133,776,725

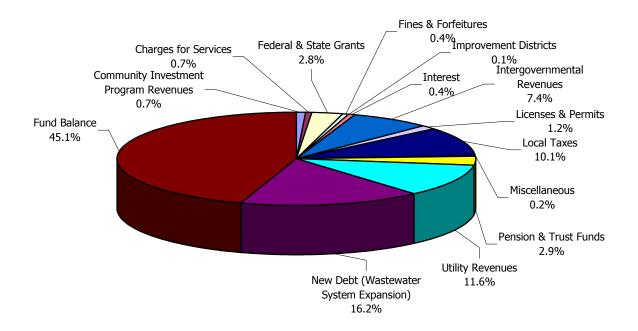
Total All Expenditures \$250,070,833



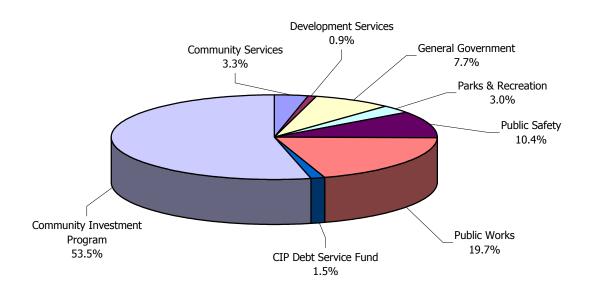
2006-07 Annual Budget

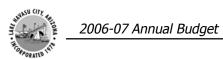
#### **BUDGET SUMMARY**

#### **Total Financial Resources** \$280,284,701



# Total Budgeted Expenditures \$250,070,833



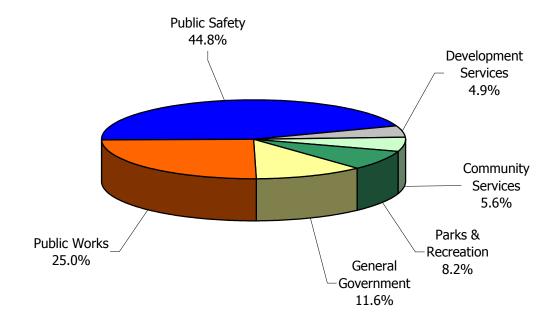


#### **TOTAL FINANCIAL RESOURCES**

Taxes		Actual <u>FY 04-05</u>	Adopted Budget <u>FY 05-06</u>	Estimated Actual FY 05-06	Adopted Budget FY 06-07
Licenses & Permits   3,063,436   3,769,200   3,811,400   3,494,501     Intergovernmental Revenues   10,608,924   11,367,777   11,097,247   14,631,031     Charges for Services   650,593   689,500   605,793   628,408     Fines & Forfeitures   2,808,431   779,600   1,045,000   1,069,689     Other Revenues   2,808,431   779,600   1,337,135   1,122,309     Grants   Total General Fund   40,676,691   41,813,550   44,188,043   47,715,887     Fine By Foreiture Funds   5,000,000   5,983,531     Highway User Revenue Fund   1,004,134   1,044,000   1,004,000   1,733,250     Transit Fund   1,504,134   1,044,000   1,004,000   1,733,250     Transit Fund   1,445,605   1,600,000   1,360,000   1,616,000     Community Dev. Block Grant   520,285   1,166,733   1,166,733   3,028,000     Misc. Grants   275,037   2,510,219   408,851   3,248,435     Misc. Court Fees   73,347   58,500   9,667,060   15,950,128     Enterprise Funds   9,609,771   11,661,202   9,667,060   15,950,128     Enterprise Funds   1,227,037   1,248,999   16,142,625     Reversation/Aquatic Center Fund   15,360,866   18,173,316   16,848,989   16,142,625     Recreation/Aquatic Center Fund   420,788   445,000   414,000   439,084     Refuse Fund   1,021,769   1,035,000   933,600   1,227,052     Wastewater Utility Fund   10,983,768   12,540,069   14,894,410   15,785,151     Total Enterprise Fund   12,250   11,000   12,439   20,000     State 911 Administration   15,459   3,000     Employee Benefit Trust Fund   4,376,119   5,086,184   5,086,184   1,729,287     Vehicle/Equipment Replacement Fund   4,376,119   5,086,184   1,504,181   1,314,111     Licenter Funds   1,729,287   1,729,287   1,729,287     Vehicle/Equipment Replacement Fund   1,729,287   1,729,287     Vehicle/Equipment Replacement Fund   4,376,119   5,086,184   5,086,184   1,391,411     Licenter Funds   1,729,287   1,750,418   1,391,411     Community Investment Program   36,408,474   82,489,404   79,758,143   47,348,920     Fund BALANCES   48,946,542   52,097,854   56,438,185   126,514,726     Fund BALANCES   48,	General Fund				
Thergovernmental Revenues	Taxes	\$22,397,101	\$24,082,473	\$26,211,473	\$26,674,679
Charges for Services   650,593   689,500   605,793   628,408	Licenses & Permits	3,063,436	3,769,200	3,811,400	3,494,501
Total Special Revenue Funds   1,064,853   1,045,000   1,035,000   1,069,689   1,337,135   1,122,309   33,333   80,000   80,000   95,000	Intergovernmental Revenues	10,608,924	11,367,777	11,097,242	14,631,301
Other Revenues Grants         2,808,431 (83,353) (80,000) (80,000) (95,000) (95,000) (95,000)         1,337,135 (80,000) (80,000) (95,000) (95,000)           Special Revenue Funds           Highway User Revenue Fund 1 (1,004,124) (1,004,000) (1,004,000) (1,753,250) (1,004,000) (1,004,000) (1,753,250) (1,004,000) (1,004	Charges for Services	650,593	689,500	605,793	628,408
Say	Fines & Forfeitures	1,064,853	1,045,000	1,045,000	1,069,689
Total General Fund	Other Revenues	2,808,431	779,600	1,337,135	1,122,309
Highway User Revenue Fund					
Highway User Revenue Fund	Total General Fund	40,676,691	41,813,550	44,188,043	47,715,887
Transit Fund         1,004,134         1,004,000         1,753,250           LTAF (Lottery) Fund         250,591         259,430         349,000         256,213           Tourism/Economic Dev. Fund         1,445,605         1,600,000         1,360,000         1,616,000           Community Dev. Block Grant         520,285         1,166,733         3,028,000           Misc. Grants         275,037         2,510,219         408,851         3,248,435           Misc. Court Fees         73,347         58,500         98,476         64,699           Total Special Revenue Funds           Enterprise Funds           Airport Fund         597,614         711,489         2,634,502         611,411           Irrigation & Drainage District Fund         15,360,866         18,173,316         16,848,989         16,142,625           Recreation/Aquatic Center Fund         420,788         445,000         414,000         439,084           Refuse Fund         1,021,769         1,035,000         993,600         1,227,052           Wastewater Utility Fund         10,983,768         12,540,069         14,894,410         15,785,151           Total Enterprise Funds         35,624         19,000         12,500         18,000 <t< td=""><td>Special Revenue Funds</td><td></td><td></td><td></td><td></td></t<>	Special Revenue Funds				
Transit Fund         1,004,134         1,004,000         1,753,250           LTAF (Lottery) Fund         250,591         259,430         349,000         256,213           Tourism/Economic Dev. Fund         1,445,605         1,600,000         1,360,000         1,616,000           Community Dev. Block Grant         520,285         1,166,733         3,028,000           Misc. Grants         275,037         2,510,219         408,851         3,248,435           Misc. Court Fees         73,347         58,500         98,476         64,699           Total Special Revenue Funds           Enterprise Funds           Airport Fund         597,614         711,489         2,634,502         611,411           Irrigation & Drainage District Fund         15,360,866         18,173,316         16,848,989         16,142,625           Recreation/Aquatic Center Fund         420,788         445,000         414,000         439,084           Refuse Fund         1,021,769         1,035,000         993,600         1,227,052           Wastewater Utility Fund         10,983,768         12,540,069         14,894,410         15,785,151           Total Enterprise Funds         35,624         19,000         12,500         18,000 <t< td=""><td>Highway User Revenue Fund</td><td>6,040,772</td><td>5,022,320</td><td>5,280,000</td><td>5,983,531</td></t<>	Highway User Revenue Fund	6,040,772	5,022,320	5,280,000	5,983,531
CTAF (Lottery) Fund   250,591   259,430   349,000   256,213   Tourism/Economic Dev. Fund   1,445,605   1,600,000   1,360,000   1,616,000   Misc. Grants   275,037   2,510,219   408,851   3,028,000   Misc. Grants   275,037   2,510,219   408,851   3,248,435   Misc. Court Fees   73,347   58,500   98,476   64,699   Total Special Revenue Funds   9,609,771   11,661,202   9,667,060   15,950,128			1,044,000		
Tourism/Economic Dev. Fund	LTAF (Lottery) Fund				
Community Dev. Block Grant   520,285   1,166,733   1,166,733   3,028,000     Misc. Grants   275,037   2,510,219   408,851   3,248,435     Misc. Court Fees   73,347   58,500   98,476   64,699     Total Special Revenue Funds   9,609,771   11,661,202   9,667,060   15,950,128     Enterprise Funds	* **	1,445,605	•		
Misc. Court Fees         73,347         58,500         98,476         64,699           Total Special Revenue Funds         9,609,771         11,661,202         9,667,060         15,950,128           Enterprise Funds           Airport Fund         597,614         711,489         2,634,502         611,411           Lirgation & Drainage District Fund         15,360,866         18,173,316         16,848,989         16,142,625           Recreation/Aquatic Center Fund         420,788         445,000         414,000         439,084           Refund         1,021,769         1,035,000         993,600         1,227,052           Wastewater Utility Fund         10,983,768         12,540,069         14,894,410         15,785,151           Total Enterprise Funds         28,384,805         32,904,874         35,785,501         34,205,323           Other Funds           POC Firefighters Pension Trust Fund         35,624         19,000         12,500         18,000           Debt Service Fund         182,992         119,148         119,148         127,869           Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000 <td< td=""><td>Community Dev. Block Grant</td><td>520,285</td><td>1,166,733</td><td>1,166,733</td><td></td></td<>	Community Dev. Block Grant	520,285	1,166,733	1,166,733	
Total Special Revenue Funds   9,609,771   11,661,202   9,667,060   15,950,128	Misc. Grants	275,037	2,510,219	408,851	3,248,435
Enterprise Funds           Airport Fund         597,614         711,489         2,634,502         611,411           Irrigation & Drainage District Fund         15,360,866         18,173,316         16,848,989         16,142,625           Recreation/Aquatic Center Fund         420,788         445,000         414,000         439,084           Refuse Fund         1,021,769         1,035,000         993,600         1,227,052           Wastewater Utility Fund         10,983,768         12,540,069         14,894,410         15,785,151           Total Enterprise Funds         28,384,805         32,904,874         35,785,501         34,205,323           Other Funds           POC Firefighters Pension Trust Fund         35,624         19,000         12,500         18,000           Debt Service Fund         182,992         119,148         119,148         127,869           Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000           State 911 Administration         15,459         3,000         12,439         20,000           Insurance Liability Fund         1,729,287         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418 <td>Misc. Court Fees</td> <td>73,347</td> <td>58,500</td> <td>98,476</td> <td>64,699</td>	Misc. Court Fees	73,347	58,500	98,476	64,699
Airport Fund 597,614 711,489 2,634,502 611,411 Irrigation & Drainage District Fund 15,360,866 18,173,316 16,848,989 16,142,625 Recreation/Aquatic Center Fund 420,788 41,73,000 414,000 439,084 Refuse Fund 1,021,769 1,035,000 993,600 1,227,052 Wastewater Utility Fund 10,983,768 12,540,069 14,894,410 15,785,151 Total Enterprise Funds 28,384,805 32,904,874 35,785,501 34,205,323   Other Funds  POC Firefighters Pension Trust Fund 35,624 19,000 12,500 18,000 Debt Service Fund 182,992 119,148 119,148 127,869 Parks & Rec. Memorial Tree Fund 12,250 10,000 12,439 20,000 State 911 Administration 15,459 3,000 Employee Benefit Trust Fund 4,376,119 5,086,184 5,086,184 5,035,000 Insurance Liability Fund 1,729,287 1,729,287 Vehicle/Equipment Replacement Fund 1,522,443 1,750,418 1,391,411 LHC Improvement Districts # 1-4 206,608 210,461 210,461 228,150 Total Other Funds 4,829,052 8,699,523 7,191,150 8,549,717   Community Investment Program 36,408,147 82,489,404 79,758,143 47,348,920   FUND BALANCES 48,946,542 52,097,854 56,438,185 126,514,726 (CASH AVAILABLE JULY 1 - ALL FUNDS)	Total Special Revenue Funds	9,609,771	11,661,202	9,667,060	15,950,128
Irrigation & Drainage District Fund   15,360,866   18,173,316   16,848,989   16,142,625   Recreation/Aquatic Center Fund   420,788   445,000   414,000   439,084   Refuse Fund   1,021,769   1,035,000   993,600   1,227,052   10,983,768   12,540,069   14,894,410   15,785,151   Total Enterprise Funds   28,384,805   32,904,874   35,785,501   34,205,323      Other Funds	Enterprise Funds				
Irrigation & Drainage District Fund   15,360,866   18,173,316   16,848,989   16,142,625   Recreation/Aquatic Center Fund   420,788   445,000   414,000   439,084   Refuse Fund   1,021,769   1,035,000   993,600   1,227,052   10,983,768   12,540,069   14,894,410   15,785,151   Total Enterprise Funds   28,384,805   32,904,874   35,785,501   34,205,323      Other Funds	Airport Fund	597.614	711.489	2.634.502	611.411
Recreation/Aquatic Center Fund         420,788         445,000         414,000         439,084           Refuse Fund         1,021,769         1,035,000         993,600         1,227,052           Wastewater Utility Fund         10,983,768         12,540,069         14,894,410         15,785,151           Total Enterprise Funds         28,384,805         32,904,874         35,785,501         34,205,323           Other Funds           POC Firefighters Pension Trust Fund         35,624         19,000         12,500         18,000           Debt Service Fund         182,992         119,148         119,148         127,869           Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000           State 911 Administration         15,459         3,000         12,439         20,000           State 911 Administration         15,459         3,000         12,439         20,000           Insurance Liability Fund         1,729,287         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Tot	·	·	•		
Refuse Fund Wastewater Utility Fund Wastewater Utility Fund Balances         1,021,769 10,983,768 12,540,069 14,894,410 15,785,151 15,785,151         1,021,769 10,983,768 12,540,069 12,540,069 14,894,410 15,785,151 15,7855,151 15,7855,151 15,7855,151 15,7855,151 15,7855,151 15,7855,151 15,7855,151 15,7855,151					
Wastewater Utility Fund         10,983,768         12,540,069         14,894,410         15,785,151           Total Enterprise Funds         28,384,805         32,904,874         35,785,501         34,205,323           Other Funds           POC Firefighters Pension Trust Fund         35,624         19,000         12,500         18,000           Debt Service Fund         182,992         119,148         119,148         127,869           Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000           State 911 Administration         15,459         3,000         12,439         20,000           Employee Benefit Trust Fund         4,376,119         5,086,184         5,086,184         5,035,000           Insurance Liability Fund         1,729,287         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920	• •	•			
Other Funds           POC Firefighters Pension Trust Fund         35,624         19,000         12,500         18,000           Debt Service Fund         182,992         119,148         119,148         127,869           Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000           State 911 Administration         15,459         3,000         12,439         20,000           Employee Benefit Trust Fund         4,376,119         5,086,184         5,086,184         5,035,000           Insurance Liability Fund         1,729,287         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           FUND BALANCES         48,946,542         52,097,854         56,438,185         126,514,726           (CASH AVAILABLE JULY 1 - ALL FUNDS)         48,946,542         52,097,854         56,438,185         126,514,726			· · ·	· · · · · · · · · · · · · · · · · · ·	
POC Firefighters Pension Trust Fund 35,624 19,000 12,500 18,000 Debt Service Fund 182,992 119,148 119,148 127,869 Parks & Rec. Memorial Tree Fund 12,250 10,000 12,439 20,000 State 911 Administration 15,459 3,000 Employee Benefit Trust Fund 4,376,119 5,086,184 5,086,184 5,035,000 Insurance Liability Fund 1,729,287 1,729,287 Vehicle/Equipment Replacement Fund LHC Improvement Districts # 1-4 206,608 210,461 210,461 228,150 Total Other Funds 4,829,052 8,699,523 7,191,150 8,549,717 Community Investment Program 36,408,147 82,489,404 79,758,143 47,348,920 FUND BALANCES 48,946,542 52,097,854 56,438,185 126,514,726 (CASH AVAILABLE JULY 1 - ALL FUNDS)	Total Enterprise Funds	28,384,805	32,904,874	35,785,501	34,205,323
Debt Service Fund         182,992         119,148         119,148         127,869           Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000           State 911 Administration         15,459         3,000         12,439         20,000           Employee Benefit Trust Fund         4,376,119         5,086,184         5,086,184         5,035,000           Insurance Liability Fund         1,729,287         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES         48,946,542         52,097,854         56,438,185         126,514,726           (CASH AVAILABLE JULY 1 - ALL FUNDS)         126,514,726         126,514,726         126,514,726	Other Funds				
Debt Service Fund         182,992         119,148         119,148         127,869           Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000           State 911 Administration         15,459         3,000         12,439         20,000           Employee Benefit Trust Fund         4,376,119         5,086,184         5,086,184         5,035,000           Insurance Liability Fund         1,729,287         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES         48,946,542         52,097,854         56,438,185         126,514,726           (CASH AVAILABLE JULY 1 - ALL FUNDS)         126,514,726         126,514,726         126,514,726	POC Firefighters Pension Trust Fund	35 624	19 000	12 500	18 000
Parks & Rec. Memorial Tree Fund         12,250         10,000         12,439         20,000           State 911 Administration         15,459         3,000	<u> </u>	·	•	·	•
State 911 Administration         15,459         3,000           Employee Benefit Trust Fund         4,376,119         5,086,184         5,086,184         5,035,000           Insurance Liability Fund         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES         48,946,542         52,097,854         56,438,185         126,514,726           (CASH AVAILABLE JULY 1 - ALL FUNDS)         48,946,542         52,097,854         56,438,185         126,514,726					
Employee Benefit Trust Fund         4,376,119         5,086,184         5,086,184         5,035,000           Insurance Liability Fund         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES         48,946,542         52,097,854         56,438,185         126,514,726           (CASH AVAILABLE JULY 1 - ALL FUNDS)			,	,	,,,,,
Insurance Liability Fund         1,729,287         1,729,287           Vehicle/Equipment Replacement Fund         1,522,443         1,750,418         1,391,411           LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES (CASH AVAILABLE JULY 1 - ALL FUNDS)         48,946,542         52,097,854         56,438,185         126,514,726				5.086.184	5,035,000
Vehicle/Equipment Replacement Fund LHC Improvement Districts # 1-4         1,522,443         1,750,418         1,391,411           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES (CASH AVAILABLE JULY 1 - ALL FUNDS)         48,946,542         52,097,854         56,438,185         126,514,726		, ,		, ,	
LHC Improvement Districts # 1-4         206,608         210,461         210,461         228,150           Total Other Funds         4,829,052         8,699,523         7,191,150         8,549,717           Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES (CASH AVAILABLE JULY 1 - ALL FUNDS)         48,946,542         52,097,854         56,438,185         126,514,726	•			1,750,418	
Community Investment Program         36,408,147         82,489,404         79,758,143         47,348,920           Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES (CASH AVAILABLE JULY 1 - ALL FUNDS)         48,946,542         52,097,854         56,438,185         126,514,726	LHC Improvement Districts # 1-4		210,461	210,461	228,150
Total Revenues         \$119,908,466         \$177,568,553         \$176,589,897         \$153,769,975           FUND BALANCES (CASH AVAILABLE JULY 1 - ALL FUNDS)         48,946,542         52,097,854         56,438,185         126,514,726	Total Other Funds	4,829,052	8,699,523	7,191,150	8,549,717
FUND BALANCES 48,946,542 52,097,854 56,438,185 126,514,726 (CASH AVAILABLE JULY 1 - ALL FUNDS)	<b>Community Investment Program</b>	36,408,147	82,489,404	79,758,143	47,348,920
(CASH AVAILABLE JULY 1 - ALL FUNDS)	Total Revenues	\$119,908,466	\$177,568,553	\$176,589,897	\$153,769,975
		48,946,542	52,097,854	56,438,185	126,514,726
		\$168,855,008	\$229,666,407	\$233,028,082	\$280,284,701

Budget Highlights

#### **AUTHORIZED PERSONNEL**



	I	Number of Employees						
Program	FY 03-04	FY 04-05	FY 05-06	FY 06-07	of Total			
Community Services	0	0	0	30	5.6			
Development Services	26	26	30	26	4.9			
General Government		10	11	4.4	2.1			
City Attorney City Council & City Clerk	9 5	10 5	11 5	11 4	2.1 0.7			
City Manager - Administration	4	4	5	5	0.9			
City Manager - HR/Risk Mgmt.	7	6	6	8	1.5			
Finance - Administration	22	25	26	26	4.9			
Finance - Information Systems	5	6	8	8	1.5			
Parks & Recreation	39	41	41	44	8.2			
Public Safety								
City Court	13	16	16	16	3.0			
Fire	71	75	80	98	18.3			
Police	101	105	111	126	23.5			
Public Works	144	150	153	134	25.0			
Total Employees	446	469	492	536	100.0 %			

#### **EXPENDITURES BY PROGRAM**

	Budget		Increase/	FY 06-07 vs 05-06
	FY 05-06	FY 06-07	Decrease	Percent of Change
<b>Community/Development Services</b>				22.3%
Airport	\$2,039,631	\$1,988,483	(\$51,148)	
Community Block Grants	1,716,730	3,028,000	1,311,270	
Community Services	0	243,402	243,402	
Development Services	2,529,338	2,365,317	(164,021)	
Improvement Districts	225,461	256,176	30,715	
Tourism/Economic Development	1,625,600	1,625,600	0	
Transit Services	<u>1,989,067</u>	<u>2,876,403</u>	<u>887,336</u>	
	10,125,827	12,383,381	2,257,554	
Parks & Recreation				13.9%
Administration	389,8 <del>4</del> 6	422,817	32,971	
Parks Maintenance	2,938,365	3,326,711	388,346	
Recreation	1,913,337	2,331,692	418,355	
Recreation/Aquatic Center	1,304,022	1,374,939	<u>70,917</u>	
	6,545,570	7,456,159	910,589	0.504
General Government				8.5%
CIP Debt Service Fund	3,828,653	3,800,368	(28,285)	
City Attorney	503,201	492,197	(11,004)	
City Clerk	189,737	233,916	44,179	
City Council	73,181	72,041	(1,140)	
City Manager - Administration	85,387	93,708	8,321	
City Manager - Human Resources	312,304	467,628	155,324	
Employee Benefit Trust Fund	5,306,558	5,583,158	276,600	
Finance - Administration	590,688	647,005	56,317	
Finance - Information Systems	832,615	785,450	(47,165)	
General Services	3,158,516	4,182,221	1,023,705	
Insurance Liability Fund Social Services	1,729,287 <u>305,500</u>	1,729,287 <u>264,500</u>	0 (41,000)	
Social Services	16,915,627	18,351,479	1,435,852	
Public Safety	10,313,027	10,551, 175	1, 133,032	23.1%
Animal Control	374,159	408,063	33,904	
City Court	1,197,158	1,249,455	52,297	
County Jail	250,000	262,500	12,500	
Fire	9,479,939	12,587,895	3,107,956	
POC Firefighters Pension Trust Fund	201,541	213,919	12,378	
Police	11,307,919	<u>13,355,964</u>	<u>2,048,045</u>	
	22,810,716	28,077,796	5,267,080	
<b>Public Works</b>				34.6%
Administration & Engineering	538,428	827,969	289,541	
Lottery (LTAF)	57,908	57,556	(352)	
Refuse	714,200	634,086	(80,114)	
Street	7,456,966	7,682,500	225,53 <del>4</del>	
Vehicle Maintenance	537,866	564,505	26,639	
Wastewater	15,946,245	27,472,791	11,526,546	
Water	11,917,719	<u>12,785,886</u>	868,167	
	37,169,332	50,025,293	12,855,961	
Community Investment Program	100,684,305	133,776,725	33,092,420	<u>32.9%</u>
Total Budgeted Expenditures	\$ <u>194,251,377</u>	\$ <u>250,070,833</u>	\$ <u>55,819,456</u>	<u>28.7</u> %



#### **EXPENDITURES BY DEPARTMENT**

Department	Personnel Services	Supplies & Services		Contingency Depreciation Debt/Interest	Interfund Debits (Credits)	Total
	1				,	
General Fund City Attorney	880,412	90.088			(500,154)	470,346
City Clerk	256,107	184,250			(206,441)	233,916
City Council	199,733	110,590	10,000		(248,282)	72,041
City Court	940,977	264,666			(40,000)	1,165,643
City Manager - Administration	518,232	91,435	140,000		(655,959)	93,708
City Manager - Human Resources	519,162	266,769			(318,303)	
Community Services	431,630	41,420			(229,648)	•
Development Services	1,876,222	489,095			(1.061.004)	2,365,317
Finance - Administration	1,646,195	62,704	174.463		(1,061,894)	
Finance - Information Systems Fire	592,780 8,287,233	685,939 2,025,156	174,462 156,207		(667,731) 92,816	785,450 10,561,412
General Services	0,207,233	2,691,184	130,207	1,950,000	92,010	4,641,184
Parks & Rec. Administration	388,421	22,916		1,550,000	11,480	422,817
Parks & Rec. Parks Maintenance	1,965,403	1,401,378	41,500		(101,570)	•
Parks & Rec. Recreation	1,108,845	1,132,847	90,000		( - //	2,331,692
Police	10,335,998	2,020,767	302,199			12,658,964
Public Works - Vehicle Maintenance	859,836	139,859	30,000		(465,190)	564,505
Public Works Admin. / Eng.	1,899,131	409,778			(1,480,940)	827,969
<b>General Fund Total</b>	\$32,706,317	\$12,130,841	\$944,368	\$1,950,000	(\$5,871,816)	\$41,859,710
Other Funds	Ī					
Airport Fund	440,844	464,530		20,000	213,013	
Depreciation	,.	,		850,096		1,988,483
CIP / MPC Debt Service Fund				3,800,368		3,800,368
Grant Fund: AZ Post (Police)			50,000			50,000
Grant Fund: Comm. Dev. Block Gran	t (WACOG)	1,162,687			37,313	1,200,000
Grant Fund: Criminal Justice Enhance	ement		75,000			75,000
Grant Fund: ESP			476,100			476,100
Grant Fund: Highway Safety (Police)		10,000	132,000			142,000
Grant Fund: Homeland Security (Poli		190,000	800,000			990,000
Grant Fund: JCEF Grant Fund: Law Enforcement Block	43,812	20.000				43,812
Grant Fund: LEPC-Local Emrg Pln Cn		20,000 150,000				20,000 150,000
Grant Fund: EEFC-Local Enling Fill Chi		130,000			40,000	40,000
Grant Fund: National Fire Act Grant	CITICITE		514,082		(92,816)	
Grant Fund: SAFER Grant		296,022	01.,002		(32,010)	296,022
Grant Fund: State Home Fund		1,463,973			64,027	1,528,000
Grant Fund: State Lake Improvemen	it Fund	, ,	548,195		,	548,195
Grant Fund: State Special Projects		288,681			11,319	300,000
Grant Fund: Transit-JOBS Program		5,000				5,000
Grant Fund: Victims of Crime Act (VC	OCA)				21,851	21,851
Grant Fund: W AZ Emerg Med Svcs		31,000				31,000
HURF (Street)	2,244,642	4,858,468		295,000	284,390	7 602 500
Debt Service	2 044 222	4 650 205	62,000	550,000	2 205 202	7,682,500
IDD Fund (Water) Depreciation	3,044,232	4,658,285	02,000	2,137,387	2,305,382	
Debt Service				28,600		12,785,886
Insurance Liability Fund		1,729,287		20,000		1,729,287
LHC Employee Benefit Trust Fund		5,401,300		100,000	81,858	5,583,158
LHC Improvement Districts		206,015		200,000	50,161	256,176
Lottery (LTAF)		100			57,456	57,556
P&R Memorial Tree Trust		20,000			,	20,000
POC Firefighters Pension Trust Fund		207,942			5,977	213,919
Recreation / Aquatic Center Fund	667,790	436,226		10,000	64,174	
Depreciation				196,749	_	1,374,939
Refuse Fund		345,427		30,000	210,940	
Depreciation		1 525 600		47,719		634,086
Tourism / Economic Development	1 440 242	1,525,600	700 600	100,000	257 176	1,625,600
Transit Grant Fund	1,448,342	358,697	798,688	8,500	257,176	2,871,403
Wastewater Utility Fund Depreciation	1,757,916	2,035,992	247,814	2,252,582 7,529,470	2,259,595	
Debt Service				11,389,422		27,472,791
Community Investment Program			133,776,725	11,303, 122		133,776,725
Total City Budget	\$42,353,895	\$37,996,073	\$138,424,972	\$31,295,893	\$0	\$250,070,833

Budget Highlights

#### **PROJECTED YEAR END FUND BALANCES**

	Estimated Fund Balance	FY 2006-07 Estimated	FY 2006-07 Estimated	Capital	Estimated Budget Transfers		Non-Cash Depreciation Included in	Projected Fund Balance
FUND	7/1/2006	Revenues	Expenditures	Expenditures	То	From	Expenditures	6/30/2007
General	20,976,739	47,715,887	41,859,709			18,609,895		8,223,022
Airport Fund	34,038	3,956,536	1,988,483	3,564,388	809,735	65,800	850,096	31,734
Building Improvement Fund	178,896			693,100	600,000	60,000		25,796
CIP Debt Service Fund	700,233	127,869	3,800,368		3,500,000			527,734
Community Investment Fund	3,565,849	4,912,547		13,402,689	6,107,294	307,800		875,201
Court Enhancement Fund	97,222	51,695	40,000					108,917
Grant Fund: CDBG-WACOG		1,500,000	1,500,000					0
Grant Fund: Transit Services	35,438	1,753,250	2,871,403		1,153,000			70,285
Grant Fund: Various (15)	204,319	4,754,435	4,754,435					204,319
Highway User Revenue (HURF)	1,928,327	5,983,531	7,682,500		1,782,800	1,497,278		514,880
Insurance Liability Fund	252,000	1,729,287	1,729,287		258,552			510,552
Irrigation & Drainage District *	5,038,717	16,142,625	12,785,886	8,134,466	714,187	3,024,534	2,137,387	88,030
LHC Employee Benefit Trust Fund	3,994,824	5,035,000	5,583,158					3,446,666
LHC Improvement District 1	13,056	120,000	131,146					1,910
LHC Improvement District 2	16,930	23,500	38,000					2,430
LHC Improvement District 3	9,929	23,900	26,276					7,553
LHC Improvement District 4	11,197	60,750	60,754					11,193
Lottery (LTAF)	97,827	256,213	57,556			203,000		93,484
Miscellaneous Funds	11,775	55,004	63,812					2,967
Parks Improvement Fund	2,192,338	833,000		2,647,509	299,038			676,867
POC Firefighters Pension Trust Fund	306,064	18,000	213,919					110,145
Property Acquisition Fund	1,045,872	2,726,000		6,527,000	4,994,000	1,000,000		1,238,872
Recreation/Aquatic Center	35,626	439,084	1,374,939		725,000		196,749	21,520
Refuse O&M Enterprise	4,509,333	1,227,052	634,086			811,831	47,719	4,338,187
Tourism/Economic Development	222,665	1,616,000	1,625,600					213,065
Vehicle/Equip. Replacement Fund	1,750,418	1,391,411						3,141,829
Wastewater Utility Fund*	10,011,799	15,785,151	27,059,083				7,529,470	6,267,337
Wastewater CIP, Cap. Repl.	69,273,295	35,532,248	413,708	98,807,573	5,000,000	363,468		10,220,794
Total City Budget	\$126,514,726	\$153,769,975	\$116,294,108	\$133,776,725	\$25,943,606	\$25,943,606	\$10,761,421	\$40,975,289

 $<sup>^{\</sup>ast}\;$  Includes O&M, Debt Service, CIP, and Capital Replacement.

#### **BUDGET TRANSFERS**

	TRANSFERS FROM										
TRANSFERS TO	General	Refuse 0 & M	IDD	CIP FUND	Bldg Imp Fund	Property Acq Fund	Wastewater	HURF	Lottery	Airport O & M	
Airport O & M	700,000								50,000		750,000
Aquatic	725,000										725,000
CIP Airport	59,735										59,735
CIP Building Improvements	600,000										600,000
CIP Debt Service	2,495,850		938,350							65,800	3,500,000
CIP General	2,477,809	811,831				1,000,000	320,376	1,497,278			6,107,294
CIP Park Improvement	239,038				60,000						299,038
CIP Property Acquisition	4,994,000										4,994,000
CIP Wastewater	3,000,000		2,000,000								5,000,000
CIP Water	114,187										114,187
HURF	1,475,000			307,800							1,782,800
IDD	600,000										600,000
Insurance Liability	129,276		86,184				43,092				258,552
Transit	1,000,000								153,000		1,153,000
<b>Total Transfers From</b>	\$18,609,895	\$811,831	\$3,024,534	\$307,800	\$60,000	\$1,000,000	\$363,468	\$1,497,278	\$203,000	\$65,800	\$25,943,606



# FINANCIAL SUMMARY Governmental Funds

	Government			Capital	Non Major	TOTAL
<b>Governmental Funds</b>	Funds	HURF	Debt Service	Projects	Funds	FY 06-07
Source of Funds						
Charges for Services	628,408				369,895	998,303
Contributions and Donations	10,000				20,000	30,000
Fines and Forfeitures	1,069,689				,	1,069,689
Franchise Taxes	566,981					566,981
Interest & Miscellaneous	1,135,765	24,776	289	2,432,000		3,592,830
Intergovernmental	14,378,719	5,958,755		6,039,547	7,998,702	34,375,723
Licenses and Permits	3,494,501					3,494,501
Property Taxes	4,166,824				228,150	4,394,974
Rents and Royalties						0
Sales Taxes	22,265,000				1,616,000	23,881,000
Special Assessments			127,580			127,580
Subtotal Source of Funds	\$47,715,887	\$5,983,531	\$127,869	\$8,471,547	\$10,232,747	\$72,531,581
Other Sources/Transfers In		1,782,800	3,500,000	12,000,332	1,153,000	18,436,132
TOTAL SOURCE OF FUNDS	\$47,715,887	\$7,766,331	\$3,627,869	\$20,471,879	\$11,385,747	\$90,967,713
Use of Funds						
Operating Departments:						
City Attorney	470,346				21,851	492,197
City Clerk	233,916				•	233,916
City Council	72,041					72,041
City Court	1,165,643				83,812	1,249,455
City Manager	93,708					93,708
City Manager - Human Resources	467,628					467,628
Community Services	243,402				3,028,000	3,271,402
Development Services	2,365,317					2,365,317
Finance - Administration	647,005					647,005
Finance - Information Systems	785,450				2 240 200	785,450
Fire	10,561,412				2,240,398	12,801,810
Parks & Recreation	6,061,220				20,000	6,081,220
Police Public Works - Admin./Eng.	12,658,964 827,969				697,000	13,355,964 827,969
Public Works - Admin./Eng.  Public Works - Vehicle Maint.	564,505					564,505
Non-Departmental	2,691,184				732,276	3,423,460
Contingency	1,950,000				752,270	1,950,000
Culture and Recreation	1,550,000					1,550,000
Highway & Streets		7,682,500			57,556	7,740,056
Tourism and Promotion		.,552,566			1,625,600	1,625,600
Transportation Services					2,876,403	2,876,403
Debt Service:					,,	0
Principal Retirement			3,480,000			3,480,000
Interest on Long-Term Debt			320,368			320,368
Capital Outlay				23,270,298		23,270,298
Subtotal Use of Funds	\$41,859,710	\$7,682,500	\$3,800,368	\$23,270,298	\$11,382,900	\$87,995,776
Other Uses/Transfers Out	18,609,895	1,497,278		1,367,800	203,000	21,677,973
TOTAL USE OF FUNDS	\$60,469,605	\$9,179,778	\$3,800,368	\$24,638,098	\$11,585,900	\$109,673,749

FUND BALANCE, BEGINNING OF YEAR*	\$20,976,739	\$1,928,327	\$700,233	\$6,982,955	\$1,026,422	\$31,614,676

FUND BALANCE, END OF YEAR*	\$8,223,022	\$514,880	\$527,734	\$2,816,736	\$826,269	\$12,908,641

<sup>\*</sup>Estimated

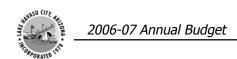


2006-07 Annual Budget

# FINANCIAL SUMMARY Enterprise Funds

		Irrigation &	Recreation/		Wastewater	TOTAL
Enterprise Funds	Airport	Drainage	Aquatic	Refuse	Utility	FY 06-07
Source of Funds						
Bond Proceeds					35,532,248	35,532,248
Charges for Services	611,411		392,126	535,993		1,539,530
Flood Control Funding						-
Interest & Miscellaneous		150,862	46,958	547,629	519,085	1,264,534
Intergovernmental	3,345,125					3,345,125
Property Tax Levy		2,088,377				2,088,377
Recycling				143,430		143,430
Sewer Charges					15,266,066	15,266,066
Water Charges	2.054.524	13,903,386	\ 400 00 4	11.007.050	154 045 000	13,903,386
Subtotal Source of Funds	3,956,536	16,142,625	\$439,084	\$1,227,052	\$51,317,399	73,082,696
Other Sources/Transfers In	809,735	714,187	725,000		5,000,000	7,248,922
TOTAL SOURCE OF FUNDS	\$4,766,271	\$16,856,812	\$1,164,084	\$1,227,052	\$56,317,399	\$80,331,618
Use of Funds						
Capital Outlay	3,564,388	8,196,466			99,055,387	110,816,241
Contingency	20,000	550,000	10,000	30,000	2,252,582	2,862,582
Costs of Sales and Services	905,374	7,702,517	1,104,016	153,373	3,793,907	13,659,187
Debt Service	303,37 1	28,600	1,101,010	133,373	11,389,422	11,418,022
Depreciation	850,096	2,137,387	196,749	47,719	7,529,470	10,761,421
Interdepartmental Charges	213,013	2,305,382	64,174	210,940	2,259,596	5,053,105
Landfill Closure Reserve		_,,,,,,,	J 1/=1 1	122,054	_,,	122,054
Recycling/Waste Disposal Program				70,000		70,000
Subtotal Use of Funds	5,552,871	20,920,352	1,374,939	634,086	126,280,364	154,762,612
Other Uses/Transfers Out	65,800	3,024,534		811,831	363,468	4,265,633
TOTAL USE OF FUNDS	\$5,618,671	\$23,944,886	\$1,374,939	\$1,445,917	\$126,643,832	\$159,028,245
FUND BALANCE, BEGINNING OF YEAR*	\$34,038	\$5,038,717	\$35,626	\$4,509,333	\$79,285,094	\$88,902,808
,	. ,	. , ,	. ,	. , ,	. , ,	. , ,
Non Cash Depreciation & Adjustments	(850,096)	(2,137,387)	(196,749)	(47,719)	(7,529,470)	(10,761,421)
FUND BALANCE, END OF YEAR*	\$31,734	\$88,030	\$21,520	\$4,338,187	\$16,488,131	\$20,967,602

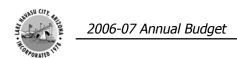
<sup>\*</sup>Estimated



## **FINANCIAL SUMMARY**Internal Service Funds

	Insurance	Vehicle	Employee	TOTAL
Internal Service Funds	Liability	Replacement	Benefit Trust	FY 06-07
Source of Funds				
Equipment Rental		1,391,411		1,391,411
Interest Earnings				0
Miscellaneous				0
Premiums	1,729,287		5,035,000	6,764,287
Subtotal Source of Funds	1,729,287	1,391,411	5,035,000	8,155,698
Other Sources/Transfers In	258,552			258,552
TOTAL SOURCE OF FUNDS	\$1,987,839	\$1,391,411	\$5,035,000	\$8,414,250
Hara of Family				
Use of Funds	1 720 207		F F02 1F0	7 212 445
Administration/Benefits/Premiums Subtotal Use of Funds	1,729,287		5,583,158 5,583,158	7,312,445 7,312,445
	1,729,287		3,363,136	7,312, <del>11</del> 3
Other Uses/Transfers Out				
TOTAL USE OF FUNDS	\$1,729,287	\$0	\$5,583,158	\$7,312,445
FUND BALANCE, BEGINNING OF YEAR*	\$252,000	\$1,750,418	\$3,994,824	\$5,997,242
FUND BALANCE, END OF YEAR*	\$510,552	\$3,141,829	\$3,446,666	\$7,099,047

<sup>\*</sup>Estimated



### **COMMUNITY INVESTMENT PROGRAM SUMMARY**

	Total Fiscal Year 2006-07 CIP		
Projects by Program	By Project	By Program	
Community Development - Development Services  Body Beach Campbell Cove Land Acquisition - Second Bridge to Island	\$3,520,000 7,000 3,000,000	6,527,000	
Community Services - Airport Airport Hangars Airport Master Plan & Environmental Assessment Airport Signage Modification Project New Terminal Design/Construct - Phases III & IV	2,300,000 195,000 694,388 375,000	3,564,388	
Community Services - Parks & Recreation  Aquatic Center Parking Lot Aquatic Center Stair Replacement Avalon Park Cabana Park City Hall Landscaping Community-Wide Recreational Needs Assessment Grand Island Development Park Irrigation System Upgrade London Bridge Beach Seawalls - Phase I MCC Site Development North Park Development Realtor Park Rotary Community Park Expansion SARA Park SARA Park - Baseball Complex SARA Park - Equestrian Center SARA Park - Inline Hockey Skating Rink Site Six Renovations	45,000 149,038 137,645 36,000 35,000 75,000 313,000 45,000 450,000 108,583 1,368,939 80,000 200,000 358,243 400,000 50,000 105,000 60,000	4,016,448	
Public Safety Fire Station No. 1 - Security Fencing Fire Station No. 7 - Sloop & McCulloch Remodel of Fire Stations No. 3 and 5	25,000 70,950 392,200	488,150	

2006-07 Annual Budget

### **COMMUNITY INVESTMENT PROGRAM SUMMARY**

	Total Fiscal Year 2006-07 CIP		
Projects by Program	By Project	By Program	
Public Works - Administration			
ADA Compliance	168,809		
Aerial Mapping	264,752		
Air Industrial Park - Phase I	4,050,012		
Shop Bay Expansion - Oil Change Pit	204,950		
State Route 95 Landscaping - Phase I	188,000		
The Villages at the Island Public Parking Lot	40,000		
	,	4,916,523	
Public Works - Streets & Drainage			
Drainage Improvements	2,120,178		
Drainage Master Plan	1,000,000		
London Bridge Maintenance	1,665,578		
Parkway/Bypass Study	50,000		
Pima Wash Improvements / Multi-Use Path	993,441		
Traffic Capacity Improvement - N/S Arterial Corridor	250,000		
Traffic Signals	272,500		
WACOG Eligible Roadway Projects	970,480		
		7,322,177	
Public Works - Wastewater			
Wastewater System Expansion - Program Year 3	731,495		
Wastewater System Expansion - Program Year 4	21,483,826		
Wastewater System Expansion - Programs Years 5-9	76,592,252		
		98,807,573	
Public Works - Water			
Chlortainer	78,197		
Firming Agreement for Future Water	593,639		
Foothills Estates Water Service Line Replacement	50,057		
Pump Station, Water Storage & Treatment Upgrades	839,050		
Water Master Plan Update	255,106		
Water Resource Recharge/Recovery	202,000		
Water Security/SCADA System & Control Upgrade	282,472		
Water Service Line Replacement	4,049,896		
Water Source Development	228,373		
Water Tank Rehabilitation	534,617		
Waterline Replacement Improvements	820,020		
Well Abandonment & Rehabilitation	201,039	0 124 466	
		8,134,466	
TOTAL FISCAL YEAR 2006-07 COMMUNITY INVESTME	NT PROGRAM	\$133,776,725	

#### **DEBT SERVICE SUMMARY**

#### **Irrigation & Drainage District**

#### February 1, 1993

Issued \$4,120,000 in Refunding Bonds.

#### **Lake Havasu City**

#### May 1, 2001

Issued \$891,000 in Improvement District Bonds and Supplemental Interest Certificates to provide funds to make streetscape improvements within the district.

#### March 1, 1999

Issued \$14,135,000 in Excise Tax Revenue Refunding Obligations to refund a portion of the city's lease payment obligations relating to the outstanding Municipal Property Corporation Bonds, Series 1993, and pay the costs incurred in connection with the execution and delivery of the obligations.

**Budget Highlights** 

#### **DEBT SERVICE SUMMARY**

#### **Wastewater Utility**

#### Series 2006

Anticipate receiving \$45,439,145 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related pump stations and beginning design work for program year six areas.

#### Series 2005

Received \$6,220,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This includes collection lines and related pump stations and beginning design work for program year five areas.

#### Series 2005B

Received \$58,070,000 in borrowing authority from the Greater Arizona Development Authority (GADA) to finance program year four of the wastewater expansion project. This includes program year four construction of the first phase of the north regional wastewater treatment plant, installation of sewer in three areas, completion of sewer installation in program year three areas, and completion of the north effluent line.

#### Series 2004A

Received \$55,140,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations and beginning design work for the north regional treatment plant. There was \$5,765,000 that was refinanced as a part of this issuance.

#### Series 2004

Received \$9,500,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations in areas throughout Lake Havasu City.

#### Series 2002

Received \$22,780,000 in borrowing authority from WIFA to finance the construction of collection lines and related pump stations within Pressure Zone 1 to convey wastewater to existing treatment facilities. This included the construction of collection lines and related infrastructure to residential areas north of Lake Havasu City, finance planning and design for future construction activity, refinancing existing Sanitary District debt to facilitate dissolution of the district and transfer of the facilities to Lake Havasu City, and financing other expenses including legal, financial advisor, land acquisition, inspection and administration. Refinancing of \$5,765,000 occurred in Fiscal Year 2005.

### STATUTORY GENERAL OBLIGATION DEBT LIMITATIONS

FISCAL YEAR 2007 SECONDARY ASSESSED VALUE	\$586,105,508  *
(1) Debt limit 6% of assessed value	\$35,166,330
Bonds Outstanding at June 30, 2006	<u>0</u>
Excess available at June 30, 2006	\$35,166,330
(2) Debt limit 20% of assessed value	\$117,221,102
Bonds Outstanding at June 30, 2006	<u>32,737,616</u>
Excess available at June 30, 2006	\$84,483,486
Total Bonding Capacity	\$119,649,816

- (1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.
- (2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

<sup>\*</sup> Estimate

### **DEBT SERVICE SCHEDULE**

Description	Date		Rate of Issue	Final Maturity	Amount	Fiscal Year 2007		7
of Issue	Authorized	Amount	%	Date	Outstanding	Principal	Interest	Total
Improvement District #7 McCulloch Blvd Streetscap	<b>ve</b>							
Bond Series	2001	\$891,000	5.13	2012	\$610,000	\$90,000	\$28,956	\$118,956
Total Imp. Dist. #7 Debt		\$891,000			\$610,000	\$90,000	\$28,956	\$118,956
Irrigation & Drainage Dist	rict							
IDD Refunding G.O. Bond Series	1993	\$4,120,000	3.75 - 6.30	2022	\$190,000	\$20,000	\$11,200	\$31,200
Total IDD Debt		\$4,120,000			\$190,000	\$20,000	\$11,200	\$31,200
Wastewater Utility Revenue Bonds WIFA Loans								
Junior Construction Loan Year 1	2002	\$8,507,500	3.17	2022	\$8,149,726	\$369,119	\$246,723	\$615,842
Senior Construction Loan Year 1	2002	8,507,500	3.17	2022	8,149,726	369,119	246,723	615,842
Design Loan Year 2	2004	3,560,000	1.08	2007	3,560,000	0	38,448	38,448
Senior Construction Loan Year 2	2004	5,940,000	3.12	2024	5,940,000	233,784	178,034	411,818
Design Loan Year 3	2004A	5,075,000	0.00	2008	5,075,000	0	0	0
Junior Construction Loan Year 3	2004A	32,290,000	3.255	2024	32,290,000	500,000	1,034,765	1,534,765
Senior Construction Loan Year 3	2004A	17,775,000	3.255	2024	17,775,000	690,546	556,099	1,246,645
Design Loan Year 4	2005	6,220,000	2.22	2008	6,220,000	0	138,084	138,084
Construction Loan Year 5 GADA Loans	2006	45,439,145	5.500	2036	45,439,145	0	1,942,000	1,942,000
Junior Loan Year 4	2005B	58,070,000	5.000	2035	58,070,000	0	2,903,500	2,903,500
Tatal Washanakan Hallitas F	<b>No. lot</b>	*101 204 145			4100 CC0 F07	+2.4 <i>C</i> 2.EC0	<b>*</b> 7 204 276	to 445 044
Total Wastewater Utility D	PEDL	\$191,384,145			\$190,668,597	\$2,162,568	\$7,284,376	\$9,446,944
Long-Term Leases								
Excise Tax Revenue Refunding Airport Fund General IDD Fund	1999	\$282,700 10,177,200 3,675,100	3.50 - 4.10	2008	\$138,000 4,968,000 1,794,000	\$67,800 2,440,800 881,400	\$5,658 203,688 73,554	\$73,458 2,644,488 954,954
Total Long-Term Leases		\$14,135,000			\$6,900,000	\$3,390,000	\$282,900	\$3,672,900

Total Outstanding Debt \$198,368,597

Total Fiscal Year 2007 Debt Service \$5,662,568 \$7,607,432 \$13,270,000

### **DEBT SERVICE SCHEDULE**

At July 1, 2006, the total actual indebtedness is \$182 million. Fiscal Year 2007 annual debt payments are projected to be \$13.3 million. This table illustrates the total actual indebtedness through the life for all current outstanding debt.

Fiscal Year	Principle	Interest	Total
2007	5,662,568	7,607,432	13,270,000
2008	16,018,441	5,942,279	21,960,720
2009	9,568,760	6,246,494	15,815,254
2010	3,583,909	6,132,836	9,716,745
2011	3,716,380	6,014,785	9,731,165
2012	3,826,244	5,893,198	9,719,442
2013	3,818,577	5,771,088	9,589,665
2014	3,928,450	5,648,507	9,576,957
2015	4,140,949	5,519,163	9,660,112
2016	4,381,151	5,382,164	9,763,315
2017	4,624,142	5,237,429	9,861,571
2018	5,120,007	5,076,723	10,196,730
2019	5,418,838	4,906,468	10,325,306
2020	5,850,724	4,722,344	10,573,068
2021	6,075,760	4,531,075	10,606,835
2022	6,309,046	4,332,415	10,641,461
2023	6,745,682	4,119,738	10,865,420
2024	5,730,677	3,939,587	9,670,264
2025	5,974,528	3,751,675	9,726,203
2026	5,157,553	3,620,853	8,778,406
2027	5,386,911	3,381,996	8,768,907
2028	5,632,076	3,131,956	8,764,032
2029	5,888,071	2,870,086	8,758,157
2030	6,159,917	2,595,739	8,755,656
2031	6,437,640	2,308,391	8,746,031
2032	6,736,263	2,007,394	8,743,657
2033	7,040,810	1,692,097	8,732,907
2034	7,366,307	1,361,849	8,728,156
2035	7,702,781	1,015,876	8,718,657
2036	8,060,257	653,399	8,713,656
	\$182,063,419	\$125,415,036	\$307,478,455



### **Home of the London Bridge**

# Lake Havasu City Arizona

**Revenue Summary** 

**Revenue History & Projections** 

**Assessed Valuation & Property Tax Rate Comparisons** 

**Property Tax Levies & Rates** 

Revenue Summary



Total revenues projected for Fiscal Year 2007 are \$153.8 million with 31% coming from the General Fund, 48% from Enterprise Funds, 6% from Community Investment Program funding, 11% from Special Revenue Funds, and 4% from other miscellaneous funds.

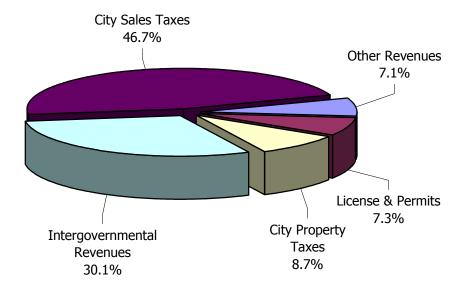
#### **GENERAL FUND**

The General Fund, being the largest fund, is comprised of such general revenue sources as taxes, fines, licenses, and fees. Total General Fund revenues for Fiscal Year 2007 are projected at \$47,715,887. The main components are:

\$22,265,000
14,378,719
4,166,824
3,494,501
3,410,843
\$47,715,887



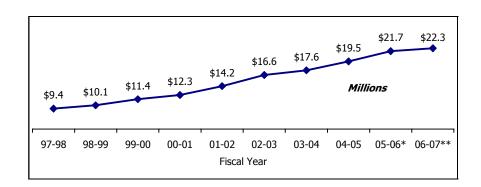
### **General Fund \$47,715,887**\*\*



#### **City Sales Tax Revenues**

Lake Havasu City's sales tax originated July 1, 1984, at 1%. In October 1990, the sales tax was increased to 2% when the city reduced the property tax. City sales tax, the largest single revenue source, accounts for 47% of the General Fund total revenues. Retail sales represent 43% of the total collections.

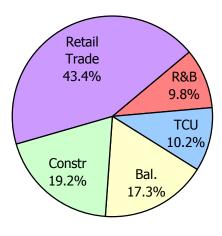
The city has experienced growth in the building industry, contributing to increased sales tax revenue. Construction has been near record levels for the past few years and the trend is expected to level off over the next few years.



#### Fiscal Year 2005-06 Sales Tax Collections\*

Taxable items are shown below by category. In the retail trade category, which generated \$9.4 million, food for home consumption is exempt from the tax.

Taxable Items By Catego	ry	
Retail Trade	\$9,420,906	43.4%
Construction	4,178,096	19.2%
Transportation, Communi-		
cations, Utilities (TCU)	2,208,285	10.2%
Restaurant & Bar (R&B)	2,134,217	9.8%
All Others	1,006,722	4.6%
Manufacturing	814,059	3.8%
Services	691,345	3.2%
Accommodations	468,186	2.2%
Real Estate, Rental, Leasing	458,779	2.1%
Wholesale Trade	326,802	1.5%
Total Collections	\$21,707,397	100.0%



<sup>\*</sup> Estimated

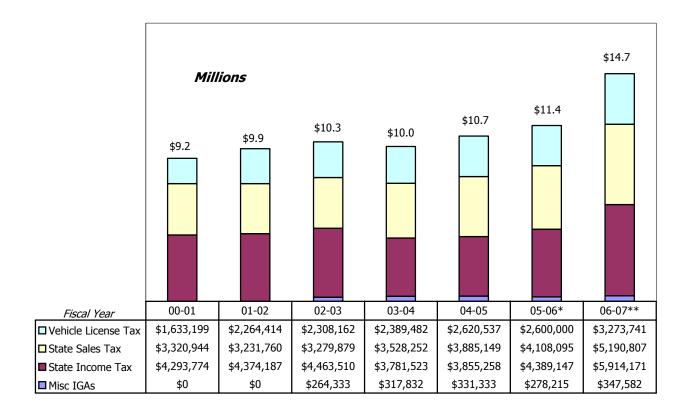
<sup>\*\*</sup> Projected

#### **REVENUE SUMMARY**

#### **Intergovernmental Revenues**

Intergovernmental revenues make up 30% of the General Fund total revenues. Cities in Arizona are fortunate to be involved in a fairly progressive state-shared revenue program which distributes funds to Arizona municipalities from five different state revenue sources: state sales tax, state income tax, vehicle license tax, highway user revenues, and the state lottery. The first three of these are General Fund revenues and the other two are considered special revenue funds. The state provides the cities each year an estimate of how much of the state-shared revenues they will be receiving.

As directed by statute, the 2000 U.S. Census populations are used in distributions of state shared revenues except for the Lottery funds which are calculated using the Arizona Department of Economic Security (DES) population estimates. Each of the revenues has continued to increase. Although Fiscal Years 2003-2006 reflected minimal growth, it is estimated that this revenue source will increase at a rate of 29% for Fiscal Year 2007 because the city was allowed to elect a mid-decade adjustment for distribution purposes. The city elected the higher DES population estimates instead of the 2000 U.S. Census.



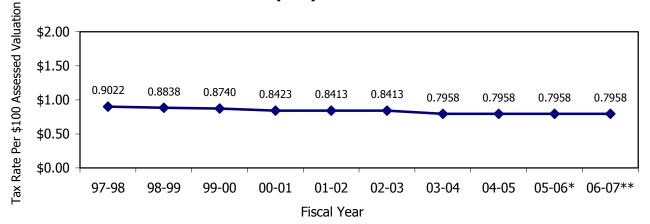
<sup>\*</sup> Estimated

<sup>\*\*</sup> Projected

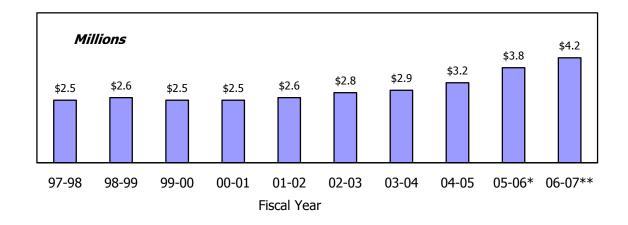
#### **City Property Tax Revenues**

The property tax is levied each year on or before the third Monday in August based on full cash value of the assessed property as determined by the Mohave County Assessors' Office. Beginning Fiscal Year 2006-07, state statute stipulates that the maximum levy amount cannot exceed the prior year levy amount multiplied by 2%, plus any amounts that are attributable to new construction. This year the city maintained the same levy rate of 0.7958. Due to a 9% increase in the assessed property values, the revenues are expected to increase by \$330,000.

#### **Property Tax Rates**



#### **Property Tax Revenues**



<sup>\*</sup> Estimated

<sup>\*\*</sup> Projected

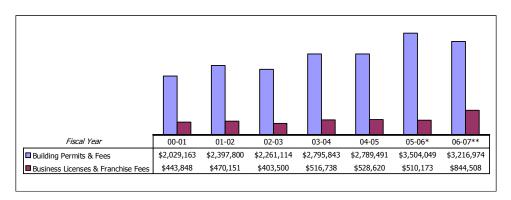


#### **REVENUE SUMMARY**

#### **Licenses & Permits Revenues**

Revenues from licenses and permits include business licenses, liquor licenses, sign and street work permits, franchise fees, building permits, plan checks and zoning fees. Revenues have begun to level off in the building permits and fees areas. The city has experienced rapid growth over the past few years and is now returning to a moderate growth rate. The city has been fortunate that

the local economy has not been impacted by the national economy. The city recently negotiated a new cable television contract which increased the franchise fee projections by 26% in Fiscal Year 2007. Building permits are expected to decrease by 8% due to new construction showing signs of leveling off.

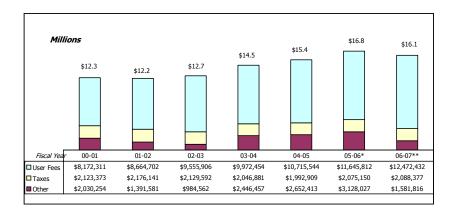


#### **ENTERPRISE FUNDS**

#### **Irrigation & Drainage District (IDD) Revenues**

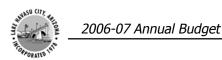
The principal revenue for operating and managing the city's water system is derived from rates and charges for water services. Monthly water bills consist of a base charge, plus a charge for the amount of water consumed with an inverted

rate structure for consumption levels so as to encourage water conservation practices. The rates for each customer class are reviewed annually to assure adequate user charges.



<sup>\*</sup> Estimated

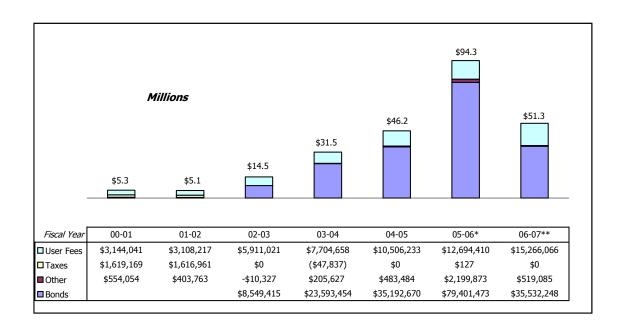
<sup>\*\*</sup> Projected



#### **Wastewater Utility Revenues**

The principal revenue for operating and managing the city's wastewater system is derived from revenues generated from wastewater sewer rates, sewer treatment capacity fees and user charges. Both residential and commercial customers are charged on the basis of water consumption. Residential customer charges are based on average

water consumption for the prior winter months (January through April). All other customers are billed based on actual monthly water usage unless they can measurably separate which quantity of water does not reach the wastewater system.



<sup>\*</sup> Estimated

<sup>\*\*</sup> Projected



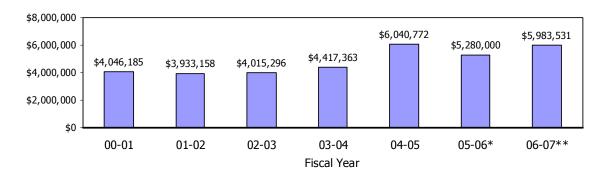
#### **SPECIAL REVENUE FUNDS**

Two state-shared revenues are classified as Special Revenue Funds: the Highway User Revenue Fund (HURF) and the Local Transportation Assistance Fund (LTAF or Lottery).

#### **Highway User Revenue Fund (HURF) Revenues**

The proceeds from the state-shared motor vehicle tax is distributed by the state to the cities based on a complicated formula, using population and the county of origin of gasoline sales. There is a state constitutional restriction on the

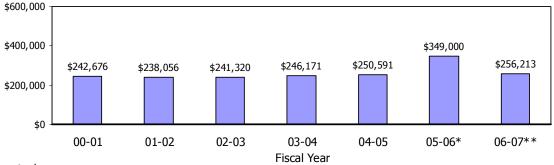
use of these revenues which requires they be used solely for street and highway purposes. Lake Havasu City's Street Section is funded almost entirely with HURF revenues. HURF revenues are projected to be \$5,983,531 in Fiscal Year 2007.



#### **Local Transportation Assistance Fund (LTAF) Revenues**

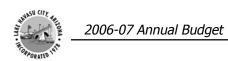
In November 1980, an initiative established a state lottery in Arizona. In July 1981, the state legislature established the Local Transportation Assistance Fund (LTAF) consisting of monies deposited initially from the state lottery fund to be distributed to Arizona cities and towns. Current law provides that the Arizona legislature must appropriate whatever amount is necessary to ensure that a minimum of \$20,500,000 annually is deposited in the LTAF. Revenues from the state lot-

tery have historically exceeded the minimum, and the state has not been required to subsidize the fund. Current law places an annual ceiling of \$23,000,000 on funds deposited from the state lottery fund into the LTAF for distribution to cities and towns. The maximum is expected to be available for distribution to cities and towns for Fiscal Year 2007, and the city is expected to receive \$256,213.



<sup>\*</sup> Estimated

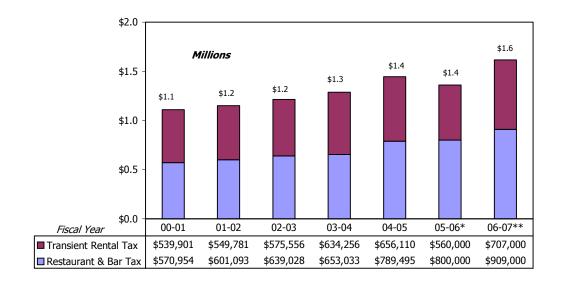
<sup>\*\*</sup> Projected



#### **Tourism/Economic Development Fund Revenues**

This fund, formerly known as the Transient Rental Tax Fund, consists of revenues from a 3% tax on transient lodging. In 1996, a 1% restaurant and bar tax was implemented. The City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tour-

ism and economic development. The revenues generated from these two taxes are distributed in a 75/25 split between the Lake Havasu Convention & Visitors Bureau and the Partnership for Economic Development. Revenue projections continue to increase due to a strong local economy.







<sup>\*</sup> Estimated

<sup>\*\*</sup> Projected

### **REVENUE HISTORY & PROJECTIONS**

	Act	ual		Budget		
Concret Fund			Adopted	Adopted		
General Fund	FY 03-04	FY 04-05	FY 05-06	FY 06-07		
TAXES Property City Sales Auto Lieu State Sales Urban Revenue Sharing Fire Insurance Premium Tax Total Taxes	\$2,952,049 17,907,918 2,389,482 3,528,252 3,781,523 118,479 30,677,704	\$3,265,062 18,947,854 2,620,537 3,885,149 3,855,258 158,952 32,732,812	\$3,836,473 20,086,000 2,600,000 4,108,095 4,389,147 160,000 35,179,715	\$4,166,824 22,265,000 3,273,741 5,190,807 5,914,171 242,855 41,053,398		
LICENSES & PERMITS	3,054,054	3,063,436	3,769,200	3,494,501		
CHARGES FOR SERVICES Fire Department Parks & Recreation General Government  Total Charges for Services	49,478 575,013 <u>140,947</u> 765,438	59,691 551,813 <u>121,472</u> 732,976	67,000 532,500 <u>90,000</u> 689,500	54,325 551,048 <u>23,035</u> 628,408		
FINES & FORFEITURES	1,115,564	1,064,853	1,045,000	1,069,689		
OTHER REVENUES Interest Sale of Assets Court IGA with Mohave County Miscellaneous Donations Total Other Revenues	383,094 13,257 245,154 97,653 <u>1,395</u> 740,553	484,184 23,035 247,980 1,792,913 <u>9,180</u> 2,557,292	250,000 50,000 270,535 479,600 <u>0</u> 1,050,135	379,512 25,000 252,582 707,797 10,000 1,374,891		
GRANTS MAGNET Other Miscellaneous  Total Grants	61,859 <u>10,820</u> 72,679	70,499 <u>12,853</u> 83,352	80,000 <u>0</u> 80,000	80,000 <u>15,000</u> 95,000		
TOTAL GENERAL FUND REVENUES	\$36,425,991	\$40,234,721	\$41,813,550	\$47,715,887		
Special Revenue Funds  HIGHWAY USER REVENUE FUND Gasoline Tax Interest & Miscellaneous  Total HURF	\$4,371,506 <u>54,385</u> 4,425,891	\$5,020,012 <u>1,071,336</u> 6,091,348	\$4,982,320 <u>40,000</u> 5,022,320	\$5,958,755 <u>24,776</u> 5,983,531		
TRANSIT FUND Grants Fees & Miscellaneous Total Transit Fund	704,049 <u>382,816</u> 1,086,865	645,167 <u>367,310</u> 1,012,477	625,000 <u>419,000</u> 1,044,000	1,453,050 <u>300,200</u> 1,753,250		
LTAF (LOTTERY) FUND	246,171	250,591	259,430	256,213		
MEMORIAL TREE TRUST (P&R)	11,300	12,250	10,000	20,000		
TOURISM / ECONOMIC DEVELOPMENT FUND	1,287,290	1,457,670	1,600,000	1,616,000		
GRANT - VICTIMS OF CRIME ACT (ATTORNEY)	21,848	21,851	21,851	21,851		
GRANT - COMM. DEV. BLOCK - WACOG (CSD)	127,780	85,069	866,733	1,200,000		

### **REVENUE HISTORY & PROJECTIONS**

	Act	ual	Budget	
Special Revenue Funds (cont'd)	FY 03-04	FY 04-05	Adopted FY 05-06	Adopted FY 06-07
GRANT - STATE HOME FUND (CSD)	83,721	281,706	550,000	1,528,000
GRANT - ESP GRANT - LOWES		·	476,100	476,100
GRANT - STATE SPECIAL PROJECT (CDBG)	147,957	153,479	300,000	300,000
GRANT - JCEF (COURTS)	19,789	21,090	41,900	22,000
GRANT - COURT ENRICHMENT (COURTS)	63,938	61,845	50,000	51,695
GRANT - FILL THE GAP (COURTS)	9,908	11,502	8,500	13,004
GRANT - NATIONAL FIRE ACT (FIRE)			55,000	421,266
GRANT - LOCAL EMERG PLN CMTE (LEPC)			150,000	150,000
GRANT - W.A.C.E.M.S. (FIRE)			30,000	31,000
GRANT - BULLETPROOF VEST GRANT (PD)	2,571			
GRANT - AZ POST (PD)				50,000
GRANT - COPS-FAST (PD)	6,667			
GRANT - SAFER GRANT (FIRE)			163,173	296,023
GRANT - CRIMINAL JUSTICE ENHANCEMENT (PD)		46,311	75,000	75,000
GRANT - HIGHWAY SAFETY (PD)	10,477	34,317	159,000	142,000
GRANT - HOMELAND SECURITY (PD/FIRE)	500	74,442	325,000	990,000
GRANT - LAW ENFORCEMENT ASSISTANCE (PD)	10,647	6,174	40,000	20,000
GRANT - STATE LAKE IMPROVEMENT (PD/FIRE)			348,195	548,195
GRANT - FIRE PREVENTION			70,000	
GRANT - JOBS PROGRAM (TRANSIT)	737	558	5,000	5,000
TOTAL SPECIAL REVENUE FUNDS	\$7,564,057	\$9,622,680	\$11,671,202	\$15,970,128
Enterprise Funds				
AIRPORT O&M FUND				
User Fees Grants - O&M	\$484,511 <u>421,012</u>	\$521,378 <u>144,761</u>	\$559,019 <u>152,470</u>	\$611,411   <u>0</u>
Total Airport O&M Fund	905,523	666,139	711,489	611,411
IDD FUND (Water) Property Taxes - O&M	2,046,881	2,060,537	2,042,650	2,062,747
User Fees Interest & Miscellaneous	11,173,706 85,125	11,943,730 164,694	14,184,699 735,000	13,882,658 171,590
Flood Control District	1,247,605	1,308,406	1,178,467	·
Property Taxes - Debt Service <i>Total IDD Fund (Water)</i>	14,553,317	33,024 15,510,391	32,500 18,173,316	25,630 16,142,625

### **REVENUE HISTORY & PROJECTIONS**

	Act	ual	Bud	
Enterprise Funds (cont'd)	FY 03-04	FY 04-05	Adopted FY 05-06	Adopted FY 06-07
	F1 03-04	FT 04-05	F1 05-06	F1 00-07
RECREATION / AQUATIC CENTER FUND Aquatic Center Fees	292,600	225,631	250,000	225,809
Community Center Fees	<u>164,620</u>	<u>195,158</u>	<u>195,000</u>	<u>213,275</u>
Total Recreation / Aquatic Center Fund	457,220	420,789	445,000	439,084
REFUSE FUND	447.500	477 764	500 000	535 003
Administration Fees Landfill Disposal	447,599 297,539	477,761 326,202	500,000 300,000	535,993 444,222
Recycling	99,132	110,252	135,000	143,430
Interest & Miscellaneous  Total Refuse Fund	<u>62,618</u> 906,888	<u>107,597</u> 1,021,812	100,000 1,035,000	<u>103,407</u> 1,227,052
	300,000	1,021,012	1,055,000	1,227,032
WASTEWATER Property Taxes - O&M		810		
User Fees	7,641,201	10,389,935	12,053,069	15,156,066
Effluent Charges / Connection Fees Interest & Miscellaneous	62,067 157,790	64,553 480,255	62,000   425,000	80,000 549,085
Developers Fees	1,390	100,233	423,000	347,003
Property Taxes - Debt Service <i>Total Sanitary District Fund</i>	<u>0</u> 7,862,448	<u>0</u> 10,935,553	0 12,540,069	<u>0</u> 15,785,151
TOTAL ENTERPRISE FUNDS REVENUES	\$24,685,396	\$28,554,684	\$32,904,874	\$34,205,323
Other Funds				
POC Firefighters Pension Trust Fund	\$40,100	\$35,297	\$19,000	\$18,000
State 911 Administration	14,780	15,459	3,000	E 02E 000
Employee Benefit Trust Fund Insurance Liability Fund	4,024,519	4,376,129	5,086,184 1,729,287	5,035,000 1,729,287
Vehicle/Equipment Replacement Fund			1,522,443	1,391,411
LHC Improvement Districts #1-5	189,000	206,608	210,461	228,150
TOTAL OTHER FUNDS REVENUES	\$4,268,399	\$4,633,493	\$8,570,375	\$8,401,848
<b>Community Investment Program</b>				
CIP Fund - General City				
Grants	\$3,990,313	\$1,854,918	\$1,550,800	\$4,144,520
Flood Control Bond Proceeds/Capital Leases				1,855,027 1,200,000
Donations & Miscellaneous	430,999	<u>250</u>	<u>0</u>	1,272,000
Total CIP Fund - General City	4,421,312	1,855,168	1,550,800	8,471,547
Special Assessments Improvement Dist. #7	124,514	95,614	118,441	127,580
CIP Debt Service	4,055	745	707	289
CIP - Airport	604,337	1,120,145	3,568,604	3,345,125
CIP - Wastewater- Bond Proceeds	23,593,454		77,370,000	35,532,248
TOTAL CIP REVENUES	\$28,747,672	\$3,071,672	\$82,608,552	\$47,476,789

### **ASSESSED VALUATION & PROPERTY TAX RATE COMPARISONS**

General F	- und	<u>FY 04-05</u>	<u>FY 05-06</u>	Projected for <u>FY 06-07</u>	% of <u>Change</u>
	Primary Assessed Value Tax Levy Rate Per \$100	415,678,320 3,307,967 0.7958	481,685,286 3,833,252 0.7958	523,601,954 4,166,824 0.7958	8.70% 8.70% 0.00%
Irrigation	& Drainage District				
	Basis for Levy-Estimated Acres Tax Levy Rate Per Acre:	20,600.00 2,075,150	20,599.00 2,075,150	20,599.00 2,075,150	0.00% 0.00%
	IDD Equipment, CIP, Depr. Debt Service Total Rate Per Acre Levy Amount Collected for:	99.09 <u>1.64</u> 100.74	99.16 <u>1.58</u> 100.74	99.23 <u>1.51</u> 100.74	0.06% -4.00% 0.00%
	IDD Equipment, CIP, Depr. Debt Service	2,041,350 <u>33,800</u>	2,042,650 <u>32,500</u>	2,043,950 <u>31,200</u>	0.06% -4.00%
	Total	2,075,150	2,075,150	2,075,150	0.00%
Improver	ment Districts				
Dist. #1:	Secondary Assessed Value Tax Levy Tax Rate Per \$100	18,756,401 103,000 0.5491	22,387,590 102,850 0.4594	22,387,590 120,000 0.5360	0.00% 16.67% 16.67%
Dist. #2:	Secondary Assessed Value Tax Levy Tax Rate Per \$100	1,793,812 23,000 1.2822	2,118,783 23,000 1.0855	2,118,783 23,500 1.1091	0.00% 2.17% 2.17%
Dist. #3:	Secondary Assessed Value Tax Levy Tax Rate Per \$100	710,069 22,000 3.0983	1,200,563 23,900 1.9907	1,200,563 23,900 1.9907	0.00% 0.00% 0.00%
Dist. #4:	Secondary Assessed Value Tax Levy Tax Rate Per \$100	14,972,946 60,661 0.4051	17,170,479 60,711 0.3536	17,170,479 60,750 0.3538	0.00% 0.06% 0.06%

#1=Golf Course Gas Lights; #2=London Bridge Plaza; #3=Lakeview Mobile Home Park; #4=McCulloch Median

# **PROPERTY TAX LEVIES & RATES**Ten Year History

	PR	OPERTY TAX LEVY	,	TAX RATE
<b>GENERAL FUND</b>	<u>Primary</u>	<b>Secondary</b>	<u>Total</u>	(per \$100 AV)
	Estimated at:			
2006-07	4,166,824		4,166,824	0.7958
2005-06	3,833,252		3,833,252	0.7958
2004-05	3,307,968		3,307,968	0.7958
2003-04	2,955,272		2,955,272	0.7958
2002-03	2,831,976		2,831,976	0.8413
2001-02	2,633,083		2,633,083	0.8413
2000-01	2,501,989		2,501,989	0.8423
1999-00	2,501,989		2,501,989	0.8740
1998-99	2,501,989		2,501,989	0.8838
1997-98	2,501,989		2,501,989	0.9022

IRRIGATION &	PR	TAX RATE		
DRAINAGE DISTRICT	<u>Primary</u>	<b>Secondary</b>	<u>Total</u>	<u>(per acre)</u>
	Estimated at:			
2006-07	<i>2,043,950</i>	31,200	2,075,150	100.74
2005-06	2,042,650	32,500	2,075,150	100.74
2004-05	2,041,350	33,800	2,075,150	100.74
2003-04	2,040,050	35,100	2,075,150	100.77
2002-03	1,922,817	152,333	2,075,150	100.58
2001-02	1,922,817	172,285	2,095,102	101.55
2000-01	1,908,972	186,130	2,095,102	102.17
1999-00	2,894,353	200,130	3,094,483	150.98
1998-99	3,603,067	362,000	3,965,067	193.46
1997-98	4,321,258	400,000	4,721,258	228.58



### **Home of the London Bridge**

# Lake Havasu Cíty Arízona

**Community Development** 

**General Government** 

**Parks & Recreation** 

**Public Safety** 

**Public Works** 

**Other Operating Budgets** 

Operating Budget

### **Home of the London Bridge**

# Lake Havasu Cíty Arízona

### **Community Services Department**

Administration
Airport Division
City Transit Services Division

### **Development Services Department**

Building Division Planning Division

**Tourism/Economic Development Fund** 

Operating Budget Community Development



#### **Mission Statement**

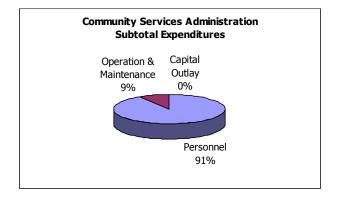
Promote, support and deliver exceptional service that our citizens can trust through efficient and effective regional air service, public transit, neighborhood enhancement programs, and grant funding for all aspects of housing needs from emergency service to major rehabilitation to ensure property values, standard of living, and neighborhood integrity to Lake Havasu City.

#### **Description**

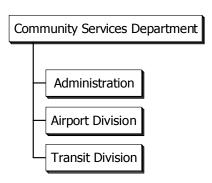
The Community Services Department (CSD) was formed by the City Manager as part of a minor reorganization on July 5, 2005. The department includes two divisions: (1) the Lake Havasu City Municipal Airport and (2) City Transit Services. Administration incorporates the functions of Code Enforcement and Grants Administration.

One of the primary functions of Code Enforcement is to provide quality customer service by responding to citizen complaints and observed violations, and addressing building and zoning violations within the community.

The function of Grants Administration is to coordinate, administer, and secure federal and state grants in the area of Community Development



#### **Organization Chart**

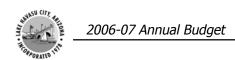


Block Grants, HOME and Housing Trust Funds. Staff are responsible for the administration of all grants, as well as compliance with state and federal regulations and accepted accounting principles.

CSD is also tasked with acting as the liaison with the Partnership for Economic Development, the Convention and Visitors Bureau, and the Main Street/Uptown Association.

#### **Accomplishments 2005-06**

- Completed the Cost Recovery Analysis for the Lake Havasu City Municipal Airport and presented it to City Council.
- Completed the Lake Havasu City Transit Plan for Lake Havasu City and for the Arizona Department of Transportation and presented it to City Council.
- Widened the scope of Code Enforcement through assistance and coordination with the Building Division, the Police Department, and the Fire Department, as necessary. One new position was added in the Fiscal Year 2005-06 budget, and two new personnel were trained.
- Reduced the Transit impact on the General Fund by \$150,000 by leaving four positions unfilled and reorganizing management in the division.
- Initiated regular and ongoing coordination with



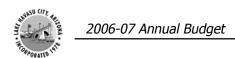
#### **Accomplishments 2005-06** (continued)

the Partnership for Economic Development, Convention and Visitors Bureau, and the Main Street Association.

- Represented the city at the North River Regional Economic Region meetings.
- Completed abatement of the old Cultural Center on the Island.
- Conducted a cleanup of the Countryshire Avenue alley.
- Conducted 6,943 code enforcement-related inspections.
- Wrote and submitted application for State Special Projects Grant; \$300,000 funded.
- Wrote and submitted two applications for Housing Trust Fund Grants; total of \$300,000 funded for emergency repairs.
- Wrote and submitted application for HOME Investment Partnerships Program/Housing Trust Fund Grant; \$300,000 funded.
- Wrote and submitted application for Community Development Block Grant; \$682,225 funded.
- Closed a total of four contracts in the amount of \$1,576,032 with no concerns or notations from the Arizona Department of Housing.
- Conducted four clean financial and recordkeeping audits with the Arizona Department of Housing.
- Housing Trust Funds and HOME funds were used for the first time to benefit the citizens of Lake Havasu City. The city has never applied for any additional funding other than the Community Development Block Grant funds until the present administrator assumed responsibility for the grant program.

#### Objectives 2006-07

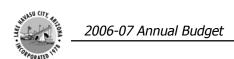
- Begin implementation of the Lake Havasu Transit Plan as approved by City Council, pending successful federal grant funding.
- Complete the Airport Master Plan.
- Initiate Airport Environmental Assessment in preparation for future airport terminal construction and land acquisition for future aviation-related economic development.
- Initiate airport terminal design grant application.
- Lay the groundwork for additional grants opportunities for other city departments for a Fiscal Year 2007-08 launch.
- Conduct cleanup of West Acoma Boulevard alley.
- Conduct community block cleanups in city neighborhoods.
- Begin aggressive training program for additional staff to enable grants administrator to assist other departments with grant activities while maintaining housing services to the citizens, including sewer connection assistance.
- Administer Section 8 Housing and Eviction Prevention Program in-house for local representation in Lake Havasu City as opposed to Mohave County contracting to administer program.



#### **Performance Measures**

	Projected FY 06-07
Code Enforcement Section	
Complete two community cleanup projects, one in a neighborhood and one in a commercial area	100%
Respond to all complaints within 48 hours	100%
Resolve cases within 45 days	92%
Resolve cases requiring a mediation hearing	8%
Settle cases, not requiring criminal prosecution, by Code Enforcement staff	98%
Projected increase over prior year's grant revenue  Maintain current standard of Arizona Department of Housing audits with no infractions	10% 100%
Respond to all emergency repair applicants within 48 hours of receipt of application with a timeframe for repair or alternative resources for repair	100%
Airport Division	
Launch Airport Environmental Assessment and complete Federal Aviation	100%
Administration (FAA) Master Plan update by July 2007	
City Transit Services Division	
Implement the flexible bus route transit system by January 2007, if approved by City Council	100%

Community Services Admin.			Budget		
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Department Director Grants Administrator Code Enforcement Tech. Lead Management Assistant Planning/Code Enforce. Tech. Administrative Technician	E83 C41 B32 B22 B21 A13				1.0 1.0 1.0 2.0 1.0
TOTAL POSITIONS		0.0	0.0	0.0	6.0



<b>Community Services Administration</b>		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time	6.0 0.0				301,393
Other Pay Benefits Other:					130,237
		\$0	\$0	\$0	\$431,630
Operation & Maintenance O&M Services Outside Contracts					6,962
Supplies					17,940
Utilities & Cleaning					920
Vehicle/Equip. Replacement P Vehicle/Equip. Replacement P Other:					8,612 6,986
other.		\$0	\$0	\$0	\$41,420
Capital Outlay					*
Subtotal Expenditures		\$0	\$0	\$0	\$473,050
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					(229,648)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$0	\$0	\$0	\$243,402

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY	I	1		\$0



## COMMUNITY SERVICES DEPARTMENT Airport Division

#### **Mission Statement**

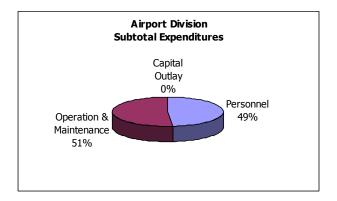
Efficiently and effectively maintain safe, attractive, and functional airport facilities and structures for use by the general public, air carriers, air cargo carriers, passengers, aircraft owners, and various concessionaires.



#### **Description**

The Airport Division is responsible for the administration, maintenance, and development of Lake Havasu City's Municipal Airport. Facilities include the commercial passenger terminal, airport rescue and fire facility, aircraft hangars, aircraft tiedown ramps, fuel storage site, runways, taxiways, parking apron, lighting systems, non-federal navigation aids, drainage control areas, and all land-scaping.

Airport personnel are responsible for the administration, maintenance, development, and flight operations at a commercial/general aviation airfield facility with over 240 general aviation-based aircraft, a commuter air carrier, two international rental car agencies, two multi-service fixed base operators, and various specialty fixed base operators. The airport is a primary gateway to the city and is open to the flying public and air carrier



operations 24 hours a day, 7 days a week, 365 days a year. The airport requires maintenance and operations at the highest levels of safety, quality, economy, and user friendliness.

#### **Accomplishments 2005-06**

- Acquired FAA funding for Master Plan Study.
- Completed Rates and Fees Study.
- Updated FAA and ADOT Five Year Airport Capital Improvement Program.
- Completed installation of Transportation Security Administration (TSA) required perimeter security signage.
- Completed Terminal / Apron C Utilities Phase II.

#### **Objectives 2006-07**

- Complete modifications to hangar 57 to temporarily accommodate airport maintenance functions.
- Complete the Airport Master Plan.
- Design and engineer the Terminal / Apron C Phase III.
- Monitor airport safety/operations.
- The overall goal of airport development is to identify different types of aviation needs such as hangars, tie-downs, shade ports, aviation services, potential aviation-related commercial/industrial development and financial planning.



# COMMUNITY SERVICES DEPARTMENT Airport Division

#### **Performance Measures**

	Projected FY 06-07
Airport Safety/Operations	
Aircraft movement surfaces inspected and all Foreign Object Debris (FOD) removed	Daily
Navigation aids inspected and repaired	Daily
Security systems inspected and repaired	Daily
Safety and security lighting system inspected and repaired	Daily
Airport navigation aids inspected and calibrated	Quarterly
Tenant fuel storage facilities and mobile refuelers inspected	Quarterly
Back-up emergency power generators inspected and exercised	Weekly
Fire water delivery system inspected and exercised	Quarterly
Maintenance personnel recurrent training conducted	Semi-annually
Public use walkways, roadways and facilities inspected and hazards mitigated	Daily
Aircraft movement surfaces inspection; maintain a minimum PCI index of 55	Annually
Airport Development	
Complete Master Plan	July 1, 2007
Terminal / Apron C Phase III Design and Engineering Grant Acquisition	May 30, 2007
Review and Amend 5-Year Airport Capital Improvement Program	December 1, 2006
Review rates and fees	March 30, 2007
Construct hangars (depends on number of pre-construction agreements)	29 hangars
Develop Marketing Plan in conjunction with the Partnership for Economic Development	May 30, 2007

Airport Division		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager Maintenance Supervisor	C52 C42	1.0 1.0	1.0	1.0	1.0
Maintenance Lead Administrative Specialist Maintenance Specialist Maintenance Technician	B23 B22 B22 A13	1.0 1.0 1.0	1.0 1.0 1.0 1.0	1.0 1.0 1.0 1.0	1.0 1.0 1.0 1.0
TOTAL POSITIONS	-	5.0	5.0	5.0	5.0



# COMMUNITY SERVICES DEPARTMENT Airport Division

Airport Division		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other: Comp. Absences  Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning	# of FTEs 5.0 3.2	205,915 70,915 3,700 89,376 1,700 \$371,606 799,914 72,650	221,770 75,270 2,000 86,781 \$385,821 453,029 75,450	235,081 66,281 2,000 93,668 \$397,030 329,235 62,550	244,358 67,318 2,000 126,168 1,000 \$440,844 213,435
Vehicle/Equip. Replacement P Vehicle/Equip. Replacement P Other:  Capital Outlay		\$972,044 15,000	84,000 5,450 \$617,929	\$1,500 63,620 \$536,905	82,300 65,269 35,101 \$464,530 *
Subtotal Expenditures		\$1,358,650	\$1,003,750	\$933,935	\$905,374
Community Investment Proceedings of Contingency Debt Service Depreciation	gram	4,947,501 20,000 157,408	5,114,000 20,000 849,307	3,752,527 20,000 859,821	3,564,388 20,000 850,096
Interfund Debits/(Credits) Landfill Closure Reserve		361,252	186,206	225,875	213,013
TOTAL EXPENDITURES		\$6,844,811	\$7,173,263	\$5,792,158	\$5,552,871

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY		<u> </u>		\$0

## COMMUNITY SERVICES DEPARTMENT City Transit Services Division

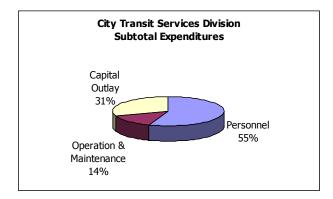
#### **Mission Statement**

Provide public transportation to the community in an effective and efficient manner to aid in economic development, enhance quality of life, and ensure mobility and independence to passengers.

#### **Description**

City Transit Services (CTS) provides public transportation for the incorporated areas in Lake Havasu City, including the airport and SARA Park. CTS is financed through local sources, state funding, and federal Transit Administration funds. Local sources include general city funds and local transportation assistance funds (LTAF) which are financed from the state lottery.

CTS has provided on-demand, curb-to-curb service since 1986. CTS operates six days a week, Monday through Saturday, with the exception of city-recognized holidays, with a fleet of 19 buses all equipped with wheelchair/mobility lifts.



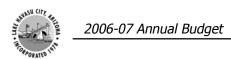


#### **Accomplishments 2005-06**

- CTS provided over 145,000 rides, an increase of 8.2% over the prior fiscal year while incurring budget constraints and staff reductions.
- Completed a co-op transit study with the Arizona Department of Transportation (ADOT) to address spiraling costs, rapidly increasing ridership, and ways to better serve our community.

#### Objectives 2006-07

- Activate "Flexible Fixed Route" plans as recommended by the transit study.
- Continue to broaden financial support through grants to meet public demand for service and stabilize or reduce city subsidy.
- Increase revenues with a new aggressive program on bus advertising.
- Establish a driver training program to enhance our safety record.
- Develop a web page attached to Lake Havasu City's web site.
- Reduce the cost per mile to \$2.83 and cost per passenger to \$8.50.
- Increase annual ridership utilizing a fixed-route system.



# **COMMUNITY SERVICES DEPARTMENT**City Transit Services Division

#### **Performance Measures**

	Projected FY 06-07
Implement a fixed route, paratransit system	October 31, 2006
Annual increase to ridership	4%
Maintain on-time transit stop schedule	95%



City Transit Services Division		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager Transit Services Coordinator Transit Supervisor Transit Lead Transit Operator/Dispatcher	C52 C41 B32 B22 A13	1.0 1.0 1.0 16.0	1.0 1.0 1.0 16.0	1.0 1.0 1.0 16.0	1.0 0.0 1.0 1.0 16.0
TOTAL POSITIONS		19.0	19.0	19.0	19.0



# **COMMUNITY SERVICES DEPARTMENT**City Transit Services Division

City Transit Services Division		Act	tual	Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel					
Salaries - Full Time	19.0	566,201	597,213	626,538	628,389
Salaries - Part Time	14.1	300,382	380,567	248,005	392,179
Other Pay		7,900	5,280	5,180	6,500
Benefits		278,434	317,429	374,094	421,274
Other:					
		\$1,152,917	\$1,300,489	\$1,253,817	\$1,448,342
Operation & Maintenance		125 272	152.010	151 004	165 777
O&M Services		125,273	152,918	151,904	165,777
Outside Contracts Supplies		87,393	138,500	162,650	183,650
Utilities & Cleaning		9,350	9,350	9,270	9,270
Vehicle/Equip. Replacement P	rog: Lease	7,550	5,550	5,270	5,270
Vehicle/Equip. Replacement P					
Other:	. 0 9 . 1				
		\$222,016	\$300,768	\$323,824	\$358,697
Capital Outlay		419,188	125,000	171,000	798,688 *
Subtotal Expenditures		\$1,794,121	\$1,726,257	\$1,748,641	\$2,605,727
Community Investment Pro	gram				
Contingency		8,500	8,500	8,500	8,500
Debt Service					
Depreciation					
Interfund Debits/(Credits)		204,330	206,817	226,926	257,176
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,006,951	\$1,941,574	\$1,984,067	\$2,871,403

<b>Capital Outlay Budget</b>	Quantity	Unit Price	Extension	Total
Carry Forward Computer Aided Dispatch	1	60,000	<u>60,000</u>	60,000
New Downtown Transfer Station Transit Bus (20-24 passenger) Transit Stop Improvements  Replacement N/A	1 5 1	75,000 115,000 88,688	75,000 575,000 88,688 <u>0</u>	738,688
				0
*TOTAL CAPITAL OUTLAY				

## **Home of the London Bridge**

# Lake Havasu Cíty Arízona

## **Community Services Department**

Administration
Airport Division
City Transit Services Division

## **Development Services Department**

Building Division Planning Division

**Tourism/Economic Development Fund** 

Operating Budget Community Development



## **DEVELOPMENT SERVICES DEPARTMENT**

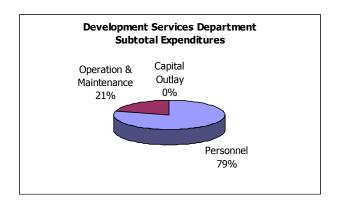
#### **Mission Statement**

Build a good city by guiding the orderly physical development of Lake Havasu City in accordance with the General Plan and the community development codes and policies adopted by the City Council.

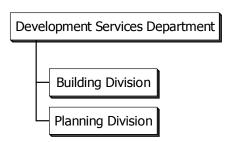
#### **Description**

The Development Services Department oversees the physical development of the community. Growth and development are guided by the goals and policies of the Lake Havasu City General Plan and, specifically, regulated by the city subdivision, development code, and international construction codes. The department manages all land use requests, building permit reviews, and building construction inspections.

**Building Division.** The Building Division is the central resource for construction code information and attends pre-application or preconstruction consultation meetings with developers, architects, owners, and builders. The Building Division manages all the building permit review and construction activity to safeguard life, health, property, and public welfare by assuring compliance with the city adopted construction codes including building, electrical, plumbing, and accessibility.



## **Organization Chart**





**Planning Division.** The Planning Division is a resource for developers, property owners, business owners, citizens and other city departments, and provides information to the public about General Plan policies, population growth, development trends, and land use. The Planning Division provides professional support for the Planning and Zoning Commission, Board of Adjustment, and City Council; coordinates land use reviews to assure compliance with city development codes; and provides professional assistance to task forces as created by City Council relating to land use/development matters.



## **DEVELOPMENT SERVICES DEPARTMENT**

Development Services Dept.			Actual		Budget
<b>TOTAL POSITIONS</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Department Director	E83	1.0	1.0	1.0	1.0
Development Services Coord.	C52			1.0	
Division Manager	C52	2.0	2.0	2.0	2.0
City Planner, Senior	C43	1.0	1.0	1.0	1.0
City Planner	C42	2.0	2.0	2.0	2.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Building Inspector, Senior	B32	1.0	1.0	1.0	1.0
Plans Examiner, Senior	B32	1.0	1.0	1.0	1.0
Plans Examiner, Commercial	B23			1.0	1.0
Plans Examiner	B23	3.0	3.0	3.0	3.0
Administrative Specialist	B22	5.0	5.0	5.0	5.0
Building Inspector	B22	5.0	5.0	5.0	5.0
Counter Plans Examiner	B22	1.0	1.0	1.0	1.0
Code Enforcement Technician	B21	2.0	2.0	3.0	
Administrative Technician	A13	1.0	1.0	2.0	2.0
TOTAL POSITIONS		26.0	26.0	30.0	26.0



# **DEVELOPMENT SERVICES DEPARTMENT**Building Division

## **Accomplishments 2005-06**

- Completed 100% of the 28,532 requested inspections within one working day of request.
- Conducted over 7,486 construction plan reviews. Approximately 85% of the Building Division's workload is residential projects. One hundred percent of the residential plans were reviewed in-house. Currently plan review turnaround time for residential projects is 5-7 days.
- Improved 2000 ISO rating for commercial and industrial property from Class 4 to a Class 3 and maintained the Class 4 rating for 1 and 2 family residential property.
- Adopted the 2003 edition of the International Codes.
- Implemented recommendation of the W.C. Scoutten Report by establishing over-thecounter permitting, expedited plan review process, and budgeted for an additional commercial plan reviewer.
- Coordinated a review process with the code enforcement element of the Community Services Department to better track and adjudicate code violations, red tags, and pool enclosures resulting in a more timely and comprehensive regulatory control of the building codes.



## Objectives 2006-07

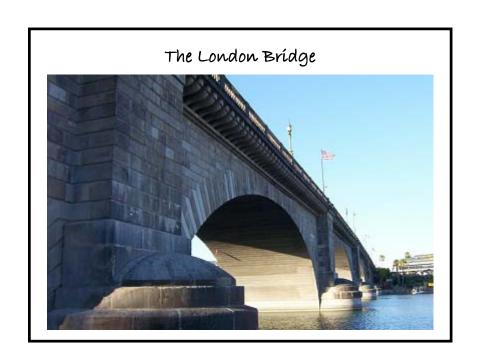
- Maintain current plan review turnaround time.
- Continue to complete 100% of the requested inspections within one working day.
- Continue to provide daily scheduled times for contractors to communicate by telephone or in person with the building inspectors.
- Maintain consistency in plan review and inspections.
- Train residential plan reviewers to perform commercial review.
- Maintain ISO rating for our community.
- Provide general customer service via a formalized customer service training program and mandatory training and implementation of customer service policies and programs.
- Continue to implement a customer survey program where input/feedback will be solicited from actual users of the permitting process and analyzed with the intent of improving the permitting process.
- Continue to improve over-the-counter permitting capabilities by remodel of the front counter area to allow staff to conduct more comprehensive meetings for addressing detailed walkin queries.
- Work with Information Services to put permit tracking information on a web site.
- Work with Information Services to obtain an interactive web site for customers to review inspections and track permits.
- Continue to work with Development Advisory Board in implementation of recommendation as set forth in the W.C. Scoutten Report.



# **DEVELOPMENT SERVICES DEPARTMENT**Building Division

## **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Plan Reviews			
Number of plan reviews	7,486	6,640	6,640
Residential within 10 business days (first review)	90%	90%	90%
Commercial within 15 business days (first review)	80%	80%	80%
Plan review per employee	1,497	1,328	1,328
Note: 90% of reviews on grading plans, standard detail retaining walls, and first reviews on established standard plans are done within three working days.			
Building Inspections			
Number of inspections	28,532	25,828	25,828
24 hour response time	100%	100%	100%
Inspections per employee	4,755	4,304	4,304





# DEVELOPMENT SERVICES DEPARTMENT Planning Division

## **Accomplishments 2005-06**

- Provided support to Planning Commission, Board of Adjustment, and City Council
- Brought Planning Commission into better alignment with City Council policies by providing additional training and staff assistance
- Conducted 135 pre-application conferences
- Processed 85 land use applications
- Conducted 76 Design Reviews
- Processed 237 counter permits
- Introduced Looking Glass and HTE training program
- Coordinated Body Beach development plan
- Expedited processing of the Lowe's annexation to ensure location of the development in the corporate boundaries of Lake Havasu City

#### **Objectives 2006-07**

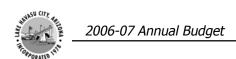
 Continue to provide training to the Planning Commission and Board of Adjustment to help increase coordination with Council's goals and policies.



- Facilitate public meetings regarding the English Village Planning Area.
- Coordinate planning program for North Havasu Planning Area.
- Rezone properties to conform to the recently adopted development code.
- Assist PED in the preparation of the Airport Business Park for development.
- Expand computer training program to develop internal computer skills.
- Increase Looking Glass capabilities for presentations to the boards, commissions, task force, and Council.
- Improve internal coordination by establishing a routine (monthly or bi-weekly) internal staff meeting to address internal operations, complaints, code issues and changes, and general development projects and issues.
- Continue to implement a customer survey program where input/feedback will be solicited from actual users of the permitting process and analyzed with the intent of improving the permitting process.
- Minor restructuring of existing planning division resources by assigning long range planning duties to a single dedicated planner to provide better capabilities to complete long range planning activities such as the London Bridge Planning Area and the North Havasu Planning Area.
- Maintain percentage of land use actions utilizing department guidelines.

#### **Performance Measures**

	Actual	Estimated	Projected
	FY 04-05	FY 05-06	FY 06-07
Process land use actions within department quidelines	Not Reported	96%	96%



## **DEVELOPMENT SERVICES DEPARTMENT**

<b>Development Services</b>		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel					
Salaries - Full Time	26.0	1,158,685	1,220,893	1,415,660	1,331,949
Salaries - Part Time	0.6	16,340	14,599	7,933	13,807
Other Pay		21,000	21,000	21,000	18,000
Benefits		421,889	441,928	566,155	512,466
Other:		\$1,617,914	\$1,698,420	\$2,010,748	\$1,876,222
Operation & Maintenance		\$1,017,914	\$1,090,420	\$2,010,740	\$1,070,222
O&M Services		253,285	145,732	268,067	284,017
Outside Contracts			- 10/10-	,	
Supplies		40,050	41,745	145,265	135,410
Utilities & Cleaning		19,200	19,200	19,200	19,000
Vehicle/Equip. Replacement P	_		17,719	67,518	23,707
Vehicle/Equip. Replacement P Other:	rog: Rent				26,961
other.		\$312,535	\$224,396	\$500,050	\$489,095
Camital Outland		4012/000	<del>4</del> == .,050		¥ .05/050
Capital Outlay				18,540	**
Subtotal Expenditures		\$1,930,449	\$1,922,816	\$2,529,338	\$2,365,317
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(34,304)			
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,896,145	\$1,922,816	\$2,529,338	\$2,365,317

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				

## **Home of the London Bridge**

# Lake Havasu Cíty Arízona

## **Community Services Department**

Administration
Airport Division
City Transit Services Division

## **Development Services Department**

Building Division Planning Division

Tourism/Economic Development Fund

Operating Budget Community Development

## TOURISM/ECONOMIC DEVELOPMENT FUND

#### **Mission Statement**

Improve the economic well-being of the community through tourism promotion and development.

#### **Description**

A Transient Occupancy Tax ("bed tax") is a special excise tax imposed on hotel and motel room rentals for temporary rentals (30 days or less). Lake Havasu City's bed tax is currently 3%. The restaurant and bar sales tax was increased from 2% to 3% with the additional 1% for this fund. Revenues from both sources are dedicated to increasing tourism and promoting economic development in the city.

The Lake Havasu City Convention and Visitors Bureau (CVB) receives 75% of the funds and is responsible for the enhancement and promotion of tourism. Its function is to develop a campaign of information, advertising, promotion, exhibition and publicity relating to the tourism business, including the recreational, scenic, and historical attractions of the city and disseminating such information to the public through various state, national, and international media. A portion of the funds are used to support certain special events held in the city.

The Partnership for Economic Development (PED) receives the remaining 25% of the funds and is responsible for expanding the economic base of the community through the attraction of new business investment and expansion and retention opportunities for existing businesses to make them more competitive. The PED has developed a strategic action plan to diversify the city's economic base, strengthen the competitiveness of business real estate and development site resources, amplify local business retention and expansion efforts, strengthen the competitiveness of resident's skills to assume higher paying and career-oriented jobs and improve public awareness about economic development.

#### **Accomplishments 2005-06**

#### **Convention & Visitors Bureau**

- Awarded a \$20,000 grant from the Arizona Office of Tourism.
- Hosted national television segments featuring Lake Havasu City: Weather Channel, Home & Garden TV, and Discovery Channel.
- Hosted national events such as Triathlon.
- Lake Havasu City named by the Arizona Governor as one of the state's "treasures."

#### **Partnership for Economic Development**

- Foundation for the Future Campaign Through this campaign, close to \$1.7 million was raised for the Business Park.
- Economic Development Administration (EDA)
   Grant The PED was officially awarded an
   EDA grant for \$1.8 million for the Business
   Park.
- Workforce Development Funded the Work Keys testing for 550 high school freshmen. The PED opened up the upper class optional testing to include both junior and senior classes. The PED partnered with Mohave Community College to bring Work Keys assessments and training to the private sector as a work development tool for the business community. In December, the PED and MCC, with the help of a local employer developed a beta site in which one employer, tested 40 employees through the college. This pilot program was successful. The employer now wants to extend the program into its current hiring practices.
- Rural Economic Development Initiative (REDI)
   Grant Awarded a REDI grant from the Arizona Department of Commerce (ADOC) for
   \$9,900 to expand the Work Keys program.
- ADOC Leads Received 38 requests for information for business looking to relocate or expand in Arizona. Of those we were able to respond to nine which have led to one site visit at the Arizona Gateway.

## TOURISM/ECONOMIC DEVELOPMENT FUND

## Objectives 2006-07

- Provide 75% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu City Convention and Visitors Bureau for the promotion, development, and enhancement of the tourism industry.
- Provide 25% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu Partnership for Economic Development to promote business recruitment, expansion, and retention.

Tourism/Economic Development	Actual		Budget	
Expenditures	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Lake Havasu City Convention and Visitors Bureau	75% *	75% *	75% *	75% *
Partnership for Economic Development	25% *	25% *	25% *	25% *
Contingency	100,000	100,000	100,000	100,000
TOTAL EXPENDITURES	\$1,264,259	\$1,397,568	\$1,625,600	\$1,625,600

<sup>\*</sup>Distribution of funds based on actual revenues received on a 75/25 split.

## **Home of the London Bridge**

# Lake Havasu City Arizona



City Clerk

**City Council** 

## **City Manager**

Administration
Human Resources/Risk Management Division

## **Debt Service Fund**

**Employee Benefit Trust Fund** 

## **Finance Department**

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

Operating Budget General Government



## **CITY ATTORNEY**

#### **Mission Statement**

Provide sound legal guidance and legal representation along with effective prosecution to facilitate the development and implementation of the City Council's vision for the community.

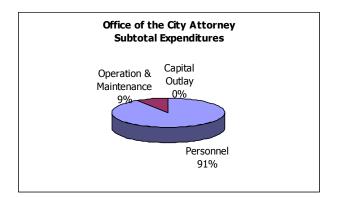
Dispose of all criminal cases in such a manner that justice may be served, while providing assistance to victims under Arizona's victim's rights laws.

#### **Description**

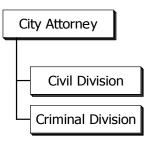
The Office of the City Attorney is comprised of two divisions.

**Civil Division**. The Civil Division provides legal counsel and advice to the Mayor and City Council, city staff, boards and commissions. As required by the provisions of the City Code, the City Attorney drafts or reviews all contracts, agreements, resolutions and ordinances under consideration by the City Council to ensure that they adequately protect the legal interests of the city.

Other responsibilities include working with the Public Works and Finance Departments on the city's major sewer expansion, water system improvements and Colorado River Regional Sewer Coalition (CRRSCo) activities, coordination of the city's representation in legal proceedings which



## **Organization Chart**



includes personnel matters, civil litigation hearings and coordination of the city's lobbying efforts, along with continuing to represent the city in land and shoreline acquisitions and future developments to ensure that the city's best interests are being met through growth and development according to the city's General Plan.

**Criminal Division**. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This division also provides support and assistance to crime victims as provided under Arizona's Victim's Rights laws.

## **CITY ATTORNEY**

City Attorney			Actual		
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
City Attorney Assistant City Attorney City Prosecutor Assistant City Prosecutor Administrative Supervisor Administrative Specialist Administrative Technician	D62 D62 C43 B32 B22 A13	1.0 1.0 1.0 1.0 2.0 2.0	1.0 2.0 1.0 1.0 2.0 2.0	1.0 2.0 1.0 1.0 2.0 3.0 1.0	1.0 2.0 1.0 1.0 2.0 4.0
TOTAL POSITIONS	1	9.0	10.0	11.0	11.0



## CITY ATTORNEY Civil Division

## **Accomplishments 2005-06**

- Drafted and/or reviewed and "approved as to form" all contracts, agreements, intergovernmental agreements, leases, grants, operating policies and procedures, personnel rules and regulations, council communications, ordinances, resolutions, real estate deeds, and correspondence relating to same, as requested by city staff, for submittal to the City Council for approval and/or adoption in order for departments to effectively conduct city business.
- Continued development of a program of preventive legal care by ensuring the municipal government maintained proper legal accountability in all areas thereby reducing the liability exposure of the city. This includes extensive legal research to provide both written and verbal legal opinions by legal counsel as well as coordinating lobbying efforts on the city's behalf.
- Represented and/or coordinated the representation of the city as a party in legal proceedings to include lawsuits filed against the city, as well as claims filed with or by state and federal administrative agencies.
- Continued to provide legal advice and expertise to the Mayor, City Council and city staff during crucial city negotiations regarding issues pertaining to wastewater, water acquisition, recreation, shoreline and land acquisition, city growth and development, transportation services and real estate issues in order to effectively meet the City Council's goals by attending numerous meetings to discuss same throughout the fiscal year, doing related research, and drafting or reviewing related documents.
- Continue to assist and provide legal advice and representation in all areas relating to the citywide wastewater project, including document review, and attendance at numerous

meetings, reviewing reports related to financing and construction of the project, facilitated resolution of issues arising in regard to the project and, as appropriate, sought court intervention.

## Objectives 2006-07

- Continue to maintain a level of service appropriate to assist city departments in implementing the goals of the City Council.
- Respond orally or in writing with an average response time of 3-4 days to legal service requests submitted with required back-up materials.
- Continue to assist in defending the city's existing rights to renewable water supplies and aid in the identification and development of additional water rights as needed.
- Continue to ensure all contracts and agreements reviewed by this office and entered into by the city, and all resolutions and ordinances enacted by the city, adequately protect the legal interests of the city.
- Continue to provide legal assistance and contract review for the implementation of the wastewater system activities, water system improvements, and the Colorado River Regional Sewer Coalition (CRRSCo).



# **CITY ATTORNEY**Civil Division

## **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
General Counsel			
Provide written and verbal legal opinions to Mayor and City Council, City Manager, and Department Directors	3,027	2,769	2,490
Compliance with Federal, State, and Local Laws			
Review, research, and provide comments and suggested changes to all proposed ordinances, resolutions, contracts, agreements, applications, operating policies and procedures, etc. prepared by city staff	4 days	4 days	4 days
Review and approve Sole Source/Emergency Purchase Justifications	N/A	1 day	3 days



## CITY ATTORNEY Criminal Division

## **Accomplishments 2005-06**

- Continued to provide legal advice to the Police Department, Code Enforcement Division,
  Western Arizona Humane Society, Registrar of Contractors, and other local and state agencies. The average turnaround time for charging authorization in misdemeanor criminal matters was 3-5 days.
- Continued to maintain an acceptable level of enforcement through prosecution of over 1,373 new misdemeanor violations of state laws and/or violations of City Codes per year in FY 04-05 with an emphasis on DUI and victim's rights cases. This number averages over approximately 236 open pending case at any given time.
- Continued to provide victim assistance/court advocacy to crime victims categorized under Arizona Victim's Rights statutes which is partially funded through the Victims of Crime Act through the Department of Public Safety. The Victim Witness Court Advocate was able to serve 347 victims and attend 403 hearings during FY 04-05 and is estimated to serve 318 victims and attend approximately 488 hearings during FY 05-06.
- Prosecutors attended over 2,825 hearings during FY 04-05 which included jury trials, bench trials, pre-trials, status hearings, omnibus hearings, probation revocation hearings, restitution hearings, and appeal hearings, and is estimated to attend 2,872 hearings during FY 05-06.
- Prosecution staff submitted 4,376 requests for criminal history information to the Department of Public Safety during FY 04-05 and estimates submitting approximately 4,539 requests for FY 05-06.

## Objectives 2006-07

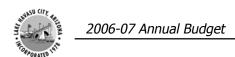
- Continue to prosecute misdemeanor violations of state laws and/or city ordinances effectively and efficiently with an emphasis on serious crimes to include DUI and victim's rights cases.
- Continue to provide support and assistance to crime victims as provided under Arizona Victim's Rights laws to include information to victims regarding the criminal justice process, victim's rights notification, court accompaniment and advocacy, restitution and victim compensation claims, along with referrals to other social service agencies within the community.
- Continue to provide legal advice to the Police Department, Code Enforcement Division, Western Arizona Humane Society, Registrar of Contractors, and other local and state agencies in relation to criminal charging authorization/case review.



# **CITY ATTORNEY Criminal Division**

## **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Criminal Cases			
Criminal cases received and processed for misdemeanor prosecution	1,373	1,448	1,535
Criminal cases reviewed for charging within 3-5 days of receipt provided all information has been received (this includes case screenings from all of the following agencies: Police Department, Code Enforcement, Western Arizona Humane Society, Registrar of Contractors)	441	482	510
Criminal complaints filed within 15 days of case review	235	240	247
Jury and bench trials conducted	10	20	30
Ratio of defendants found guilty at trial	80%	80%	80%
All other hearings attended by the prosecutor	2,815	2,852	2,900
DUI cases prosecuted	182	186	190
Submittals of criminal history information to the Department of Public Safety (DPS)	4,376	4,539	4,675
Victim Assistance Program  Victim rights cases where direct services have been provided (this includes all types of cases that fall under the Victim's Rights statutes to include domestic violence, DUI, assault, threats, indecent	347	318	350
exposure, endangerment, and phone harassment)  Domestic violence cases where direct services	260	256	265
have been provided  Hearings attended by the Victim Advocate	403	488	553
Number of direct services provided to victims throughout the criminal justice process	2,413	2,330	2,420
Number of volunteer hours provided for weekend court hearings	85	86	93
Value of volunteer hours provided for weekend court hearings (\$5.15/hour)	\$438	\$443	\$480
Ratio of victim surveys returned that reported services received helped them exercise their victim's rights during the criminal justice process	88%	85%	85%
Ratio of victim assistance position paid for with Victims of Crime Act (VOCA) grant by the Department of Public Safety (DPS)	48%	46%	43%



## **CITY ATTORNEY**

City Attorney		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	11.0 0.9	521,556 16,800 2,500 176,024	611,041 10,837 2,500 192,961	646,323 2,500 225,573	617,643 22,404 1,500 238,865
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		\$716,880 31,125 48,200 3,205 \$82,530	\$817,339 29,650 60,650 3,205 \$93,505	\$874,396 52,000 57,875 1,800 \$111,675	\$880,412 51,613 36,675 1,800 \$90,088
Capital Outlay					*
Subtotal Expenditures		\$799,410	\$910,844	\$986,071	\$970,500
Community Investment Proc Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve	gram	(400,168)	(488,864)	(504,721)	(500,154)
TOTAL EXPENDITURES		\$399,242	\$421,980	\$481,350	\$470,346

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				



## **Home of the London Bridge**

# Lake Havasu City Arizona

## **City Attorney**



**City Council** 

## **City Manager**

Administration
Human Resources/Risk Management Division

## **Debt Service Fund**

**Employee Benefit Trust Fund** 

## **Finance Department**

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

Operating Budget General Government

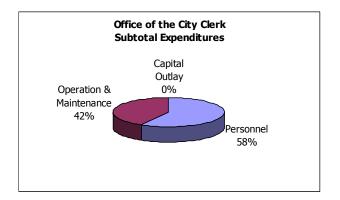


#### **Mission Statement**

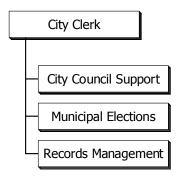
Provide professional, courteous, timely, and friendly service to City Council, staff, and the public in administering the duties and responsibilities of the Office of the City Clerk in a fair and objective manner in the best interests of the city and the community at large.

#### **Description**

The Office of the City Clerk provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the city's history; prepares agendas; posts, publishes, and records all City Council actions; maintains the Lake Havasu City Code; conducts and oversees municipal elections processes; provides support systems for those functions; and performs all functions necessary to issue Bridgewater Channel permits, special events permits, and liquor licenses.



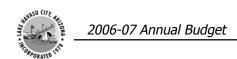
## **Organization Chart**





## **Accomplishments 2005-06**

- Attended 64 City Council special meetings, work sessions, and regular meetings; recorded and transcribed approximately 120 hours of meeting minutes.
- Microfilmed approximately 26,127 documents for the City Clerk's Office, Business Licensing, and the Finance Department's sewer records.
- Scanned approximately 123 Lake Havasu City resolutions, 22 Lake Havasu City ordinances, 147 Agreements, 12 Deeds, 200 Easements, 64 City Council agenda packets, and 71 pages of City Council meeting minutes.
- Processed and issued 80 permits for special events on public property.



## **Accomplishments 2005-06** (continued)

- Issued 23 Bridgewater Channel permits, 20 liquor licenses, and 16 special event liquor licenses for recommendation for approval by the City Council, and 19 extension of premises for liquor service permits.
- Collected, attended, and recorded 70 bid openings.
- Processed an average of 600 pieces of outgoing mail per day.
- Continued to provide quick and efficient mail service in accordance with USPS guidelines by utilizing a state-of-the-art mailing system.
- Published the Lake Havasu City meetings calendar, council agendas, and City Council meeting minutes on the City website.
- Conducted, in conjunction with Mohave County, an all-mail ballot special election on September 13, 2005.
- Implemented a minutes-taking program and computer equipment that streamlined and improved the process of taking minutes at City Council, Planning and Zoning Commission, and Development Advisory Board meetings.
- Conduct a Special All-Mail Ballot Referendum Election on May 16, 2006, in conjunction with Mohave County Elections Department and the Mohave County Recorder's Office.

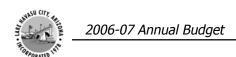
## **Objectives 2006-07**

- Conduct legal review of the City Code. Once approved, the Code will be available and searchable to all users through the Lake Havasu City Internet Website.
- Continue to improve the permit process by increased communication between various involved departments and understanding areas of responsibility.
- Continue to work with the Information Systems (IS) Division to provide the public with current information on the City website.
- Continue to microfilm permanent City records.
- Continue to scan City documents and work with IS Division in an effort to develop and maintain a scanned optical imaging access and retrieval program.
- Continue computer training to increase efficiency in the use of the citywide computer system.
- Continue to cross train City Clerk's office staff in all aspects of office processes and procedures
- Conduct City's Primary Election on September 12, 2006, in conjunction with Mohave County Elections Department and the Mohave County Recorder's Office.
- Conduct City's General Election on November 2, 2006, in conjunction with Mohave County Elections Department and the Mohave County Recorder's Office.

## **Performance Measures**

	Projected FY 06-07
ry Council Support	
Prepare and distribute City Council agendas and packets the Wednesday prior to the Tuesday Council meeting and post agendas on the city website	100%
Post agendas and official notices at least 24 hours prior to any Council or Council-appointed committee meeting, according to Arizona State Statutes	100%
Publish regular Council meeting agendas in the local newspaper on the Sunday prior to the Tuesday Council meeting as part of community awareness	100%
Provide draft of City Council meeting minutes within 10 days after each meeting	90%
Prepare Council Actions Meeting Summary the day after the Council meeting	99%
Complete processing of resolutions/ordinances the day after Council meetings	98%
Post ordinances and resolutions within three days of official Council action	99%
Conduct and oversee elections in conjunction with Mohave County Elections Department and the Mohave County Recorder's Office  cords Management	100%
Process records and store within one week of receipt from city departments	100%
Microfilm documents for record retention as required by state law	100%
Scan ordinances, resolutions, agreements, deeds, easements, Council agenda packets, and Council meeting minutes	100%
Maintain rosters of Council-appointed board/commission/committee members	100%
Distribute information requests to appropriate department within one day	100%
Transmit newly adopted ordinances electronically to publisher for codification within two business days after receipt of ordinance	100%
enses and Permits	
	100%
Process liquor license applications, special event liquor licenses, and extension of premises liquor service permits	
	100%
of premises liquor service permits	100%

City Clerk			Actual		
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
City Clerk Administrative Supervisor Administrative Specialist Administrative Technician Administrative Assistant	C52 B32 B22 A13 A11	1.0 1.0 1.0 1.0	1.0 1.0 1.0 1.0	1.0 1.0 2.0	1.0 1.0 1.0
TOTAL POSITIONS		4.0	4.0	4.0	3.0



City Clerk		Act	:ual	Buc	Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel Salaries - Full Time Salaries - Part Time Other Pay	3.0 0.7	158,936 5,000	163,467 2,500	174,533 2,500	164,362 16,768 2,500	
Benefits Other:		69,161 \$233,097	62,301 \$228,268	71,024 \$248,057	72,477 \$256,107	
Operation & Maintenance O&M Services Outside Contracts		79,230	124,915	101,400	177,900	
Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		7,100 525	6,600 525	7,200 500	5,850 500	
Capital Outlay		\$86,855	\$132,040	\$109,100	\$184,250 *	
Subtotal Expenditures		\$319,952	\$360,308	\$357,157	\$440,357	
Community Investment Proc	gram					
Debt Service						
Depreciation		(14E 04E)	(167 521)	(167.420)	(206.441)	
Interfund Debits/(Credits) Landfill Closure Reserve		(145,845)	(167,531)	(167,420)	(206,441)	
TOTAL EXPENDITURES		\$174,107	\$192,777	\$189,737	\$233,916	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				

## **Home of the London Bridge**

# Lake Havasu City Arizona

**City Attorney** 

**City Clerk** 



City Manager

Administration
Human Resources/Risk Management Division

**Debt Service Fund** 

**Employee Benefit Trust Fund** 

**Finance Department** 

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

Operating Budget General Government

## **CITY COUNCIL**

#### **Mission Statement**

Set public policy which establishes the direction necessary to meet community needs and assure orderly development of Lake Havasu City.

#### **Description**

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 7:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Police Facility.

#### Objectives 2006-07

#### 1. Financially Sound City Government

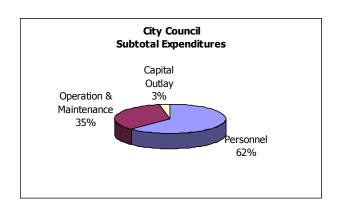
**Top Priority**: Sewer financial plan and actions; Annexation policies, priority, and actions; Community investment plan funding; Impact fees study and policy direction.

**High Priority**: Water utility policy and direction.

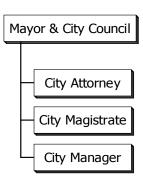
#### 2. Strong, Diversified Local Economy

**Top Priority**: English Village development plan; Airport development; Airport business park development.

High Priority: Mall development.



## **Organization Chart**



## 3. Safe and Clean Community

**Top Priority:** North fire station direction.

**High Priority**: Street improvement program funding; Bridgewater Channel behavior and control; Lake safety plan and agreement.

#### 4. Effective Utility System

**Top Priority**: Sewer project management and construction; Water distribution line replacement program.

**High Priority**: Effluent/reuse plan and funding.

#### 5. Enhanced Quality of Life

**High Priority**: City's public school strategy; Mainland marina development; Parks Master Plan completion and implementation; SARA Park development.

#### 6. Blue Lake, Beautiful Mountains

**High Priority**: Shoreline acquisition and funding.

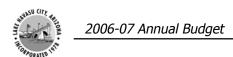


## **CITY COUNCIL**

City Council			Actual		Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Assistant to the Mayor	B32	1.0	1.0	1.0	1.0
TOTAL POSITIONS		1.0	1.0	1.0	1.0

## Lake Havasu City Hall





## **CITY COUNCIL**

City Council		Act	Actual Bu		lget
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay	1.0 0.0	42,307	40,165	42,266	46,488
Benefits Other: Council Fees	7.0	84,460 58,200 \$184,967	88,756 58,200 \$187,121	89,935 58,200 \$190,401	95,045 58,200 \$199,733
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		97,640 27,600 4,000	87,674 27,100 3,500	55,674 31,353 3,500	96,090 11,000 3,500
Capital Outlay		\$129,240	\$118,274 10,000	\$90,527	\$110,590 10,000 *
Subtotal Expenditures		\$314,207	\$315,395	\$280,928	\$320,323
Community Investment Proc Contingency Debt Service Depreciation Interfund Debits/(Credits)	gram	(240,441)	(248,132)	(217,747)	(248,282)
Landfill Closure Reserve TOTAL EXPENDITURES		\$73,766	\$67,263	\$63,181	\$72,041

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward Council Chambers Acoustic Enhancements	1	10,000	10,000	10,000
<b>New</b> N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				



## **Home of the London Bridge**

# Lake Havasu City Arizona

**City Attorney** 

**City Clerk** 

**City Council** 



Administration
Human Resources/Risk Management Division

**Debt Service Fund** 

**Employee Benefit Trust Fund** 

**Finance Department** 

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

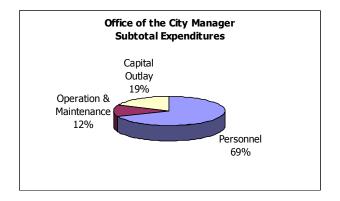
Operating Budget General Government



## CITY MANAGER Administration

#### **Mission Statement**

Carry out the policy guidance of the City Council by providing leadership/direction to city departments in meeting Council's goals and objectives; addressing the community's needs and assuring orderly development of the city; continually monitoring progress on goals to ensure they are being met and implemented, holding staff accountable for achieving the desired results; working with outside agencies by serving on the boards of directors of the Partnership for Economic Development, Convention & Visitors Bureau and participating in partnering opportunities with the Lake Havasu Unified School District, the Western Arizona Council of Governments, the Colorado River Cities Partnering Opportunities group, and the Foundation for Higher Education; and ensuring responsive local government services are provided to the residents by employees that are capable, properly trained, and given the proper resources to provide the highest quality of service to the community.



## **Organization Chart**



#### **Description**

The City Manager is the chief administrative officer of the city. The City Manager assists the Mayor and City Council in delineating the goals which the city government will pursue and determining the courses of action to follow in pursuit of those goals. Once courses of action are defined, the City Manager implements the established policies and directions through professional leadership and management practices to ensure that all daily operations are performed effectively, efficiently, economically, equitably, and excellently, and the overall operation of the city government remains fiscally stable and responsive to the community.



## CITY MANAGER Administration

## **Accomplishments 2005-06**

- Staffed airport station to provide fire services in the north-side area. Continuing to analyze service delivery needs, location and funding options in that region of the city.
- Received Economic Development Administration (EDA) grant for airport business park development. Additionally, the Partnership for Economic Development (PED) successfully raised \$1.7 million towards development of the industrial park.
- Borrowed \$58,070,000 from the Greater Arizona Development Authority (GADA) to proceed with Program Year 4 of the Wastewater Expansion Project. Authorized North Regional Treatment Plant.
- Authorized Irrigation & Drainage District (IDD) funding for water service line replacements as incorporated into Wastewater Expansion Project.
- Adopted Small Area Transportation Study. Additional \$900,000 budgeted for road repairs and improvement.
- Continued to adhere to a "zero-tolerance" towards illegal behavior in the Bridgewater Channel. Police Chief authorized to close Channel during times of boat congestion or for safety preservations.
- Applied for State Lake Improvement Fund (SLIF) funding for acquisition and development of a portion of Body Beach.

- Approved effluent reuse agreement with The Refuge.
- Completed audits of City Transit Services and the former Community Development Department, now the Development Services Department.
- Completed negotiations with NPG Cable and new license agreement approved.
- Established a Community Investment Advisory Committee to assist in creating a Ten Year Community Investment Program. City Council recently redirected the committee's efforts to focus on immediate and short-term projects.
- Revised the format for the Fiscal Year 2006-07 budget cycle. City Council was presented with five year financial forecasts.
- Continued with Year 2 of Meet & Confer meetings.
- Received Arizona Department of Transportation (ADOT) grant funding for Swanson/Mesquite landscaping.
- Adopted development impact fees for second bridge.
- Continued to work with the Bureau of Land Management (BLM) on Lake Safety Plan.



## CITY MANAGER Administration

## **Objectives 2006-07**

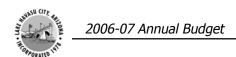
- Begin implementation of the Bridgewater Plan.
- Implement a revised procurement process.
- Present and implement a reorganization plan for city departments/divisions.
- Review and update, as needed, city policies regarding city credit card usage for official city travel.
- Review, modernize, and standardize city's right-of-way and franchise agreements.
- Administer provisions of the renewed franchise license agreement with NPG Cable in the development of the city's cable TV channel. Goal is to have the channel broadcasting City Council meetings by the end of Fiscal Year 2006-07.

- Develop and conduct Interactive Neighborhood Forums program – one session each quarter in selected neighborhood school sites.
- Coordinate the redesign and outsourcing of the city's website to include added e-government services and customer information and conveniences online.
- Collaborate in the implementation on the public outreach aspect of the Bridgewater Channel Design project.
- Respond to all media and other customer inquiries within 24 hours.
- Conduct media relations training for councilmembers and designated department representatives.

#### **Performance Measures**

	Projected FY 06-07
Establish initial response to City Council calls and inquiries by telephone or email within four hours	100%
Provided requested City Council information by telephone or email within five working days	100%
Distribute weekly report to City Council no later than 5 p.m. each Monday	100%
Distribute monthly report to City Council by the 17 <sup>th</sup> of each month	100%
Establish initial contact with citizens within four hours of their requests for information or service either by telephone or email informing them of disposition of their request	100%
Monitor and track that citizens' inquiries and concerns are responded to within seven days	100%

City Manager Administra	ation	Actual		Budget	
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
City Manager ICA Manager	- D62	1.0	1.0	1.0 1.0	1.0 1.0
Public Information Officer Cablecast Producer	C52 C42	1.0	1.0	1.0	1.0
Management Specialist Administrative Specialist	C42 B22	1.0 1.0	1.0 1.0	1.0 1.0	1.0 1.0
TOTAL POSITIONS	1	4.0	4.0	5.0	5.0



# CITY MANAGER Administration

City Manager		Act	Actual Budget		lget
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time	5.0 0.0	320,581	293,347	407,915	374,733
Other Pay Benefits Other:		95,559	106,597	151,113	143,499
		\$416,140	\$399,944	\$559,028	\$518,232
Operation & Maintenance O&M Services Outside Contracts		26,300	27,800	90,000	76,260
Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent		6,200 4,500	6,100 3,500	14,320 3,500	11,675 3,500
Other: Interim City Manager	rog. Rene		30,000		
		\$37,000	\$67,400	\$107,820	\$91,435
Capital Outlay					140,000 *
Subtotal Expenditures		\$453,140	\$467,344	\$666,848	\$749,667
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(393,732)	(403,025)	(581,461)	(655,959)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$59,408	\$64,319	\$85,387	\$93,708

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward Cable TV Studio Equipment	1	140,000	<u>140,000</u>	140,000
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	Ü
				0
*TOTAL CAPITAL OUTLAY				

# CITY MANAGER Human Resources/Risk Management (HR/RM) Division

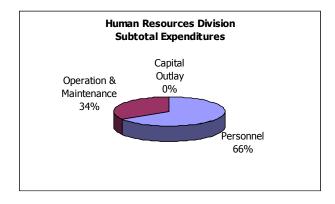
#### **Mission Statement**

Assist all departments in recruitment, selection, retention, and training programs; promote and foster cooperative relationships throughout the city and community through effective and innovative human resources policies and practices.

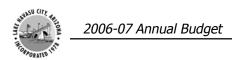
## **Description**

The Human Resources/Risk Management Division provides personnel, payroll, and human resources administrative support to all city departments; administers and maintains policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards; procures insurance and develops programs to protect the city's assets and to manage workers compensation claims; administers incident reporting system to identify trends and track damage to city assets and employee injuries; develops and administers programs dealing with safety, OSHA regulations, etc.; serves as a resource for staff in interpretation of regulations and handles citizen complaints; and is responsible for the city's risk management and benefits programs.





Human Resources/Risk Mgmt. Div.		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager Management Specialist Administrative Specialist Administrative Technician	C52 C42 B22 A13	1.0 1.0 3.0 2.0	1.0 2.0 3.0	1.0 1.0 1.0 3.0	1.0 2.0 2.0 3.0
TOTAL POSITIONS		7.0	6.0	6.0	8.0



# **CITY MANAGER**HR/RM Division - Human Resources Section

#### **Accomplishments 2005-06**

- Processed Arizona State Retirement System changes on all participating employees to comply with new contribution mandate effective July 1, 2005.
- Served on the Mohave County Merit Commission.
- Established an ethics line directly to the City Manager's office and facilitated four meetings of the ethics committee based on inquiries received.
- Coordinated a business grammar and writing class for employees.
- Working with the police department cooperatively established a strategic plan to facilitate filling police officer vacancies.
- Established a citywide training committee. Met with representatives and conducted a citywide needs assessment survey of all employees to facilitate improved training and development programs.
- Coordinated and provided for our annual employee picnic and holiday dinner events.
- Conducted a citywide employee opinion survey and facilitated four focus group sessions to identify areas for building employee relations.
- Successfully negotiated Memorandums of Understanding with public safety labor groups.
- Streamlined volunteer processes in an effort to better accommodate department needs.
- Facilitated partnership between Mohave County, Bullhead and Kingman to bring Arizona State University's Certified Public Manager Program to our region. Lake Havasu City coordinated and is hosting the first and fourth

- modules of this program. Twenty-four Lake Havasu City employees are participating in the program.
- Conducted an annual audit of legal postings at all city facilities.
- During an IRS audit this year, HR was the primary contact for the IRS auditor and was complimented for our cooperation and practices in payroll administration.
- Recognized all city timekeepers during National Payroll Association week.

#### **Objectives 2006-07**

- Network external departments into HR software to facilitate information flow and increase efficiency.
- Maintain current and active employment eligibility lists for public safety personnel to accommodate hiring needs.
- Assist the Fire Department with succession planning to accommodate future needs based on future retirements.
- Continue to pursue regional training opportunities with Kingman, Bullhead City, and Mohave County.
- Continue to work toward establishing a location for an environment that will accommodate concurrent multiple testing needs.
- Successfully negotiate Memorandums of Understanding with applicable labor groups.
- Work toward developing action plan and implementing recommendations based on employee opinion survey.

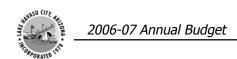


# **CITY MANAGER**HR/RM Division - Human Resources Section

#### **Performance Measures**

2006-07 Annual Budget

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Recruitment and Retention Process			
Number of recruitments	90	110	120
Number of applications	2,052	2,220	2,500
Tests administered	770	400	450
Interviews conducted	500	456	500
Number of internal promotions	28	42	45
Number of external hires	56	65	70
Reasons for separation:			70
Accepted another position	Not Reported	10	8
Relocated	Not Reported	5	8
Retired	5	9	6
Personal/Family circumstances	Not Reported	12	6
Dismissed	7	2	1
Other	12	5	1
Number of probationary evaluations	62	66	75 430
mployee Training, Development, and Performan		66	75
Number of annual evaluations	361	400	420
Employees utilizing tuition assistance program	Not Reported	50	75
Employees completing orientation	39	40	50
Employees graduating from Supervisor's Academy	12	9	12
Employees graduating from Manager's Academy	7	N/A	10
luman Resources Administration			
Employees celebrating milestone anniversaries (i.e., 5, 10, 15, 20, 25+ years)	89	70	72
Employees receiving stability pay	290	293	315
Value of stability pay awarded	\$64,800	\$67,400	\$72,100
Employees covered by the mandatory random	143	146	150
Drug/Alcohol Testing Program	113	110	130
Drug and breath alcohol tests administered	122	88	90
Grievances filed	1	0	1
Disciplinary actions	31	30	30
Disciplinary actions appealed to a hearing officer	1	1	1
Equal Employment Opportunity Commission (EEOC) complaints	1	1	1
Memorandums of Understanding established	2	2	3
richiorandanio di dilaciotananig cotabilonea		1,600	1,710



## CITY MANAGER HR/RM Division - Risk Management Section

#### **Accomplishments 2005-06**

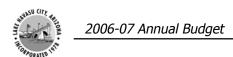
- Applied for authority to self-insure workers' compensation; application was held by the Industrial Commission of Arizona due to change in political leadership.
- Conducted a comprehensive Broker of Record RFP process and ultimately selected Willis of Arizona as the City's workers' compensation and liability insurance broker.
- Took over annual Motor Vehicle Record processing and Paid-on-Call Firefighter Retirement System administration.
- Renewed liability insurance with coverage enhancements and additional excess liability limits with a 7.3% increase in premium.
- Implemented quarterly claims audit with workers' compensation carrier.

#### Objectives 2006-07

- Continue work on establishing a city-wide safety committee as well as the development of a safety and loss control manual.
- Establish direction for moving forward with self-insurance options for workers' compensation and/or liability insurance and implement any changes authorized by City Council.
- Evaluate city assets to ensure appropriate valuations for insurance purposes.
- Keep lost work days as a result of industrial illnesses or injuries to less than 1% of total work days.
- Maintain excellent liability insurance coverage with lower than industry average premium increases.

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Workers Comp Days Lost	518	1,101	500
Total % Lost	-	.9%	.4%
Liability Insurance Premium	\$774,222	\$814,233	\$894,159
% Increase/Decrease	-	3.8%	9.8%



# **CITY MANAGER**Human Resources/Risk Management Division

Human Resources Division		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	8.0 0.0	286,069 7,394 1,000 96,725	229,988 670 83,397	249,038 500 99,206	374,733 1,000 143,429
Operation & Maintenance		\$391,188	\$314,055	\$348,744	\$519,162
O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent		109,540 29,105 250	146,400 23,700 250	158,020 17,000	248,744 18,025
Other:  Capital Outlay		\$138,895	\$170,350	\$175,020	\$266,769 *
Subtotal Expenditures		\$530,083	\$484,405	\$523,764	\$785,931
Community Investment Prog Contingency Debt Service Depreciation	gram				(0.10.05-)
Interfund Debits/(Credits) Landfill Closure Reserve		(244,611)	(195,610)	(211,460)	(318,303)
TOTAL EXPENDITURES		\$285,472	\$288,795	\$312,304	\$467,628

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$0



### **Home of the London Bridge**

# Lake Havasu City Arizona

**City Attorney** 

**City Clerk** 

**City Council** 

### **City Manager**

Administration
Human Resources/Risk Management Division



### **Employee Benefit Trust Fund**

### **Finance Department**

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

Operating Budget General Government



#### CIP DEBT SERVICE FUND

#### **Mission Statement**

Provide and maintain capital to fund obligations of the 1999 Excise Tax Revenue Refunding Bonds and the 2001 McCulloch Blvd. Streetscape Improvement Project, Improvement District No. 7 Improvement Bonds.

#### **Description**

The Capital Improvement Program (CIP) Debt Service Fund is used to provide the debt service requirements for the 1999 Excise Tax Revenue Refunding Obligations. The proceeds of the 1999 obligations were used to refund a portion of the outstanding 1993 Municipal Property Corporation (MPC) bonds to obtain a lower interest rate, thereby saving almost \$500,000. The MPC bonds were issued for \$26,530,000 to provide funding for many public improvements, including infrastructure (e.g., major street reconstruction), buildings (e.g., a police facility, fire station, recreation/aquatic center), as well as new parks, airport hangars, and many other projects.

Most of the funding for the Excise Tax debt service payments comes from the 2% city sales tax, of which 1% is dedicated to provide funds for CIP projects and related debt service. A portion of the funding comes from the Irrigation and Drainage District to pay for the street/drainage improvements, and a portion comes from the Airport Fund to pay its share of the debt service for the airport hangars.

This fund is also used to provide the debt service requirements for the 2001 McCulloch Boulevard



Streetscape Improvement Project, Improvement District No. 7, Improvement Bonds. The 2001 obligations were issued to provide \$891,000 for streetscape improvements on McCulloch Boulevard in the city's prime commercial downtown area (e.g., new curbs, sidewalks, street lighting).

The funding for the 2001 obligations comes from collections of special assessments on properties located within the boundaries of the district of all lots, pieces, and parcels with front footage along McCulloch Boulevard from Smoketree Avenue to Acoma Boulevard.

#### **Accomplishments 2005-06**

 Successfully funded the debt service obligations for the Community Investment Program.

#### **Objectives 2006-07**

 Continue to provide adequate capital to pay debt service for all governmental fund city projects that require financing.

CIP Debt Service Fund	Actual		Actual Bud		lget
Expenditures	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Principal & Interest	\$3,426,547	\$4,796,369	\$3,828,653	\$3,800,368	



### **Home of the London Bridge**

# Lake Havasu City Arizona

**City Attorney** 

**City Clerk** 

**City Council** 

**City Manager** 

Administration
Human Resources/Risk Management Division

**Debt Service Fund** 

Employee Benefit Trust Fund

**Finance Department** 

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

Operating Budget General Government



#### LAKE HAVASU CITY EMPLOYEE BENEFIT TRUST FUND

#### **Mission Statement**

Provide a competitive, affordable benefits program for Lake Havasu City employees, focusing on prevention and wellness.

#### **Description**

The Lake Havasu City Employee Benefit Trust (EBT) is a partially self-insured insurance program that provides benefits such as medical, dental, and wellness to eligible employees and their dependents.

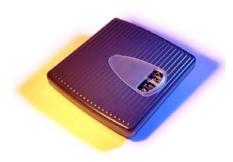
#### **Accomplishments 2005-06**

- Increased employee and dependent life insurance to \$40,000 and \$5,000 respectively.
- Implemented a number of cost-saving changes to the medical plan which reduced cost increase from 20.6% to 14.3%.
- Complied with legal requirements of Medicare Part D prescription plan.
- Finalized Section 125 plan document.
- Implemented totally re-designed Hava-Fit-Life wellness program, including several new programs designed to target physically fit employees as well as those who hadn't participated in the past.
- Developed and implemented dual medical/ prescription identification card.
- Implemented changes to the prescription dispensing program in order to prevent abuse.
- Implemented changes to notice requirements as mandated by the Health Insurance Portability and Accountability Act (HIPAA).
- Implemented on-line administration of supplemental vision program.



#### Objectives 2006-07

- Conduct a Request for Proposal process for prescription benefit provider, third-party administrator and utilization review services and implement associated changes by July 1, 2007.
- Implement new retiree savings plan for employees hired after June 30, 2004.
- Implement supervisory training on various leave programs.
- Offer wellness programs that provide opportunities for early identification of disease.
- Increase the number of women who will receive annual mammograms.



### LAKE HAVASU CITY EMPLOYEE BENEFIT TRUST FUND

LHC Employee Benefit Trust	Actual		Bud	lget
Expenditures	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Employee Benefit Trust	\$3,598,143	\$4,545,594	\$5,306,558	\$5,583,158

#### **Performance Measures**

	Estimated FY 05-06	Projected FY 06-07
Wellness programs offered	16	16
Abnormal results received from screenings	81	70
Ratio of women who received mammograms	54%	80%

### **Home of the London Bridge**

# Lake Havasu City Arizona

**City Attorney** 

**City Clerk** 

**City Council** 

**City Manager** 

Administration
Human Resources/Risk Management Division

**Debt Service Fund** 

**Employee Benefit Trust Fund** 

Finance Department

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

Operating Budget General Government



#### FINANCE DEPARTMENT

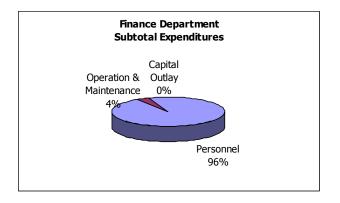
#### **Mission Statement**

Provide professional financial management and operational services responsive to the needs of the citizens, governing body, and city management of Lake Havasu City. Ensure the city's fiscal strength by following the city's adopted principles of sound financial management. Demonstrate commitment to sound policies with full and complete financial disclosure, while seeking improvements through continuous self-examination.

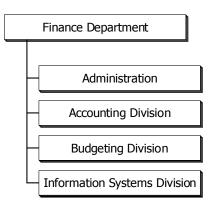
#### **Description**

Lake Havasu City's Finance Department is responsible for the city's accounting and budgeting functions, the city's mail services and city hall reception, and the city's computer and communications networks.

Accounting Division. The Accounting Section is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, City Council and management; preparing external financial reports, including the Comprehensive Annual Financial Report (CAFR) and other special reports; maintaining the general ledger, cash management, special assessments, billing, grant accounting, accounts receivable, and fixed asset accounting and financial accounting and reporting; administering the city's financial modules in the citywide software system.



#### **Organization Chart**

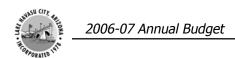


The Customer Service Section's responsibilities include billing for water, wastewater and sanitation user fees; processing business license applications and issuing licenses; processing daily cash receipts and depositing monies into the bank; initiating and processing applications for new utility service and termination of service; initiating work order for meter installations, repairs and replacements and water leaks; processing or investigating customer complaints; and answering and assisting customers in person and over the phone.

**Budgeting Division**. The Budget Section provides revenue analysis and forecasting, rate modeling, expenditure analysis and monitoring, and compilation of the annual budget, capital improvement plan, and other documents and reports. Responsibilities include budget processes, accounts payable, and purchasing functions.

The Tax and Audit Section's responsibilities are to process tax returns, review and audit taxpayers, and insure compliance with the Transient Occupancy Tax codes. This section also responds to taxpayer questions.

The Sewer Billing Section is responsible for billing and collection of amounts due to the city for sewer connection accounts, production and mailing of statements and delinquency notices to customers, contact with delinquent account holders by phone and correspondence and/or in-person visits.



### FINANCE DEPARTMENT

Finance Department			Actual		Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
D	F03	1.0	1.0	1.0	1.0
Department Director	E83	1.0	1.0	1.0	1.0
Division Manager	C52	1.0	1.0	3.0	3.0
Senior Accountant	C43	3.0	3.0	1.0	1.0
Management Specialist	C42		1.0	1.0	
Procurement Official	C42				1.0
Accountant	C41	2.0	2.0	3.0	3.0
Administrative Supervisor	B32	1.0	1.0	2.0	2.0
Administrative Specialist	B22	6.0	7.0	5.0	5.0
Management Assistant	B22		1.0	1.0	
Administrative Technician	A13	8.0	8.0	9.0	10.0
TOTAL POSITIONS	1	22.0	25.0	26.0	26.0





# FINANCE DEPARTMENT Accounting Division

#### **Accomplishments 2005-06**

- Invested the GADA 2005B proceeds to realize approximately an additional \$250,000 in interest revenue.
- Coordinated revision to Paid-on-Call Firefighters Pension Plan to comply with IRS requirements.
- Coordinated financing for year two of the city's vehicle replacement program.
- Coordinated the city auction which netted \$228,000.
- Coordinated the city's annual audit; there were no material findings.
- Conducted and coordinated internal audits of cash handling and credit card activity.
- Implemented endorser/encoder system to facilitate automation of utility and miscellaneous payment processing.
- Implemented Positive Pay to protect the city from fraudulent activity.
- Awarded the Certificate of Achievement for Excellence in Financial Reporting for the city's CAFR
- Implemented the new statistical requirements per GASB Statement 44.

#### **Objectives 2006-07**

- Maintain strong financial position (bond ratings, fund balance, financial ratios).
- Enhance investment portfolio to increase interest earnings.
- Maintain current level of internal controls and accuracy of processing payments and recording accounting activity.
- Continue to obtain the CAFR certificate.
- Obtain best financing available for projects and infrastructure.
- Convert fixed assets records to the citywide software system.
- Implement EFT payment processing to vendors.
- Review outsourcing options and contract for expanded outsourcing services for utility billing.
- Increase percentage of Surepay customers for utility billing accounts.
- Process business license applications in a timely manner.

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Percent of customer base participating in Sure Pay	20%	16%	16%
Convert fixed asset records to citywide software			9 months
Increase percent rate of return on investments			0.25%
Process business license applications within 24 hours	100%	100%	100%
Release the city's Comprehensive Annual Financial Report within five months of fiscal year end	6 months	6 months	5 months

# FINANCE DEPARTMENT Budgeting Division

#### **Accomplishments 2005-06**

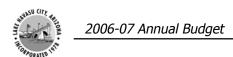
- Received the Distinguished Budget Presentation Award from the Government Finance
  Officers Association of the United States and
  Canada.
- Completed the transfer of the W-9 processes to the Accounts Payable Office to ensure 1099 compliance.
- Converted manual processes of Transient Occupancy Tax reporting and collections to the city's integrated software package.
- Actively participated in the transition between Wastewater System engineering consulting firms.
- Continued to streamline and address outstanding issues related to the Vehicle Replacement Program.

#### Objectives 2006-07

- Prepare short term resource allocation plan and 10 year financial plan.
- Provide budgetary analysis to the City Manager throughout the year.
- Communicate the budget and related budget issues to the city and the community through various means.
- Collect and process Transient Occupancy Tax and ensure compliance with respective ordinances.
- Ensure that purchases and payments are made in compliance with the City Code and city policies and procedures.
- Accurately paying vendor invoices within city standard payment terms.
- Integrate a purchasing card module into the city's integrated software system.
- Implement a laser check writing system to replace an antiquated form feed printer.

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Maintain a variance of 5% of adopted budget from revenue forecast; accuracy ratio of revenue forecast to adopted revenue budget	105%	106%	105%
Provide a useful budget document meeting Government Finance Officers Association (GFOA) criteria for communications device, policy document, financial plan, and operations guide. Achievement of GFOA Award for Budget Documents	Yes	Yes	Yes
Maintain an effective sewer connection billing and collection program; collect treatment capacity fee billed; prior to 90 days past due. Ratio collected prior to termination of water services		96% 3%	99% 1%
Audit local businesses which meet audit criteria; number of tax audits completed	14	25	25
Provide for timely reporting of financial information to management and council; develop and adopt the city's annual budget prior to June 30 of the preceding fiscal year	No	Yes	Yes
Maintain a fund balance of at least 5% of major funds (number of days operation). An additional contingency of 5% should also be maintained.	75	50	57



### FINANCE DEPARTMENT

Finance Department		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	26.0 0.6	902,893 21,559 5,500 351,740	1,072,603 21,924 2,000 401,938	1,116,651 23,858 2,000 448,142	1,165,507 12,734 2,000 465,954
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement P Vehicle/Equip. Replacement P Other:		\$1,281,692 52,495 25,565 1,850 \$79,910	\$1,498,465 65,994 32,554 3,550 \$102,098	\$1,590,651 54,280 28,554 620 \$83,454	\$1,646,195 33,505 29,199 \$62,704
Capital Outlay		. ,	15,000	25,000	*
Subtotal Expenditures		\$1,361,602	\$1,615,563	\$1,699,105	\$1,708,899
Community Investment Pro- Contingency Debt Service Depreciation	gram				
Interfund Debits/(Credits) Landfill Closure Reserve		(807,942)	(1,041,747)	(1,108,417)	(1,061,894)
TOTAL EXPENDITURES		\$553,660	\$573,816	\$590,688	\$647,005

<b>Capital Outlay Budget</b>	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	U
				0
*TOTAL CAPITAL OUTLAY				\$0

# **FINANCE DEPARTMENT Information Systems Division**

#### **Mission Statement**

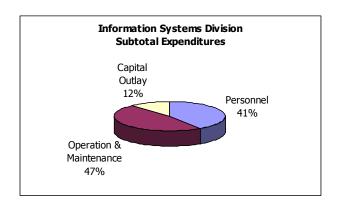
Further the development of integrated automated systems throughout the city departments in order to enhance the productivity and efficiency of staff. Promote technological understanding and provide innovative solutions in a fiscally responsible manner.

#### **Description**

The Information Systems Division provides infrastructure services and support related to information technology to all city departments.

#### **Accomplishments 2005-06**

- Migrated two mini-frame systems in order to begin the process for a disaster recovery program.
- Completed Arizona Criminal Justice Information System (ACJIS) federally-mandated migration of public safety systems.
- Replaced public safety mobile links with high speed modems for increased speed and ACJIS requirements.
- Completed aerial mapping and photography project for sewer expansion and various other projects.
- Migrated mobile interface from Motorola to SunGard HTE for more reliability.

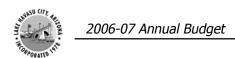




#### **Objectives 2006-07**

- Continue to develop a structured technology training program for departments.
- Implement a public safety GIS program to include crimes analysis, dispatch, and mobile mapping.
- Upgrade to a more efficient Help Desk solution.
- Upgrade wireless backhaul to a more secure and reliable system.



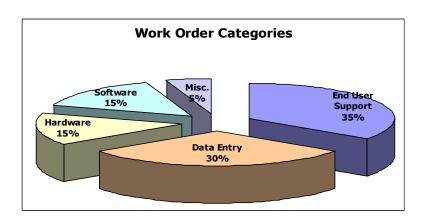


# **FINANCE DEPARTMENT Information Systems Division**

Information Systems Division		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager Geographical Info. Syst. Coord. Network Administrator Computer Operations Spec. Network Specialist	C52 C42 C42 B22 B22	1.0 1.0 1.0 2.0	1.0 1.0 1.0 3.0	1.0 1.0 2.0 3.0 1.0	1.0 1.0 2.0 3.0 1.0
TOTAL POSITIONS		5.0	6.0	8.0	8.0

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Percent of participation for training (# participants/# employees)	0%	0%	30%
Help desk notification and support	40%	40%	100%
Desktop computer systems purchased	102	70	103
Total desktop inventory	276	302	306
Average number of work orders requests for service per month		200	



The Information Systems Division monitors support requests through the use of a work order module, email, and request calls. The division receives an average of 200 support requests each month. The types of requests are broken down into five categories.



# **FINANCE DEPARTMENT Information Systems Division**

Information Systems Division		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time	8.0 0.0	247,599 4,550	293,741	346,768	424,923
Other Pay Benefits Other:	0.0	5,500 70,506	3,000 83,575	2,000 123,436	2,000 165,857
Operation & Maintenance		\$328,155	\$380,316	\$472,204	\$592,780
O&M Services Outside Contracts		241,490	297,000	366,319	357,166
Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease		194,322 900	323,650 1,200 4,448	208,690 1,200 20,283	310,899 2,700 7,280
Vehicle/Equip. Replacement P Other:	rog: Rent	\$42C 712	#C2C 200	¢506.403	7,894
Capital Outlay		\$436,712 114,925	\$626,298 81,600	\$596,492 260,390	\$685,939 174,462 *
Subtotal Expenditures		\$879,792	\$1,088,214	\$1,329,086	\$1,453,181
Community Investment Prog	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(338,776)	(446,367)	(496,471)	(667,731)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$541,016	\$641,847	\$832,615	\$785,450

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> Computer & Related Equipment (citywide) Van	1 1	150,462 24,000	150,462 <u>24,000</u>	174,462
<b>Replacement</b> N/A			<u>0</u>	174,402
*TOTAL CAPITAL OUTLAY				\$174,462

### **Home of the London Bridge**

# Lake Havasu City Arizona

**City Attorney** 

**City Clerk** 

**City Council** 

**City Manager** 

Administration
Human Resources/Risk Management Division

**Debt Service Fund** 

**Employee Benefit Trust Fund** 

**Finance Department** 

Accounting Division
Budgeting Division
Information Systems Division

**General Services** 

Operating Budget General Government

#### **GENERAL SERVICES**

#### **Description**

This cost center is responsible for citywide functions not related to any specific department, such as maintenance and utilities for City Hall, general liability insurance, social services contracts, animal control contract, cultural programs, and the General Fund Contingency.

#### **Outside Agency Contracts**

## Western Arizona Humane Society, Animal Control Contract, \$408,063.

Provide animal control within the city limits of Lake Havasu City.

#### **HAVEN Family Resource Center, \$65,000.**

Funding to provide services to victims and potential/silent victims.

#### Main Street/Uptown Association, \$70,000.

Funding for salary and operating expenses to assist the association in redevelopment and revitalization of the original uptown district.

## Mohave County Housing Authority, Rental Assistance Program, \$41,889.

Funding to help defray the costs of administering the Rental Assistance Program by providing salary and benefits for a Housing Specialist position in Lake Havasu City.

## Mohave County Sheriff's Office, Jail Fees, \$262,500.

Funding for the housing of Lake Havasu City prisoners in the county jail, through an intergovernmental agreement with the county.



#### **GENERAL SERVICES**

#### **Grant Funded Agencies**

#### Havasu for Youth, \$35,000.

Assist with expenses relating to administration, advocacy, and community support via prevention programming, education programming, and youth enrichment programming.

#### **Keep Havasu Beautiful Committee, \$6,627.**

Assistance for the purchase of trash bags which will be distributed by volunteers to various public and business locations on and near Lake Havasu during the summer.

#### Lake Havasu Allied Arts Council, \$4,200.

Assistance for the cost of printing "Spotlight on the Arts," an informational booklet listing community programs and performances.

#### Lake Havasu City Special Olympics, \$7,000.

Assistance to provide transportation for persons with developmental disabilities who wish to participate in Special Olympics events.

#### Lake Havasu Friends of the Library, \$8,000.

Assistance for a variety of reading materials to expand the local library collection at the Lake Havasu City Branch of the Mohave County Library District.

#### Lake Havasu Senior Center, Inc., \$15,000.

Assistance for paying a portion of the utility/ electric bills.

#### London Bridge Days, \$3,000.

Assistance for insurance coverage for the annual London Bridge Days events.

#### New Horizons, \$5,000.

Assistance to subsidize programs geared for developmentally disabled children under age 16.

#### Salvation Army, \$20,000.

Assistance to subsidize the salaried position of Domestic Violence Program Coordinator for the Safe House Program.

## Social Services Interagency Council of Lake Havasu City, Inc., \$150,000.

Assistance for operating expenses relating to domestic violence, respite/caregiver, youth services, and healthy families programs.

#### Transit Token Program, \$8,000.

Subsidy provided to assist individuals that exceed token allotment provided through the Social Services Interagency Council of Lake Havasu City.



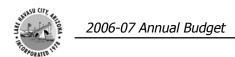
### **GENERAL SERVICES**

General Services		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	0.0 0.0				
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement P Vehicle/Equip. Replacement P Other: Bad Debt/Debt Service  Capital Outlay	rog: Rent	\$0 730,251 47,900 37,150 120,500  4,000 \$939,801	\$0  965,238 47,900 46,050 122,000 13,652  21,000 \$1,215,840	\$0 1,128,251 36,150 116,000 18,115 25,000 \$1,323,516	\$0 1,024,114 100,000 37,750 116,500 14,610 3,458 25,800 \$1,322,232
Subtotal Expenditures		\$939,801	\$1,215,840	\$1,323,516	\$1,322,232
Community Investment Proceedings of Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve	gram	500,000	514,339	1,600,000	1,950,000
TOTAL EXPENDITURES		\$1,439,801	\$1,730,179	\$2,923,516	\$3,272,232

# **GENERAL SERVICES**Outside Contracts

Outside Contracts		Act	:ual	Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	0.0 0.0				10
Operation & Maintenance O&M Services Outside Contracts* Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other: Grant Funding*		\$0 155,000 500,000 24,200 460,000 212,625 \$1,351,825	\$0 125,000 579,400 25,000 212,750 \$942,150	\$0 125,000 624,159 25,000 305,500 \$1,079,659	\$0 125,000 847,452 27,000 264,500 \$1,263,952
Capital Outlay					
Subtotal Expenditures		\$1,351,825	\$942,150	\$1,079,659	\$1,263,952
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,351,825	\$942,150	\$1,079,659	\$1,263,952

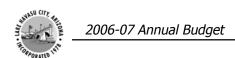
<sup>\*</sup>Detail provided on next page



# **GENERAL SERVICES**Outside Agency Contracts & Grant Funding

<b>Outside Agency Contracts</b>	Actual		Budget	
Expenditures	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Animal Control Contract	300,000	329,400	374,159	408,063
HAVEN Family Resource Center				65,000
Main Street/Uptown				70,000
Mohave County Housing Authority				41,889
Mohave County Jail Fees	200,000	250,000	250,000	262,500
TOTAL EXPENDITURES	\$500,000	\$579,400	\$624,159	\$847,452

Grant Funding	Actual		Budget	
Expenditures	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Friends of the Library	8,000	8,000	8,000	8,000
Havasu for Youth	35,000	35,000	35,000	35,000
HAVEN Family Resource Center			44,000	
Interagency	135,000	135,000	135,000	150,000
Keep Havasu Beautiful	2,000	2,000	4,000	6,627
Lake Havasu Abuse Prevention			5,000	
Lake Havasu Allied Arts Council	4,000	4,000	4,000	4,200
Lake Havasu City Town Hall, Inc.	5,000	5,000		
London Bridge Days	1,875	3,000	3,000	3,000
Mohave County Housing Authority	2,000	2,000	4,000	
Mohave County Performing Arts	1,500	1,500	1,500	
Mohave County Senior Center	2,250	2,250	7,000	15,000
New Horizons				5,000
Salvation Army				20,000
Special Olympics	4,000	7,000	7,000	7,000
Transit Token Program	12,000	8,000	8,000	8,000
Non-Specific Agency Funding			40,000	2,673
TOTAL EXPENDITURES	\$212,625	\$212,750	\$305,500	\$264,500



# **GENERAL SERVICES**Special Events

Special Events		Act	:ual	Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	0.0 0.0				
Outside S Maintanas		\$0	\$0	\$0	\$0
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		85,000	102,000	85,000	105,000
Capital Outlay		\$85,000	\$102,000	\$85,000	\$105,000
Subtotal Expenditures		\$85,000	\$102,000	\$85,000	\$105,000
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$85,000	\$102,000	\$85,000	\$105,000

## **Home of the London Bridge**

# Lake Havasu City Arizona

Administration

**Parks Division** 

**Recreation Division** 

**Recreation/Aquatic Center Fund** 

Operating Budget Parks & Recreation

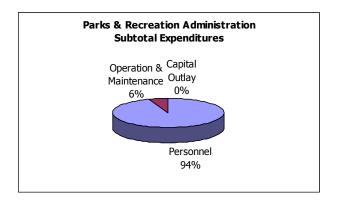
## PARKS & RECREATION DEPARTMENT Administration

#### **Mission Statement**

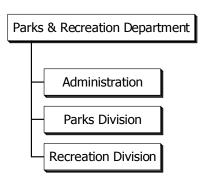
Provide Lake Havasu City residents and visitors with a variety of quality recreational, aquatic, leisure, and cultural programs that are measured for efficiency and quality. Enhance the usage of the Community Recreation/Aquatic Center, increase revenues, acquire open space, and develop recreational facilities that are maintained at a high standard level that is fiscally-responsible, manpower-efficient, and cost-effective.

#### **Description**

The Parks and Recreation Department is comprised of three divisions: administration, parks maintenance, and recreation. The department offers a variety of diversified programs, activities and special events that focus on family fun, recreational needs and physical wellness of children, adults and seniors. Beautifully maintained parks and open spaces enhance the quality of life for Lake Havasu City residents, provide a place for families and friends to gather, and add to the amenities offered to its many visitors. The department also serves as liaison between the school district and general public in the scheduling of school facilities for public use, adding to the inventory of available accommodations for citywide youth and adult activities.

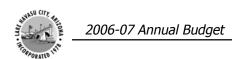


#### **Organization Chart**



#### **Accomplishments 2005-06**

- Started the process of completing a needs assessment to identify the recreational needs of the community.
- Submitted a SLIF grant application to cover infrastructure for new mainland launch ramp located at the south end of the city.
- Completed Master Plans for the North Park Site, Mohave Community College Site, South Expansion of Rotary Community Park and SARA Park.
- Completed improvements and installation of new courtesy dock at Site Six.
- Increased number of special event equestrian activities at SARA Park from two to five.
- Submitted application and received approval for SLIF Grant for the purchase of Body Beach.
- Partnered with the Neighborhood Park Foundation for the development of Yonder Park and began plans for the development of a second neighborhood park located on Thistle Dr.



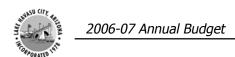
## PARKS & RECREATION DEPARTMENT Administration

#### Objectives 2006-07

- Partner with private, non-profit organization for the development of an in-line skating organization for the purpose of running an inline skating facility at SARA Park.
- Implement customer satisfaction surveys for use of community recreation center hall and meeting rooms.
- Assist Church Women United in securing additional donations to supplement the Child Enrichment Fund for the continuance of providing scholarships to financially disadvantaged children for participation in recreation programs.
- Construct additional ballfields at the North Park site and SARA Park to help meet the

- demand for additional field usage by youth and adult baseball and softball programs.
- Partner with private developers for the development of additional park and open space areas for use by the general public.
- Partner with service clubs, organizations, and individuals for the development of neighborhood parks.
- Negotiate a car race program at SARA Park with interested promoters.
- Apply and secure additional funding for park development through Heritage Fund grants.

Parks & Recreation Admin.		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Department Director Administrative Supervisor Administrative Specialist	E83 B32 B22	1.0 1.0 2.0	1.0 1.0 2.0	1.0 1.0 2.0	1.0 1.0 2.0
TOTAL POSITIONS		4.0	4.0	4.0	4.0

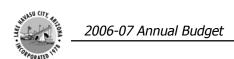


# PARKS & RECREATION DEPARTMENT Administration

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Citizen Satisfaction			
Citizen satisfactory survey rating Community	DD		98%
Recreation Center as average/excellent			
Community Recreation Center			
Ratio of quarterly program publications distributed			100%
by due date			
Provide rental space for the following groups:			
Private groups	22%	18%	18%
Community groups	30%	28%	28%
Youth groups/programs	19%	25%	25%
Adult programs	21%	21%	21%
City government	<u>8%</u>	<u>8%</u>	<u>8%</u>
	100%	100%	100%
Front desk coverage	98%	98%	98%
Open Space and Development			
Add recreational facilities, acquire open space, and develop neighborhood parks	1	1	2
Number of parks receiving improvements and/or enhancements		2	3
Number of park rentals	3,140	3,234	3,331
Park rental revenue	\$36,833	\$37,937	\$39,075
Enhance Revenues and Decrease Expenditures			
Number of grant applications submitted	1	3	2
Number of grants received	1	3	2





# PARKS & RECREATION DEPARTMENT Administration

Parks & Rec. Administration		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	4.0 0.9	215,401 17,550 500 83,929	223,621 18,720 500 85,114	231,192 22,277 500 95,768	260,562 19,872 500 107,487
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement P Vehicle/Equip. Replacement P Other:		\$317,380 21,150 5,350 5,000 \$31,500	\$327,955 19,125 5,350 5,000 \$29,475	\$349,737 18,329 5,300 5,000 \$28,629	\$388,421 12,416 5,500 5,000 \$22,916
Capital Outlay					*
Subtotal Expenditures		\$348,880	\$357,430	\$378,366	\$411,337
Community Investment Proc Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve	gram	11,480	11,480	11,480	11,480
TOTAL EXPENDITURES		\$360,360	\$368,910	\$389,846	\$422,817

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY		I		\$0

## **Home of the London Bridge**

# Lake Havasu City Arizona

**Administration** 

Parks Division

**Recreation Division** 

**Recreation/Aquatic Center Fund** 

Operating Budget Parks & Recreation



## PARKS & RECREATION DEPARTMENT Parks Division

#### **Mission Statement**

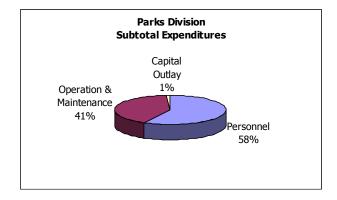
Make Lake Havasu City a great place to live, work, and play through the development and maintenance of open spaces and recreational facilities in a fiscally-responsible, manpower-efficient, and cost-effective manner.

#### **Description**

The Parks Division develops and maintains cityowned parks, recreational facilities, landscapes, and streetscapes; assists the Recreation Division with special events and programs; maintains cityowned flags; provides equipment and operations for city-sponsored events; places and removes two event banners on McCulloch Boulevard; oversees the Commemorative Tree/Bench Program and the Tree Relocation Program; and maintains athletic fields and school-related facilities as described in the intergovernmental agreement between the city and the Lake Havasu Unified School District.

#### **Accomplishments 2005-06**

- Completed Master Plans for North Park, Mohave Community College park site, SARA Park, and south expansion of Rotary Community Park.
- Completed survey for ADA renovations to Jack Hardie Park, Rotary Community Park, and Site Six
- Started environmental assessments for SARA



- Park and the Mohave Community College park site.
- Began construction of Realtor Park in cooperation with the Neighborhood Park Foundation
- Completed a citywide trails plan for future trail needs and development.
- Partnered with the Keep Havasu Beautiful Committee for shoreline cleanup after each major summer holiday.
- Completed irrigation upgrades to the Recreation/Aquatic Center, Civic Center, SARA Park, and London Bridge Beach utilizing funds received from a grant secured through the Bureau of Reclamation.
- Completed installation of ballfield lights at Daytona Middle School baseball and football fields.
- Renovated the Island ballfield for league play by the North Little League organization.
- Instituted a free mulch program for public use utilizing tree trimmings.
- Started development of the North Park ballfields.
- Received the growth award and was recognized as a Tree City USA recipient for the fourth straight year.
- Renovated the SARA Park snack building in partnership with the Sunrise Rotary Club.
- Worked with the Lake Havasu Leadership Group in the development of the SARA Park trailhead.
- Assisted with English Village cleanup and placement of Christmas decorations.

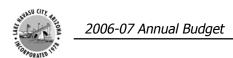
## PARKS & RECREATION DEPARTMENT Parks Division

#### Objectives 2006-07

- Maintain and develop irrigation systems to deliver optimum water to each plant type at the lowest cost with maximum resource conservation.
- Provide safe, clean, and aesthetically pleasing parks, right-of-ways and municipal landscape for the citizens and visitors to Lake Havasu City.
- Utilize cost effective procedures in maintaining and repairing park facilities to ensure the safety of park visitors.
- Provide benefits to the general public through the operational support of events, public programs, and partnerships.
- Increase recreational opportunities through the development of new parks and added improvements to existing park areas.
- Develop personnel to provide maintenance and repairs, and to develop parks, open space, and municipal landscapes.



Parks Division		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager Maintenance Supervisor Maintenance Lead Administrative Specialist Maintenance Specialist Maintenance Technician	C52 C42 B23 B22 B22 A13	1.0 1.0 3.0 1.0 8.0 13.0	1.0 1.0 4.0 1.0 8.0 13.0	1.0 1.0 5.0 1.0 8.0 12.0	1.0 1.0 5.0 1.0 9.0 14.0
TOTAL POSITIONS		27.0	28.0	28.0	31.0



# PARKS & RECREATION DEPARTMENT Parks Division

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
rigation Systems			
Number of systems on updated controllers	30%	40%	50%
Annual cubic feet of water used	13,132,989	13,800,000	14,200,000
Ratio of audited systems	45%	75%	90%
Number of irrigation systems	398	399	477
indscapes			
Number of acres sprayed	28	28	40
Number of acres cleaned	56	56	72.4
Number of trees maintained	2,999	3,139	3,640
Number of plants maintained	4,214	4,212	7,051
Number of acres maintained	28	28	32.4
Number of pounds of fertilizer applied	30,535	31,000	31,000
Number of acres over seeded	16.89	23.29	25.0
kisting Parks			
Number of fields maintained for league play	8	10	12
Number of restrooms maintained	17	17	18
Number of ramadas maintained	39	40	42
Square feet of sidewalks maintained	327,971	327,971	383,507
Number of light fixtures maintained	1,318	1,372	1,442
Number of ramada reservations	310	312	320
Number of park special event applications	80	75	80
Number of completed repair orders	541	589	642
vents, Public Programs, and Partnerships			
Number of Showmobile uses per year	49	74	80
Number of trees and benches dedicated per year	107	60	100
Number of banners displayed per year	66	112	120
Number of flags maintained	24	38	38
Number of presentations per year	9	9	9
ew Parks			
Number of Community Investment Projects	0	8	14
Number of playgrounds maintained	8	9	11
Number of developed park and open space acres	56	56	74.4



## PARKS & RECREATION DEPARTMENT Parks Division

Parks Division		Act	:ual	Budget		
Expenditures # of FTEs		FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel						
Salaries - Full Time	31.0	921,059	1,012,848	1,057,887	1,208,646	
Salaries - Part Time	5.6	118,663	138,553	144,533	150,684	
Other Pay		33,500	34,000	35,300	38,300	
Benefits		391,615	430,399	495,339	567,773	
Other:						
		\$1,464,837	\$1,615,800	\$1,733,059	\$1,965,403	
Operation & Maintenance		100 200	120,000	100 100	164 401	
O&M Services		109,200	130,800	109,400	164,481	
Outside Contracts Supplies		275,325	279,375	273,725	336,048	
Utilities & Cleaning		299,700	494,745	551,245	626,728	
Vehicle/Equip. Replacement P	rog: Lease	255,700	64,597	325,506	150,369	
Vehicle/Equip. Replacement P	-		0 1/337	323,300	123,752	
Other:						
		\$684,225	\$969,517	\$1,259,876	\$1,401,378	
Capital Outlay		80,000	7,000	27,000	41,500 *	
Subtotal Expenditures		\$2,229,062 \$2,592,317		\$3,019,935	\$3,408,281	
Community Investment Pro	gram					
Contingency						
Debt Service						
Depreciation						
Interfund Debits/(Credits)		(101,570)	(101,570)	(101,570)	(101,570)	
Landfill Closure Reserve						
TOTAL EXPENDITURES		\$2,127,492	\$2,490,747	\$2,918,365	\$3,306,711	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> Mower - 72" Utility Vehicle	1 1	18,000 8,500	18,000 8,500 <u>0</u>	26,500
<b>Replacement</b> Fish Cleaning Station	1	15,000	<u>15,000</u>	15,000
*TOTAL CAPITAL OUTLAY			_	\$41,500

# Lake Havasu Cíty Arízona

**Administration** 

**Parks Division** 

Recreation Division

**Recreation/Aquatic Center Fund** 

Operating Budget Parks & Recreation



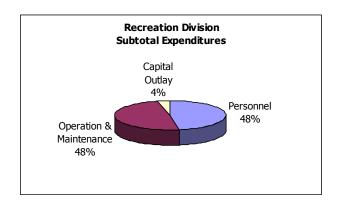
## PARKS & RECREATION DEPARTMENT Recreation Division

#### **Mission Statement**

Provide Lake Havasu City residents and visitors with a variety of quality educational/preventative recreational programs, leisure and cultural opportunities, and to provide and maintain recreational facilities at a high standard level that is fiscally-responsible, manpower-efficient and cost-effective.

#### **Description**

The Recreation Division provides quality programs for the entire community in a cost-effective manner. Sports, year-round after school programs, seasonal camps, special events, and special interest classes are offered to individuals ranging in age from toddler to active adult. Many of the activities are offered through partnerships with outside organizations for the betterment of the community.

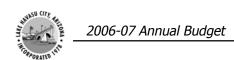


#### **Accomplishments 2005-06**

- Accommodated kindergarten age children within the After School Program and seasonal camps to coincide with the school district's all day kindergarten schedule and to create a more educational environment for participants.
- Partnered with outside groups and organizations to offer additional special events and recreational opportunities at SARA Park.
- Increased the number of special event participants by 30%.
- Assisted the school district with the development of a traditional three-year calendar.
- Developed an alliance with Havasu For Youth to apply for grant money and United Way funds to provide programming for youth in grades 6 through 8.
- Implemented a nutrition education program for youth in grades K-6 during summer camps and after school programs.

- Provide quality programs that meet the needs of the participants.
- Provide quality sports programs that encourage and promote lifelong leisure pursuits
- Provide a variety of community-wide events for participants of all ages that are family oriented.
- Provide quality events at affordable prices.

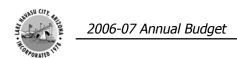
Recreation Division		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager Management Specialist Administrative Supervisor Recreation Coordinator Administration Technician	C52 C42 B32 B22 A13	1.0 1.0 1.0 1.0	1.0 1.0 1.0 2.0 1.0	1.0 1.0 1.0 2.0 1.0	1.0 1.0 1.0 2.0 1.0
TOTAL POSITIONS	•	5.0	6.0	6.0	6.0



## PARKS & RECREATION DEPARTMENT Recreation Division

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
After School Enrichment Program & Camps			
Average number of staff to participant ratio	1:20/1:15	1:20/1:15	1:20/1:15
Number of children receiving scholarship assistance	250	270	290
Average number of ASP participants/mo./school	532	580	590
Ratio of ASP participants for grades K-5	16.9%	18.5%	19%
Number of summer camp participants, grades K-5	508 (6 weeks)	474 (4 weeks)	550 (6 weeks)
Number of summer camp participants, grades 6-8	84 (3 weeks)	72 (3 weeks)	72 (3 weeks)
Survey- rated ASP above average/excellent	N/A	N/A	90%
Child Enrichment Fund scholarships	\$16,025	\$18,000	\$20,000
Youth & Adult Sports Programs			
Number of coaches trained on rules & policies		88	93
Estimated number of volunteer hours		4,302	4,400
Number of youth sport participants	567 585		600
Number of adult sport participants	44	44 54	
Special Events			
Number of special events run by the division	14	14	14
Number of special events provided with assistance from the division	20	20	25
Easter Egg Hunt participants	4,000	4,000	4,000
Little Delbert Days participants	3,000	3,500	4,000
Fall Fun Fair participants	7,500	9,500	9,500
Children's Holiday Party participants	2,500	2,500	2,800
Teen Break participants	1,056	1,100	1,125
Easter Egg Hunt donations; cost recovery	\$900; 22%	\$900; 22%	\$1,000; 22%
Little Delbert Days donations; cost recovery		\$15,276; 91%	\$16,000; 92%
Children's Holiday Party donations; cost recovery		\$4,850; 74%	\$5,000; 75%
Teen Break donations; cost recovery		\$5,065; 56%	\$6,000; 57%
Teen Break in-kind services		\$20,000	\$20,000
Teen Break Christian Youth Workers Roundtable		\$8,795	\$9,000



## PARKS & RECREATION DEPARTMENT Recreation Division

Recreation Division		Act	:ual	Budget		
Expenditures # of FTEs		FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	6.0 35.0	219,684 558,682 9,000 158,405	268,718 577,414 9,000 187,303 \$1,042,435	290,597 500,000 9,000 208,626 \$1,008,223	302,578 562,066 9,000 235,201 \$1,108,845	
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:  Capital Outlay		28,310 121,360 73,213 2,400 \$225,283	24,680 135,000 85,720 592,400 7,892 \$845,692	\$30,540 141,800 84,500 598,000 32,274 \$887,114 18,000	26,420 141,800 83,600 854,250 15,548 11,229 \$1,132,847 90,000 *	
Subtotal Expenditures		\$1,171,054	\$1,888,127	\$1,913,337	\$2,331,692	
Community Investment Pro- Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve	gram					
TOTAL EXPENDITURES		\$1,171,054	\$1,888,127	\$1,913,337	\$2,331,692	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total	
Carry Forward N/A			<u>0</u>	0	
New N/A			<u>0</u>	0	
Replacement Playground Equipment	1	90,000	90,000	90,000	
*TOTAL CAPITAL OUTLAY \$90,000					



# Lake Havasu Cíty Arízona

**Administration** 

**Parks Division** 

**Recreation Division** 

Recreation/Aquatic Center Fund

Operating Budget Parks & Recreation



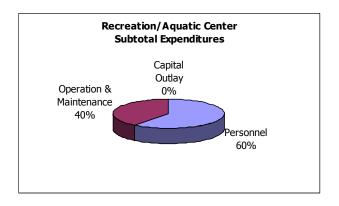
## PARKS & RECREATION DEPARTMENT Recreation/Aquatic Center Fund

#### **Mission Statement**

Provide comprehensive year-round aquatic and recreational programs that are safe, well-supervised, educational, therapeutic, and competitive.

#### **Description**

The Recreation/Aquatic Center is a city-owned municipal building comprised of a swimming pool, community center, meeting rooms, and city department offices that is operated as an enterprise fund. It is a recreational service business providing recreational, instructional, and leisure activities and opportunities in a safe, supervised environment promoting healthy lifestyles, happy people, and a strong community. Programs and activities offered include recreational swim, learn to swim lessons, fitness and exercise classes, lifequard and junior lifequard programs, team sports, and special events. In addition, meeting rooms and a multi-purpose gymnasium with a seating capacity for up to 1,000 theatre style and 650 dining style is available for public and community use. With a full kitchen and bar setup, the community center offers a safe, clean environment for meetings, conferences, special events, sporting venues, and the city's largest recreation hall. Open 364 days a year, the Recreation/Aquatic Center provides the community and many visitors with state of the art aquatic, leisure, and recreational opportunities.

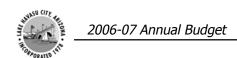


#### **Accomplishments 2005-06**

- Increased number of Spring Frenzy participants by 70%.
- Extended length of Children Swim Free on Sunday program by three weeks due to additional funds received by Arizona Physicians, TPA.
- Added additional week of fall and spring preschool lessons.
- Added new wellness and exercise programs to meet more diverse populations.
- Increased the number of recreational swim team participants by 22%.
- Implemented offsite classroom sessions for the Kinderswim program.
- Passed 90% of Ellis and Associates Safety Audits with above average/exceeds standards scores.

- Increase number of senior and adult programs and classes.
- Increase number of classes for learn to swim and special needs populations.
- Implement customer satisfaction surveys.
- Implement on-line registration.
- Create marketing program for room rentals and available community center resources.
- Complete slide and whirlpool repairs.



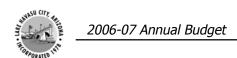


# PARKS & RECREATION DEPARTMENT Recreation/Aquatic Center Fund

<b>Recreation/Aquatic Cer</b>	iter		Budget			
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Management Specialist Aquatics Coordinator Maintenance Specialist Maintenance Mechanic	C42 B22 B22 B21	1.0 1.0 1.0	1.0 1.0 1.0	1.0 1.0 1.0	1.0 1.0 1.0	
TOTAL POSITIONS		3.0	3.0	3.0	3.0	

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
earn to Swim			
Kinderswim registrants	450	460	480
Youth registrants	825	820	850
Adult registrants	35	40	45
Special needs registrants	20	25	28
Recreational Swim			
Open swim/family/senior participants	29,403	20,000	30,000
Passed/above average audits by Health Dept.	90%	95%	95%
Staff trained in American Red Cross lifeguard training	100%	100%	100%
Staff trained in Ellis & Associates lifeguard training	100%	100%	100%
Days facility open for recreational swim	351	362	355
Hours open weekly for recreational swim	21	16	21
Number in attendance/participation: Lap swim sessions	6,869	6,000	7,000
Aquatic exercise/wellness programs	17,847	19,275	20,500
Land-based exercise programs	60	140	165
Junior lifeguard participants	42	44	47
Advanced junior lifeguard participants	53	58	62
Summer recreation swim team participants	42	105	115
Number of classes/opportunities:	20		<b></b>
Classes per week	20	23	25
USA swim team	1	1	1
Lap swim hours offered per week	22	24	24
Exercise/wellness class hours offered per week	30	30	30
Team/sport activities hours offered per week	10	12	12
pecial Event Programs			
Number of birthday parties; participants	119; 2,142	121; 2,184	122; 2,196
Number of Spring Frenzy participants; classes	480; 80	759; 129	800; 130
Number of Mom's Club visits	98	115	130



# PARKS & RECREATION DEPARTMENT Recreation/Aquatic Center Fund

Recreation/Aquatic Center		Act	:ual	Budget		
Expenditures # of FTEs		FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel						
Salaries - Full Time	3.0	127,878	134,950	142,106	151,008	
Salaries - Part Time	21.0	398,076	422,001	375,000	375,000	
Other Pay		7,000	7,000	7,000	7,000	
Benefits		111,077	113,412	126,957	133,032	
Other: Comp Absences		1,105			1,750	
		\$645,136	\$677,363	\$651,063	\$667,790	
Operation & Maintenance		101 000	100.010	100 005	405.006	
O&M Services		101,838	100,910	103,285	105,826	
Outside Contracts		3,000	3,000	3,000	13,750	
Supplies		102,060	162,200	134,600	117,650	
Utilities & Cleaning Vehicle/Equip. Replacement P	rogi Loggo	154,950	171,400	171,400	199,000	
Vehicle/Equip. Replacement P						
Other:	rog. Kerit					
		\$361,848	\$437,510	\$412,285	\$436,226	
Capital Outlay		10,800			*	
Subtotal Expenditures		\$1,017,784	\$1,114,873	\$1,063,348	\$1,104,016	
Community Investment Pro	gram					
Contingency		10,000	10,000	10,000	10,000	
Debt Service						
Depreciation		11,643	187,641	184,190	196,749	
Interfund Debits/(Credits)	Interfund Debits/(Credits)		91,224	46,484	64,174	
Landfill Closure Reserve						
TOTAL EXPENDITURES		\$1,113,223	\$1,403,738	\$1,304,022	\$1,374,939	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total	
Carry Forward N/A			<u>0</u>	0	
<b>New</b> N/A			<u>0</u>	0	
Replacement N/A			<u>0</u>	0	
*TOTAL CAPITAL OUTLAY					



# Lake Havasu City Arizona

City Court

**Fire Department** 

Paid-on-Call Firefighters Pension Trust Fund

**Police Department** 

Operating Budget Public Safety



#### **CITY COURT**

#### **Mission Statement**

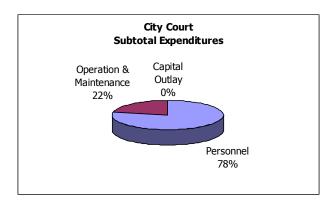
Guarantee the basic due process rights of all citizens appearing before the court, while assuring public safety through its dispositional powers.

#### Description

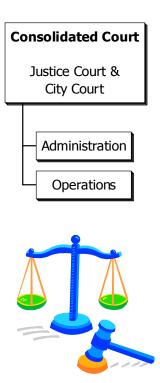
The Magistrate Court is part of the Consolidated Justice and Municipal Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct 3. The court operates as the independent judicial branch of government established by the Constitution of the State of Arizona and under the direct supervision of the Arizona Supreme Court. The court's jurisdiction includes all traffic matters, criminal misdemeanor cases, and felony cases through preliminary hearing. The consolidated court also adjudicates civil matters up to \$10,000 and issues protective orders against domestic violence and harassment.

#### Accomplishments 2005-06

- Continued to collect more fines, fees, and surcharges than any other city or justice court in Mohave County.
- Implemented a computer program to collect old receivables.
- Set up video arraignment where there is a monitor in the courtroom and another in the county jail. Prisoners held in Kingman (60



#### **Organization Chart**



miles away) that need to be seen for a minor court appearance (e.g., bond review) do not need to be transported to Lake Havasu City. The hearing is held via the television monitors, which lowers court costs by reducing the amount of time taken to transport these prisoners.

- Continue to hold defendants accountable after providing due process and justice.
- Track and complete Driving Under the Influence cases and Criminal Misdemeanor cases within 45 days.
- Continue working on the contract to set up an ATM machine in the lobby of the Police Department to facilitate operations and provide better customer service on holidays and weekends.

#### **CITY COURT**

City Court	- 1	Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Magistrate Administrative Supervisor Administrative Specialist Administrative Technician	B32 B22 A13	1.0 1.0 6.0 5.0	1.0 1.0 6.0 8.0	1.0 1.0 6.0 8.0	1.0 1.0 6.0 8.0
TOTAL POSITIONS		13.0	16.0	16.0	16.0

#### **Performance Measures**

The Lake Havasu Consolidated Court has worked and developed a very effective process to hold defendants accountable after providing due process and justice. The Court continues to collect more fines, fees, and surcharges than any of the other city or justice courts in Mohave County.

REGIONAL COURT COLLECTION COMPARISON								
Lake Havasu City collects more fines, fees, and surcharges by the following percentages.								
MUNICIPALITY	BULLHEAD CITY   COLORADO CITY   K		KINGMAN, CERBAT		MOCCASIN			
	2003	2004	2003	2004	2003	2004	2003	2004
JUSTICE COURTS	65.5	66.0			14.3	14.5	62.3	56.1
CITY COURTS	56.9	55.4	97.0	98.0	79.0	82.7		



### **CITY COURT**

City Court		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel					
Salaries - Full Time	16.0	474,941	539,065	588,179	613,389
Salaries - Part Time	1.8	60,029	64,458	47,000	47,895
Other Pay		14,400	16,560	10,000	10,000
Benefits		201,619	219,791	251,935	269,693
Other:					
		\$750,989	\$839,874	\$897,114	\$940,977
Operation & Maintenance O&M Services		00.050	102 700	105.025	114.050
Outside Contracts		98,850 88,500	102,700 93,500	105,025 79,000	114,050 76,000
Supplies		15,050	93,500 12,540	14,800	76,000 14,800
Utilities & Cleaning		17,000	17,150	17,000	17,500
Vehicle/Equip. Replacement P	rog: Lease	17,000	17,130	4,316	972
Vehicle/Equip. Replacement P				,	3,344
Other: Court Automation		43,500	51,724	38,000	38,000
		\$262,900	\$277,614	\$258,141	\$264,666
Capital Outlay					*
Subtotal Expenditures		\$1,013,889	\$1,117,488	\$1,155,255	\$1,205,643
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(40,000)	(40,000)	(40,000)	(40,000)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$973,889	\$1,077,488	\$1,115,255	\$1,165,643

<b>Capital Outlay Budget</b>	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> N/A			<u>0</u>	0
<b>Replacement</b> N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$0



# Lake Havasu Cíty Arízona

**City Court** 

Fire Department

Paid-on-Call Firefighters Pension Trust Fund

**Police Department** 

Operating Budget Public Safety



#### **Mission Statement**

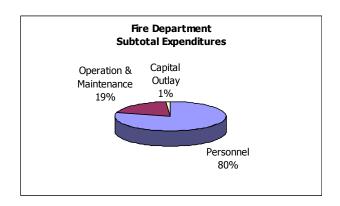
Protect life, property, and the environment by providing professional, efficient, and cost-effective public education, fire prevention, and response to fire, medical, and other emergencies.

#### **Description**

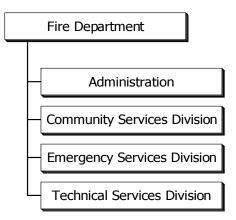
The Lake Havasu City Fire Department is a fullservice fire department providing a wide variety of service to the community.

Emergency management services include fire suppression, emergency medical, hazardous materials, and technical rescue. Emergency responses for the calendar year 2005 were 6,234, an increase of over 8% above the previous year, with simultaneous calls up 15% at 3,390. Medical calls account for the highest number of emergency responses, with 4,437 medical calls in 2005. Services are delivered from six fire stations. The department has four paramedic engine companies, one paramedic ladder truck, and one 2-man paramedic squad in service.

Fire investigation, fire inspections, plan reviews, and public education classes are provided by the Fire Prevention Bureau. During 2005, over 4,220 fire inspections and 939 plan reviews were conducted with 1,123 permits issued by the Fire Prevention Bureau bringing in \$76,031 in permit revenue. The Public Education Division taught 866



#### **Organization Chart**



classes, with an increase of 21% over the number of classes that were held in 2004. As a result, 16,496 students received training, a 28% increase over the 2004 number. The Public Education Division collected \$6,190 for CPR and first aid classes.

#### **Accomplishments 2005-06**

- Coordinated the Fourth of July public fireworks display.
- Helped sponsor a hazmat technician class, which included participants from fire departments throughout the County. This class enhanced hazmat response throughout the region and will keep the state-recognized hazmat program going. Lake Havasu City had six graduates who received Arizona State certification for their efforts.
- The EMS section of the department put four capnography units into service. This piece of equipment monitors expired carbon dioxide of intubated patients with the goal being to increase survivability in patients with head trauma and respiratory complications. This piece of equipment also assists with measuring the effectiveness of oxygen therapy.

#### **Accomplishments 2005-06** (continued)

- In conjunction with Mohave Community College, helped sponsor a recruit fire academy.
   The academy consisted of new recruits from departments around Mohave County who received college credits for attending the academy.
- Also in conjunction with Mohave Community College, began an in-house EMT recertification program. This will help reduce the need to pay overtime for this job-required certification.
- Three paramedics were certified to perform rapid sequence intubation (RSI). This brings the total paramedics who are RSI certified to 22. Lake Havasu City Fire Department is a participant in the pilot program for the State of Arizona, and the Arizona Department of Health Services is in the process of adopting RSI as a standard level of care. It is expected that they will adopt the standard this year.
- Headed the annual Household Hazardous Waste Day on March 5, 2005. Over 770 cars were processed in six hours making this one of the most successful household hazardous waste disposal days since the City's involvement. We also had invaluable support by the following businesses by providing equipment and personnel at no cost to the City: All American Battery Company, Amerigas Propane Parts/Svc Inc., Community Emergency Response Team, Mearcle Recycling, River Cities Waste Services, and Tire Mart, Inc.
- June 21, 2005 through June 23, 2005, the Lake Havasu City Fire Department participated in the first annual state-wide "Stand Down" day to promote firefighter safety in the fire service.

- A POC firefighter academy was held to introduce them to the methods needed by the Lake Havasu City Fire Department.
- Developed new maps to specifically address and help with disaster responses. The maps break up the city into three or four battalions, depending on the severity of the disaster.
- During a severe thunderstorm, utilized our Citizens Emergency Response Team (CERT). That opportunity enabled us to see just how valuable the CERT members are to this city and its citizens. We anticipate utilizing this worthwhile group of volunteers in a variety of different capacities.
- With the help of the IS Division, Outlook Web Access (OWA) was set up for Fire Department e-mail to replace the antiquated AS/400 OfficeVision system that has been in use.
- On September 6, 2005, opened the Airport Station with 2 people who staff squad 6. The airport is now being staffed 24 hours a day, 7 days a week.
- The Lake Havasu City Fire Department was successful in receiving over \$1 million in grant funding.



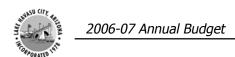
- Provide quality emergency services to the citizens and visitors of Lake Havasu City:
  - 1. Preserve the city's ISO rating of three.
  - 2. Maintain average response times at five minutes or less, 95% of the time on emergency responses within the city limits.
  - 3. Provide advanced life support (paramedic) on 100% of emergency medical responses.
  - Provide emergency services to the community in a manner that meets the department's customer service values resulting in a 95% or higher satisfaction rating through a customer feedback program.
- Preserve firefighter safety and well-being:
  - 1. Meet NFPA 1710 staffing requirements on emergency scenes 90% of the time.
  - Ensure physical fitness of all emergency operations personnel through participation in mandatory physical fitness and wellness programs, and achieve 90% passing rate in annual physical abilities testing.

- Maintain training and certifications as required by authoritative agencies:
  - 1. Ensure that required training is successfully completed by all companies.
  - 2. Fire Department personnel will meet or exceed state certification requirements for positions requiring those standards 100% of the time.
- Reduce the threat of fire and life safety responses by providing fire prevention services and public education:
  - Provide plan review response within 14 days of submittal at least 100% of the time on commercial projects.
  - 2. Provide fire safety public education programs to 100% of K-6th grade classes in the public school system.

Fire Department		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Fire Chief	E83	1.0	1.0	1.0	1.0
Fire Division Chief	D62	3.0	3.0	3.0	3.0
Fire Inspector	PS5	5.0	5.0	5.0	5.0
Battalion Commander	PS4	4.0	4.0	4.0	3.0
Fire Training Officer	PS4				1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Fire Captain	PS3	15.0	15.0	15.0	18.0
Fire Engineer	PS2	15.0	15.0	21.0	18.0
Administrative Specialist	B22	2.0	2.0	2.0	2.0
Firefighter	PS1	22.0	26.0	22.0	34.0
Firefighter (Grant Funded)	PS1			3.0	9.0
Management Assistant	B22	1.0	1.0	1.0	1.0
Public Education Specialist	B22	2.0	2.0	2.0	2.0
TOTAL POSITIONS		71.0	75.0	80.0	98.0

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Emergency Services			
Lake Havasu City's Insurance Service Organization (ISO) rating	3	3	3
Average response time (min:sec)	5:13	5:12	5:10
Responses with advanced life support available	99%	99%	99%
Citizen satisfaction with Fire Department service	100%	100%	100%
Firefighter Safety and Well-Being			
Percent of times the number of personnel on initial response meets National Fire Protection Association (NFPA) 1710 standards	N/A	N/A	50% +
Fire Department personnel completing physical assessments	85%	86%	90%
Participants passing physical abilities testing	96%	94%	100%
Training and Certifications			
Ratio of companies successfully completing required training	79.5%	77.25%	100%
Ratio of personnel meeting state certifications	100%	100%	100%
Fire Prevention Services and Public Education			
Plan review response time within 14 days of submittal on commercial projects	99%	99%	100%
K-6 grade classes in public school system receiving fire safety classes	100%	100%	100%



Fire Department		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other	98.0 6.4	3,672,205 221,900 401,650 1,118,162	3,978,450 237,051 389,521 1,179,824	4,651,905 274,097 518,382 1,721,910	5,396,624 229,068 424,432 2,237,109
Other:  Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		\$5,413,917 398,073 297,397 113,860 \$809,330	\$5,784,846 438,797 393,911 120,310 92,230 \$1,045,248	\$7,166,294 445,764 459,442 133,360 591,684 \$1,630,250	\$8,287,233 477,043 807,413 153,943 426,015 160,742 \$2,025,156
Capital Outlay		33,326	123,500	120,200	156,207 *
Subtotal Expenditures		\$6,256,573	\$6,953,594	\$8,916,744	\$10,468,596
Community Investment Proceedings of Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve	gram			(163,173)	92,816
TOTAL EXPENDITURES		\$6,256,573	\$6,953,594	\$8,753,571	\$10,561,412

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward Generator for Station #4	1	27,500	<u>27,500</u>	27,500
Fill Station with Defrag Chamber Holmatro Extration System (NQ) LifePak Cardiac Monitor Thermal Imaging Camera with Video  Replacement Holmatro CI1 Extrication/Rescue System LifePak Cardiac Monitor Thermal Imaging Camera with Video	1 1 1 1 1	5,731 26,976 18,000 20,000 20,000 18,000 20,000	5,731 26,976 18,000 20,000 20,000 18,000 20,000	70,707 58,000
*TOTAL CAPITAL OUTLAY				



# Lake Havasu Cíty Arízona

**City Court** 

**Fire Department** 

Paid-on-Call Firefighters
Pension Trust Fund

**Police Department** 

Operating Budget Public Safety

#### PAID-ON-CALL FIREFIGHTERS PENSION TRUST FUND

#### **Mission Statement**

Provide a defined contribution pension plan to cover paid-on-call firefighters (POCs) who voluntarily enrolled before December 3, 2005, and a mandatory deferred compensation plan for POCs employed after December 3, 2005.

#### **Description**

The Paid-On-Call Firefighters Pension Trust Fund and Deferred Compensation Plan is administered by an advisory committee elected from its membership. The advisory committee has hired an investment manager to oversee the investing activities of the fund. Expenses incidental to the operation of the fund may be paid by the fund or directly by the employer.

For each participant, accounts are maintained to record all allocations made for the employee's contribution, the employer's contribution, and any forfeited employer contributions. The benefit to which a participant is entitled is the total benefit which can be provided from the combined amount of these participant accounts. Employee contributions to the plan are 100% vested and nonforfeitable at all times. Distribution of fund assets occurs upon participant termination from the employer, disablement, retirement, or death.

Fund participants include four nonvested employees, one partially vested employee, and six fully vested employees.

#### **Accomplishments 2005-06**

 Established 457 Deferred Compensation Plan which qualifies as a social-security exempt plan and requires mandatory participation from each active POC.

- Preserve capital while maximizing returns on investment.
- Continue an aggressive investment program using the expertise of the plan administrator.



Firefighters Pension Trust Fund	Actual		Budget	
Expenditures	FY 03-04	FY 04-05	FY 05-06	FY 06-07
POC Firefighters Pension Trust	\$182,316	\$184,327	\$201,541	\$213,919



# Lake Havasu Cíty Arízona

**City Court** 

**Fire Department** 

Paid-on-Call Firefighters Pension Trust Fund

**Police Department** 

Operating Budget Public Safety



#### **POLICE DEPARTMENT**

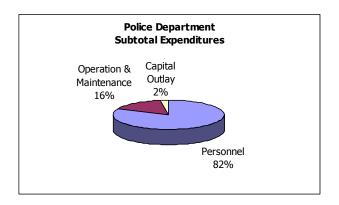
#### **Mission Statement**

Ensure a safe and secure community with the vision to be recognized as a leader in the law enforcement profession.

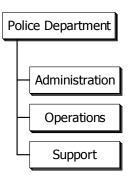
#### **Description**

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, and Volunteer Programs



#### **Organization Chart**



#### **Accomplishments 2005-06**

- Officers conducted community programs (such as Neighborhood Watch and forums) to educate local residents of the prevention techniques.
- The Lake Havasu City Police Department conducts an annual risk assessment and has directed its resources to ensure the safety of the community.
- In the past year a MET (Methamphetamine Enforcement Team) deployment was conducted in conjunction with the Drug Enforcement Administration and MAGNET (Mohave Area Group Narcotics Enforcement Team). The MET deployment resulted in the seizure of over 7.5 pounds of narcotics (primarily methamphetamine) and twenty five (25) arrests, effectively dismantling a major organized crime operation.
- The Police Department reestablished a canine program.
- The Police Department's 9-1-1 equipment in the dispatch center was replaced through funding from the State of Arizona 9-1-1 Systems and did not impact the City's budget.

#### POLICE DEPARTMENT

#### Objectives 2006-07

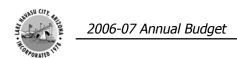
- Fill current vacancies and increase staffing levels to ensure calls for service are answered in a timely manner.
- Move to a paperless storage process which is more efficient and maintains state-mandated records retention by storing documents digitally as approved by the State Records and Archives Department.
- Continue to review the policy manual to include General and Operations Orders.
- Establish a Professional Standards Unit that would investigate citizen complaints of mis-

- conduct, use of force issues, collisions and pursuits.
- Etablish a Street Crimes Unit that will address chronic quality of life issues and safety issues within the community.
- The establishment of a police cadet program
- Increase the number of officers working traffic to actively pursue traffic enforcement while working with traffic engineers and other City departments to identify potential accidentprone areas.

#### **Performance Measures**

	Actual FY 04-05	Estimated FY 05-06	Projected FY 06-07
Average response time to emergency calls for service (min:sec)	6:10	6:10	6:00
Average response time to urgent calls for service (min:sec)	9:50	10:55	10:00
Average response time for non-emergency calls for service (min:sec)	20:30	25:13	24:30

Police Department			Actual		
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Police Chief	E83	1.0	1.0	1.0	1.0
Assistant Police Chief	D71	1.0	1.0	1.0	
Police Captain	D62	1.0	1.0	1.0	2.0
Management Specialist	C42	1.0	1.0	1.0	1.0
Network Administrator	C42	1.0	1.0		
Police Lieutenant	PS9	6.0	6.0	6.0	5.0
Detention Supervisor	B32		1.0	1.0	1.0
Police Sergeant	PS8	10.0	10.0	10.0	11.0
Public Safety Dispatcher Suprv.	B32	1.0	1.0	1.0	1.0
Records Supervisor	B32				1.0
Police Officer, Senior	PS7	43.0	47.0	49.0	49.0
Police Officer	PS6	13.0	13.0	18.0	30.0
Public Safety Dispatcher Lead	B23		1.0	1.0	1.0
Administrative Specialist	B22	5.0	5.0	5.0	5.0
Public Safety Dispatcher	B22	10.0	9.0	9.0	11.0
Detention Officer Lead	B21	1.0	1.0	1.0	1.0
Administrative Technician	A13	3.0	3.0	3.0	3.0
Detention Officer	A13	4.0	3.0	3.0	3.0
TOTAL POSITIONS		101.0	105.0	111.0	126.0



### **POLICE DEPARTMENT**

Police Department		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel	126.0	4 (51 052	F 000 400	F (24 27)	C 410 724
Salaries - Full Time Salaries - Part Time	126.0 10.4	4,651,853 266,586	5,000,480 229,109	5,624,376 287,837	6,419,734 326,324
Other Pay	10.7	494,036	517,899	543,374	545,566
Benefits		1,726,247	1,875,011	2,439,121	3,044,374
Other:		, ,	, ,	, ,	, ,
		\$7,138,722	\$7,622,499	\$8,894,708	\$10,335,998
Operation & Maintenance					
O&M Services		306,410	399,310	434,272	589,580
Outside Contracts		200 146	270 271	420 171	620 711
Supplies Utilities & Cleaning		298,146 271,500	378,371 288,600	439,171 297,500	628,711 298,200
Vehicle/Equip. Replacement P	rog: Lease	271,300	115,866	488,968	274,028
Vehicle/Equip. Replacement P			113,000	100,500	230,248
Other:	3				,
		\$876,056	\$1,182,147	\$1,659,911	\$2,020,767
Capital Outlay		176,195	40,000	79,300	302,199 *
Subtotal Expenditures		\$8,190,973	\$8,844,646	\$10,633,919	\$12,658,964
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)			(18,000)	(18,000)	
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$8,190,973	\$8,826,646	\$10,615,919	\$12,658,964

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New Patrol Vehicles/Outfitting (New Positions) Police/Fire Incident Command Trailer Surveillance Pole Cam  Replacement N/A	6 1 1	32,150 89,299 20,000	192,900 89,299 <u>20,000</u>	302,199 0
*TOTAL CAPITAL OUTLAY \$302,199				



# Lake Havasu City Arizona

Administration/Engineering Division

Refuse Enterprise Fund

Transportation Division

Wastewater Division

Water Division

Operating Budget Public Works

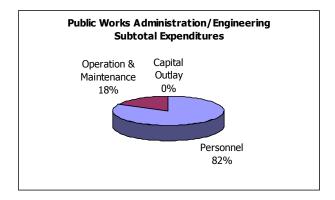


#### **Mission Statement**

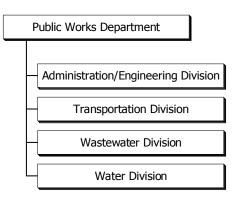
Provide safe and efficient public streets, storm drainage, sanitary sewer, and high quality drinking water in a quantity to meet the future needs of the city; facility maintenance services; efficient city fleet management services; all accomplished through cost-effective planning, designing, construction, operating, and maintaining of public facilities and physical assets.

#### **Description**

The Public Works Administration/Engineering Division provides technical and professional services and support to Lake Havasu City's citizens and government. Primary duties include the administration of the majority of the city's extensive Community Investment Program, management of the city's \$463 Million Wastewater System Expansion Program (WWSE), regulating and permitting of all activities in the public right-of-way, management of the city's water resources and maintenance and improvement of city facilities and property. Responsibilities also include the administration and implementation of the policies and procedures of the department through the direction of the Public Works Director.

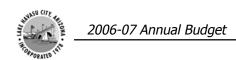


#### **Organization Chart**



#### **Accomplishments 2005-06**

- Completed the following capital improvement projects: Various water service lines, repaired and resurfaced the deck on the London Bridge, London Bridge Widening Phase 2, and design of various traffic signals.
- Oversaw the design of Pima Wash Bike Path Phase 3.
- Completed preliminary design documents for North Park site ballfields and support facilities, design of annual residential street widening program.
- Continued implementation of the Stormwater Management Program for the community.
- Assisted the Information Systems Division to obtain aerial mapping of the community.
- Assisted the Partnership for Economic Development with design of the first phase of infrastructure for the Air Industrial Park.
- Continuation of Wastewater System Expansion Program, including completion of Program Year 3 projects, and implementation of Program Year 4 projects.



#### **Accomplishments 2005-06** (continued)

- Selected new consultant to provide program management and engineering services for the Wastewater System Expansion Program.
- Continued with design and acquire right-ofway for construction of improvements to the flood control diversion dikes.
- Selected consultant and commenced the Water Master Plan Update.
- Selected consultant and began preparation of the Drainage Master Plan.
- Selected consultant to design various WACOGfunded street improvement projects, including Mesquite Avenue and Lake Havasu Avenue.
- Oversaw design and construction of the emergency replacement of the discharge header at Water Booster Station 2-A.
- Assisted with obtaining State Lake Improvement Program grants for the Bridgewater Channel Seawall Project, Phase 2.

- Complete various street, water, and wastewater capital infrastructure projects within the established construction schedule.
- Continue implementation of the Stormwater Management Program for the community.
- Continuation of wastewater system expansion program. Complete Program Year 4 projects and begin construction of Program Year 5 projects.
- Continue with design and acquire right-of-way for construction of improvements to the flood control diversion dikes.
- Complete the Water Master Plan update
- Complete the Drainage Master Plan
- Repair coping stones and replace lampposts on the London Bridge
- In conjunction with ADOT complete landscaping of SR 95 from Mesquite to Swanson
- Complete Construction of the Shop Bay Expansion at the Public Works Maintenance Facility
- In Conjunction with Parks and Recreation Department implement ADA compliance items identified for Jack Hardie Park, Rotary Park and Site Six.
- Continue to work with the PED on the development of the Air Industrial Park.
- Implement additional effluent disposal at the South Well Field and Mulberry Treatment Plant (MTP).

Administration/Engineering Div.		Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Department Director	E83	1.0	1.0	1.0	1.0
Deputy Public Works Director	D71			1.0	1.0
Assistant Public Works Director	D62	1.0	1.0	1.0	1.0
City Engineer	D62	1.0	1.0		
Assistant City Engineer	C52	1.0	1.0	1.0	2.0
Water Resources Coordinator	C52		1.0	1.0	1.0
Engineering Project Manager	C51	1.0	1.0	2.0	1.0
Engineer-in-Training	C42	1.0	1.0		
Contract Administrator	C41	1.0	1.0	1.0	1.0
Engineering Tech./Coord.	C41	5.0	6.0	6.0	6.0
Facilities Coordinator	C41	1.0	1.0	1.0	1.0
Administrative Supervisor	B32	1.0	1.0	1.0	1.0
Administrative Specialist	B22	1.0	2.0	2.0	2.0
Maintenance Specialist	B22		1.0	1.0	1.0
Engineering Technician	B21		1.0	1.0	1.0
Administrative Technician	A13	2.0	1.0	2.0	2.0
Maintenance Technician	A13	1.0			
Administrative Assistant	A11	1.0	1.0		
TOTAL POSITIONS		19.0	22.0	22.0	22.0

#### **Performance Measures**

	Projected FY 06-07
Development Plan Reviews	
Commercial plans and application review/response within 10 working days	98%
Residential plans and application review/response within 3 working days	98%
Subdivision plat review/response – small (≤ 20 lots) – within 2 weeks	98%
Subdivision plat review/response – large (20+ lots) – within 3 weeks	95%
Citizens Responses	
Make contact with citizens within 24 hours of initial call	98%
Resolve citizens concerns/complaints within 5 working days	98%
Facilities Management	
Complete work order requests within one day unless it is a multiple-day project which will be completed in a timely manner	100%
Water Resources	
Evaluate water usage vs. water diversion	Monthly &
2.3.3.5.	Annually
Update water use projections and per capita consumption	Ongoing
Submit required forms and reports concerning water resources and water conservation to the appropriate state and federal agencies	Annually
Provide a city water quality issues report	Annually



Public Works Admin./Engineering		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	22.0 0.9	965,851 28,777 15,000 325,693	1,087,943 19,700 15,000 364,897	1,227,824 20,862 15,000 447,156	1,339,666 21,140 15,000 523,325
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		\$1,335,321 111,315 51,800 95,100 \$258,215	\$1,487,540 109,515 68,600 89,550 9,756	\$1,710,842 84,350 60,800 90,500 67,596 \$303,246	\$1,899,131 185,850 60,800 94,500 34,127 34,501 \$409,778
Capital Outlay		. ,	. ,	30,000	*
Subtotal Expenditures		\$1,593,536	\$1,764,961	\$2,044,088	\$2,308,909
Community Investment Proceedings of Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve	gram	(1,561,886)	(1,318,455)	(1,505,660)	(1,480,940)
TOTAL EXPENDITURES		\$31,650	\$446,506	\$538,428	\$827,969

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	Ü
			Ā	0
*TOTAL CAPITAL OUTLAY				

# Lake Havasu Cíty Arízona

### **Administration/Engineering Division**

Refuse Enterprise Fund

**Transportation Division** 

**Wastewater Division** 

**Water Division** 

Operating Budget Public Works



#### PUBLIC WORKS DEPARTMENT Refuse Enterprise Fund

#### **Mission Statement**

Provide the most economical, safe, efficient and satisfactory solid waste disposal possible.

#### **Description**

Lake Havasu City has contracted with Allied Waste Services to provide the citizens with refuse collection service and landfill disposal operations. Lake Havasu City provides street sweeping and hazardous waste disposal.

#### **Accomplishments 2005-06**

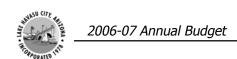
- Performed the billing and collection of all single family residential accounts while Allied Waste Services billed and collected directly from the commercial and multi-family residential units.
- Provided weekly curbside refuse and recycling.
- Provided an annual household hazardous waste day and spring clean up.



#### Objectives 2006-07

- Continue to monitor landfill contract, landfill development, and waste compaction to provide maximum landfill capacity and life.
- Continue to take appropriate action to comply with all federal regulations relating to landfill operations.





### PUBLIC WORKS DEPARTMENT Refuse Enterprise Fund

Refuse Enterprise Fund		Act	ual	Budget		
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	0.0 0.0					
		\$0	\$0	\$0	\$0	
Operation & Maintenance O&M Services Outside Contracts		83,666	124,395	247,884	129,308	
Supplies Utilities & Cleaning		1,000 65,000	23,065 65,000	23,065 65,000	23,065 70,000	
Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other: Bad Debt		50	275	1,500	1,000	
00.0.7 200 2 000		\$149,716	\$212,735	\$337,449	\$223,373	
Capital Outlay					*	
Subtotal Expenditures		\$149,716	\$212,735	\$337,449	\$223,373	
Community Investment Pro	gram					
Contingency		30,000	30,000	30,000	30,000	
Debt Service						
Depreciation		1,175	47,719	47,719	47,719	
Interfund Debits/(Credits)		166,931	190,122	204,284	210,940	
Landfill Closure Reserve		94,500	91,802	94,748	122,054	
TOTAL EXPENDITURES		\$442,322	\$572,378	\$714,200	\$634,086	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				

# Lake Havasu Cíty Arízona

**Administration/Engineering Division** 

**Refuse Enterprise Fund** 

Transportation Division

**Wastewater Division** 

**Water Division** 

Operating Budget Public Works



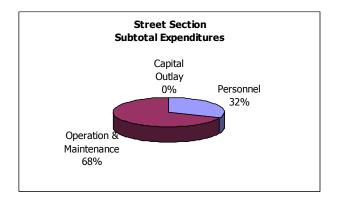
## **PUBLIC WORKS DEPARTMENT Transportation Division - Street Section**

#### **Mission Statement**

Maintain, construct, and administer the city's roadways and drainage facilities in a safe, professional, and efficient manner, using state of the profession standards, while managing the available resources to maximize customer service and productivity with the goal to provide safe, effective and efficient transportation corridors to the citizens of our community.

#### **Description**

The Street Section is responsible for the administration, maintenance, and minor construction of all the related activities involving the city's roadways and drainage facilities. Lake Havasu City has over 425 miles of roadways and 71 miles of major washes and drains. The range of work includes street signs, drainage pipes, culverts, traffic signals, right-of-ways, washes, and traffic studies and striping. This group also handles the signage and traffic control for special events including the London Bridge Days Parade.

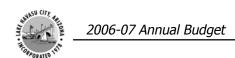


#### **Accomplishments 2005-06**

- Started implementation of the 2005 Small Area Transportation Study Update recommendations, including the raising of speed limits on several avenues and boulevards, including downtown Mesquite, Swanson and McCulloch Boulevard to 30 mph. The recommendation is to standardize our speed limits on Avenues and Boulevards to 35 mph except in the downtown area.
- Continued the At-Grade Crossing Structure Program with 14 of the original 18 completed to-date. The remaining 4 will be constructed in concurrence with the sewer projects.
- An additional 6 at-grade crossings were constructed to raise the total of improved at grade crossings to 43.
- Began design and bidding on the reconstruction of Mesquite, Swanson and McCulloch Boulevard from SR 95 to Lake Havasu Avenue as a pavement replacement program.
- Rehabilitated the English Village Parking Lot as an emergency project.
- Removed the asphaltic concrete surface from the London Bridge as an emergency project and fabricated and maintained the ramps at the joints and maintenance hatches.

#### Objectives 2006-07

- Continue to implement management plans for emergency procedures, signing/striping, and maintenance activities, including review and implementation of the APWA Certification process.
- Continue work on the GIS plan for streets.
- Continue the At-Grade Crossing Construction.
- Continue the work on the updated Pavement Maintenance Plan, including major reconstruction of the downtown roadways. Update the PCI Condition review.



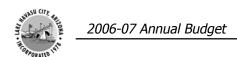
## **PUBLIC WORKS DEPARTMENT Transportation Division - Street Section**

Street Section			Budget		
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager Maintenance Supervisor Engineering Tech./Coord. Maintenance Lead Administrative Specialist Maintenance Specialist Engineering Technician Maintenance Technician	C52 C42 C41 B23 B22 B22 B21 A13	1.0 1.0 1.0 4.0 1.0 12.0 1.0	1.0 1.0 1.0 4.0 1.0 12.0 1.0	1.0 1.0 1.0 7.0 1.0 14.0 1.0 6.0	1.0 1.0 1.0 7.0 1.0 15.0
TOTAL POSITIONS		32.0	32.0	32.0	32.0

#### **Performance Measures**

	Projected FY 06-07
Square yard cost of roadway maintenance, including Chip and Slurry Program, Pavement Maintenance labor for crackfilling, and patching and materials for same	\$2.00/yd.
Percent of utility patches (asphalt and concrete) done within two days of receipt of notice from utility	90%
Percent of roadways affected with storm debris removed within two weeks of event	20%
Percent of legends, arrows, and crosswalks completed annually	95%
Percent of lane striping completed annually	33%
A measure of the traffic signal flow actuated rather than in recall due to loop/video failure	5%
Pavement Condition Index Rating	78%





## **PUBLIC WORKS DEPARTMENT Transportation Division - Street Section**

Street Section		Actual			Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel Salaries - Full Time 32.0 Salaries - Part Time 4.5 Other Pay Benefits Other:  Operation & Maintenance O&M Services		1,127,844 148,680 55,000 547,493 \$1,879,017 699,874	1,195,400 183,205 60,000 553,816 \$1,992,421 742,804	1,272,918 117,432 67,000 648,614 \$2,105,964 989,349	1,369,326 121,964 67,000 686,352 \$2,244,642 1,403,575	
Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		860,000 977,500 77,825 6,000 \$2,621,199	960,000 1,028,000 84,500 203,536 1,000 \$3,019,840	1,117,969 1,118,000 84,500 867,537 6,000 \$4,183,355	1,405,000 1,088,500 84,500 467,871 404,022 5,000 \$4,858,468	
Capital Outlay		230,000 \$4,730,216	25,000	15,000	*	
Subtotal Expenditures	Subtotal Expenditures		\$5,037,261	\$6,304,319	\$7,103,110	
Community Investment Proc Contingency Debt Service Depreciation	gram	100,000 407,019	100,000	295,000	295,000	
Interfund Debits/(Credits) Landfill Closure Reserve		695,763	561,298	381,547	284,390	
TOTAL EXPENDITURES		\$5,932,998	\$5,698,559	\$6,980,866	\$7,682,500	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				

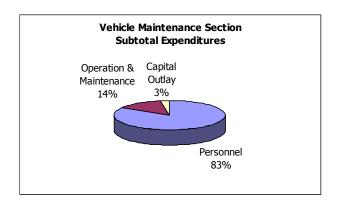
## PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section

#### **Mission Statement**

Maintain the city's fleet of vehicles and equipment as efficiently as possible with safety as number one priority; allow the city departments, divisions, and sections to meet the needs of the community by fulfilling their service missions in the most effective and efficient manner possible.

#### **Description**

The Vehicle Maintenance Section is responsible for providing preventative maintenance, repair, and administrative services (including fleet management) for all the city's vehicles and equipment. The fleet has grown to include over 500 units ranging from fire trucks and heavy equipment to police cars, boats, quads, mowers, and meter reading vehicles.



#### **Accomplishments 2005-06**

- Completed 3,455 vehicle work orders in calendar year 2005, up from 3,257 vehicle work orders in calendar year 2004 and 3,132 completed in 2003. This was done while being down one mechanic for one quarter of the year. As a result of the vehicle/equipment replacement program, service availability of the Fleet rose from 92.6% to 95%.
- The ratio of preventative maintenance to critical maintenance has continued to rise from its low of 20.19% preventative maintenance and 79.81 % critical maintenance in FY 00-01 to a high of 28.58% preventative maintenance and 71.42% critical maintenance in Calendar Year 2005.

#### Objectives 2006-07

- Continue to improve tracking reporting for efficiency and effectiveness measures for Vehicle Maintenance.
- Continue to streamline the Vehicle Replacement Policy for the city's fleet, including developing a standard policy and replacement funding mechanism to meet the City Council/City Manager direction.

<b>Vehicle Maintenance Se</b>	ction	Actual			Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Fleet Supervisor Maintenance Lead Administrative Specialist Equipment Mechanic Storekeeper Mechanic Aide	C42 B23 B22 B22 A12 A11	1.0 1.0 1.0 7.0 1.0	1.0 1.0 1.0 7.0 1.0	1.0 1.0 1.0 7.0 1.0	1.0 1.0 1.0 7.0 1.0
TOTAL POSITIONS	1	11.0	11.0	12.0	12.0



## **PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section**

#### **Performance Measures**

	Projected FY 06-07
Repair vehicles within 5 days of request	90%
Service routine maintenance within 5 days of due date	90%
Vehicle and equipment availability for use	95%
Scheduled vs. unscheduled maintenance, preventative vs. critical	30/70







## **PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section**

Vehicle Maintenance Section		Act	ual	Budget		
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	12.0 1.1	421,886 48,981 25,650 175,483	460,138 44,484 29,000 182,736	495,286 58,144 29,000 229,483	538,845 36,728 29,750 254,513	
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement Prog: Lease Vehicle/Equip. Replacement Prog: Rent Other:		\$672,000 24,200 56,200 15,950 \$96,350	\$716,358 23,500 45,200 19,150	\$811,913 29,000 41,750 19,250 16,814 \$106,814	\$859,836 27,590 62,050 19,000 20,557 10,662 \$139,859	
Capital Outlay		11,000	13,000	10,000	30,000 *	
Subtotal Expenditures		\$779,350	\$817,208	\$928,727	\$1,029,695	
Community Investment Program Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve		(355,698)	(336,948)	(390,861)	(465,190)	
TOTAL EXPENDITURES		\$423,652	\$480,260	\$537,866	\$564,505	

Carry Forward         0           N/A         0           New         0           Mezzanine Storage for PD in Bay #5         1         20,000         20,000           Scan Tool for Computer Units on Vehicles         2         5,000         10,000           Replacement         0         0           N/A         0         0	Capital Outlay Budget	Quantity	Unit Price	Extension	Total
	N/A  New  Mezzanine Storage for PD in Bay #5  Scan Tool for Computer Units on Vehicles  Replacement	1 2	·	20,000 <u>10,000</u>	30,000

# Lake Havasu City Arizona

**Administration/Engineering Division** 

**Refuse Enterprise Fund** 

**Transportation Division** 

**Wastewater Division** 

**Water Division** 

Operating Budget Public Works

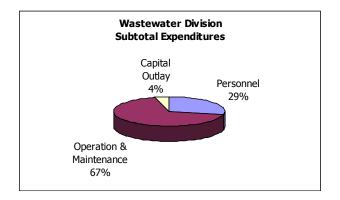


#### **Mission Statement**

Provide the most cost-effective wastewater collection and treatment service possible for the wastewater generated in Lake Havasu City using industry-accepted performance measures.

#### **Description**

The Wastewater Division is responsible for the collection and treatment of all the sewage generated in the City which is connected to the expanding sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. Lift stations are positioned in these low areas to pump the sewage to the two separate wastewater treatment plants. The collected sewage is then treated biologically at the wastewater treatment plants. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater operations and to insure compliance with the Aguifer Protection Permits for all wastewater facilities.

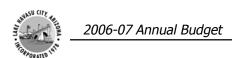


#### **Accomplishments 2005-06**

- Kiowa Ponds were finally closed. ADEQ provided a "Permit Release Notice" stating that
  the permit conditions had been met and the
  closure documentation complete.
- The Island WWTP project is underway to provide improvements for Ultraviolet Light disinfection, sludge digestion, and other system improvements. The resultant final treated effluent will then meet the water quality standards allowing it to be used City-wide for various irrigation applications.
- The North Regional WWTP broke ground and construction is underway. This plant will be completed in July of 2007. It will be a Membrane Plant capable of producing the highest possible quality of effluent for reuse.
- The operation of the percolation ponds at the Island WWTP was modified to provide for rapid infiltration of treated effluent. This allowed the excess effluent to be disposed of in a way that precluded over-irrigating the golf course properties in the City.

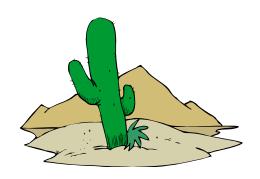
#### Objectives 2006-07

- Continue to implement new SCADA system.
  The goal is to have the new system in place
  to integrate all of the new lift stations and the
  new North Regional WWTP when those construction projects are completed.
- Staff has begun tracking many new performance measures and will be implementing strategies to optimize the operation and maintenance activities in the next fiscal year. Some of the parameters will be: reducing the number of odor complaints, improving the time required for installing new services, days of achieving total compliance with the permits issued, reducing the number of sewer stoppages and overflows in the collection system, and reducing the costs of operation and maintenance activities.



<b>Wastewater Division</b>			Budget		
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager	C52	1.0	1.0	1.0	1.0
Chemist	C42	1.0	1.0	1.0	1.0
Comms Spec/Sys Integrator	C42			0.5	0.5
Maintenance Supervisor	C42	1.0	1.0	1.0	1.0
Engineering Tech./Coord.	C41	1.0	1.0	1.0	1.0
Laboratory Technician	B23	1.0	1.0	1.0	2.0
Maintenance Lead	B23	3.0	3.0	4.0	4.0
Administrative Specialist	B22	1.0	1.0	1.0	1.0
Maintenance Specialist	B22	7.0	9.0	9.0	11.0
Maintenance Mechanic	B21	1.0	1.0	1.0	1.0
Maintenance Technician	A13	1.0	1.0	1.0	2.0
TOTAL POSITIONS		18.0	20.0	21.5	25.5





#### **Performance Measures**

Sewer Customer Accounts Per Full Tin	ne E	<u>mployee</u>					
No. of Sewer Accounts No. of Full Time Employees	=	<u>8874</u> 22	=	403.36	Accounts per employee		
Million Gallons Per Day (MGD) Receive	d &	Processed	Per	Full Time En	n <u>ployee</u>		
Average MGD Received & Processed No. of Full Time Employees	=	<u>2.15</u> 22	=	0.098	MGD per employee per day		
Millions Gallons Per Year (MGY) Receiv	ed	& Processe	d P	er Full Time	<u>Employee</u>		
Average MGY Received & Processed No. of Full Time Employees	=	784.75 22	=	35.670	MGY per employee per day		
Customer Complaints (Active Account	<u>s)</u>						
No. of Customer Service Complaints No. of Active Customer Sewer Laterals	=	<u>340</u> 8874	=	3.83%	Ratio of customer service complaints		
No. of Odor Complaints No. of Active Customer Sewer Laterals	=	<u>320</u> 8874	=	3.61%	Ratio of odor complaints		
No. of Roach Complaints No. of Active Customer Sewer Laterals	=	<u>20</u> 8874	=	0.23%	Ratio of roach complaints		
Operation and Maintenance Costs (Ad	tiv	e Accounts)	- E	xcluding Per	rsonnel		
<u>Total O&amp;M Costs Excluding Personnel</u> No. of Active Customer Sewer Laterals	=	\$1,929,822 8874	=	\$217.47	O&M cost per sewer lateral		
Total O&M Costs Excluding Personnel Total Million Gallons Per Year	=	\$1,929,822 784.75	=	\$2,459.16	O&M cost per million gallons		
Operation and Maintenance Costs (Ad	tiv	e Accounts)	- ]	ncluding Per	rsonnel		
<u>Total O&amp;M Costs Including Personnel</u> No. of Active Customer Sewer Laterals	=	\$3,379,416 7890	=	\$428.32	O&M cost per sewer lateral		
<u>Total O&amp;M Costs Including Personnel</u> Total Million Gallons Per Year	=	\$3,379,416 784.75	=	\$4,306.36	O&M cost per million gallons		
Compliance Rate							
No. of Days in Full Compliance No. Days in Year	=	<u>350</u> 365	=	95.89%	Annual compliance ratio		
Integrity Rate							
No. of Reported Spills or Breaks Total Miles of Pipeline	=	<u>11</u> 105.92	=	10.39%	Ratio of spills/breaks to total pipeline		
Sewer Overflow Rate							
No. of Sewer Overflows Total Miles of Pipeline	=	<u>8</u> 105.92	=	7.55%	Ratio of spills to total pipeline		
No. of Effluent Overflows Total Miles of Pipeline	=	<u>3</u> 105.92	=	2.83%	Ratio of overflows to total pipeline		
Wastewater Treatment Effective Rate	<u> </u>						
No. of Standard Noncompliance Days No. Days in Year	=	<u>350</u> 365	=	95.89%	Ratio of treatment effectiveness		



Wastewater Division		Actual		Budget		
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel						
Salaries - Full Time	25.5	755,016	874,022	954,750	1,139,070	
Salaries - Part Time	1.0	27,352	29,484	30,337	30,285	
Other Pay		54,495	54,495	61,744	60,694	
Benefits		300,818	338,211	432,347	522,867	
Other: Comp Absences		3,933			5,000	
		\$1,141,614	\$1,296,212	\$1,479,178	\$1,757,916	
Operation & Maintenance		264.060	470 560	F17 470	400 677	
O&M Services Outside Contracts		364,960	479,568	517,470	490,677 19,000	
Supplies		525,060	551,295	612,225	617,776	
Utilities & Cleaning		537,795	584,650	584,010	604,410	
Vehicle/Equip. Replacement P	rog: Lease	337,733	38,796	287,687	124,400	
Vehicle/Equip. Replacement P			337.33		156,729	
Other: Bad Debt/New System		7,000	30,000	30,000	2,071,582	
•		\$1,434,815	\$1,684,309	\$2,031,392	\$4,084,574	
Capital Outlay		260,000	78,000	144,300	247,814 *	
Subtotal Expenditures		\$2,836,429	\$3,058,521	\$3,654,870	\$6,090,304	
Community Investment Pro	gram	25,454,668	63,731,346	75,085,705	98,807,573	
Contingency		155,000	155,000	200,000	204,000	
Debt Service		590,081	2,104,316	6,250,148	11,389,422	
Depreciation		1,673,164	3,191,622	3,756,088	7,529,470	
Interfund Debits/(Credits)		1,907,601	1,760,377	1,662,116	2,259,595	
Landfill Closure Reserve						
TOTAL EXPENDITURES		\$32,616,943	\$74,001,182	\$90,608,927	\$126,280,364	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Submersible Pump	1	26,814	26,814	
				26,814
New				
Auto Samplers	2	5,000	10,000	
Channel Monster Mulberry Trtmnt Plant	1	60,500	60,500	
Hycor Screening Press Island Trtmnt Plant	1	60,500	60,500	
Remote Odor Control Stations	2	15,000	30,000	
Utility AWD Vehicle - North Regional Plant	1	10,000	<u>10,000</u>	
,				171,000
Replacement				
Grit Removal System	1	50,000	50,000	
,		<b>'</b>		50,000
*TOTAL CAPITAL OUTLAY		,	•	\$247,814

# Lake Havasu Cíty Arízona

**Administration/Engineering Division** 

**Refuse Enterprise Fund** 

**Transportation Division** 

**Wastewater Division** 

Water Division

Operating Budget Public Works



#### **Mission Statement**

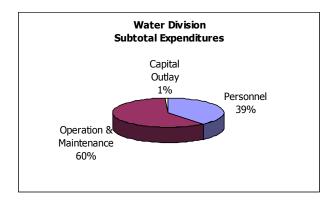
Provide the citizens with clean, healthy, and aesthetically pleasing potable water in ample supplies, while complying with federal and state standards.

#### **Description**

The Water Division provides potable water to the city's citizens, operates and maintains the water treatment plant and all existing wells, pump stations, storage reservoirs, transmission and distribution lines, and provides and installs service connections and meters to every residence and business in the city.

#### **Accomplishments 2005-06**

Hydrant and main line flushing has been reduced to an almost non-existent task. The Water Division has recorded and responded to 38 water quality complaints involving manganese over the past twelve months. The effectiveness of the division's past nighttime hydrant flushing programs and the success of new technology utilized at the water treatment plant have proven to be extremely efficient in eliminating free-flowing and reducing built-up manganese in the distribution system. As a comparison: in FY 98-99 1,800 manganese related calls were recorded and responded to.



- Continued to address the increased workload for all tasks. Installed an average of 79 meters per month. Repaired an average of 83 leaks per month. Located an average of 859 blue stake requests per month.
- Continued turning and exercising valves. During the first 8 months of the fiscal year crews replaced 81 main line valves, turned or exercised approximately 314 valves, and performed maintenance, repaired, or replaced 169 fire hydrants. Many other tasks were completed such as meter readings and weekly/monthly/annual water sampling.

#### Objectives 2006-07

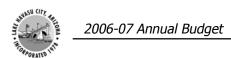
- Operate and maintain the water treatment facility to meet the growing demands of the system with the highest quality of potable water.
- Make repairs at all well/booster stations to ensure adequate and dependable supply.
- Continue exercising distribution system valves until all 6,000 valves in the system are operational.
- Continue replacing all broken main line valves throughout the distribution system.
- Continue with water tank cleaning and rehabilitation.
- Continue flushing of the distribution system on a respond-to-call basis.



Water Division			Actual		Budget
<b>Authorized Positions</b>	Pay Range	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Division Manager	C52	1.0	1.0	1.0	1.0
Comms Spec/Sys Integrator Maintenance Supervisor	C42 C42	2.0	2.0	0.5 2.0	0.5 2.0
Administrative Supervisor Maintenance Lead	B32 B23	7.0	7.0	7.0	1.0 7.0
Administrative Specialist Maintenance Specialist	B22 B22	1.0 12.0	1.0 12.0	1.0 14.0	14.0
Water Conservation Officer Maintenance Mechanic	B22 B21	3.0	1.0 3.0	1.0 2.0	1.0 2.0
Administrative Technician	A13	1.0	1.0	1.0	2.0
Maintenance Technician	A13	13.0	13.0	12.0	12.0
TOTAL POSITIONS	·	40.0	41.0	41.5	42.5

#### **Performance Measures**

	Projected FY 06-07
Quick Repairs – Service Lines	
Respond to broken service lines within 10 days	76%
Note: Schedule service line repairs often are delayed due to the number of emergency service and main line breaks.	
Urgent Response – Service and Main Lines	
Respond to emergency breaks within two hours	100%
Note: Emergency dispatch personnel are able to contact Water Division crews 24	
hours per day, 7 days per week, by way of a three-tier cell phone and pager	
system.	
Prompt Installations – New Water Meters	
Install new water meters within 14 days of application	45%
Note: Scheduled meter installations often are delayed due to the number of	
emergency service and main line breaks.	
Federal and State Compliance	
Take required samples within regulated timeframes*	100%
Zero bacteriological compliance violations*	100%
Comply with parameters for maximum turbidity (fine particulate matter)	100%
*Samples taken at 60 sites registered with the Arizona Department of Environment Quality (ADEQ).	



<b>Water Division</b>		Actual		Budget		
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other: Comp Absences	42.5 7.8	1,421,752 165,291 157,000 657,701 6,085	1,534,275 184,725 182,000 679,076	1,586,217 196,565 217,900 795,303	1,719,141 219,263 242,450 851,378 12,000	
Operation & Maintenance O&M Services Outside Contracts Supplies Utilities & Cleaning Vehicle/Equip. Replacement P Vehicle/Equip. Replacement P Other: Bad Debt		\$2,407,829 961,256 789,100 2,135,650 25,000 \$3,911,006	\$2,580,076 896,638 1,145,100 2,257,150 73,167 25,000 \$4,397,055	\$2,795,985 836,024 1,003,100 2,221,000 389,077 35,000 \$4,484,201	\$3,044,232 947,420 1,089,600 2,221,000 186,559 178,706 35,000 \$4,658,285	
Capital Outlay		199,000	74,000	55,000	62,000 *	
Subtotal Expenditures		\$6,517,835	\$7,051,131	\$7,335,186	\$7,764,517	
Community Investment Proc Contingency Debt Service Depreciation Interfund Debits/(Credits) Landfill Closure Reserve	gram	9,963,400 400,000 150,100 1,367,817 972,614	4,825,101 400,000 33,800 1,883,054 1,485,076	6,857,258 550,000 32,500 2,156,967 1,843,066	8,134,466 550,000 28,600 2,137,387 2,305,382	
TOTAL EXPENDITURES		\$19,371,766	\$15,678,162	\$18,774,977	\$20,920,352	

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
<b>New</b> Hydraulic Pump System Stair System - WTP	4 1	8,000 20,000	32,000 <u>20,000</u>	0 52,000
<b>Replacement</b> Crane	1	10,000	<u>10,000</u>	10,000
*TOTAL CAPITAL OUTLAY	•			\$62,000



# Lake Havasu City Arizona



**Improvement District Funds** 

**Local Transportation Assistance Fund** 

Operating Budget
Other



#### **GRANTS**

#### Office of the City Attorney

#### Victims of Crime Act (VOCA), \$21,851.

Provide criminal justice support and court advocacy to include prosecution investigation support, explanation of criminal justice procedures, court related support (i.e., court orientation, court escort, filing orders of protection, case status and disposition information), assistance with restitution and filing compensation claims, follow-up contact, and agency referrals.

#### **Community Services Department**

#### Arizona Department of Economic Security, \$5,000.

The state grant for the Jobs Program through DES is available to provide funding for job-related trips for individuals qualified by DES under their Temporary Assistance for Needy Families Program. The Jobs Program is a part of the Welfare-to-Work Program at the state level. City Transit was a recipient under this program for the last three fiscal years, funding one new vehicle purchase along with personnel, supplies and services associated with that vehicle. It is anticipated that this funding will continue in the new fiscal year.

### • Community Development Block Grant (CDBG), \$1,500,000.

Lake Havasu City has been successful in obtaining a block grant from the Governor's Office on Housing to conduct a citywide owner-occupied housing rehabilitation program to provide housing rehabilitation grants of up to \$20,000 for qualified households. An additional grant application has been submitted for funds to expand the program. Funding is also reserved to aid income-qualified households in sewer connection costs (treat-

ment capacity fee) for the first phase of the sewer project. Also included is \$300,000 to be used for housing rehabilitation which is funded by the State's Special Project Funds.

### Governor's Office on Housing Development, State Home Funds, \$1,528,000.

Rehabilitate single family residences; emergency repairs.

#### **Fire Department**

FAA, \$25,000.

Reimbursement for training expenses.

#### Local Emergency Planning Committee (LEPC), \$150,000.

The Fire Department anticipates that the Department of Justice may distribute grant monies to our LEPC, who will distribute it to the various departments within the LEPC. We may receive grant money to augment our hazmat response team as well as our emergency management program, reimbursement for training expenses, and misc. equipment.

#### National Fire Act Grant, \$421,266.

Purchase a fire safety trailer for the public education division for use in teaching fire safety to elementary school children, upgrade SCBA's with high pressure system, and a regional teleconferencing system.

#### RAC – Homeland Security, \$170,000.

RRT and Hazmat program enhancements. Tox medic cert reimbursement and regional hazmat training.

#### Staffing for Adequate Fire & Emergency Response (SAFER) Grant, \$296,023.

Funds will be used for additional firefighter personnel.

#### **GRANTS**

 State Lake Improvement Fund (SLIF) Grant, \$458,195.

Funds will be used to purchase a new fire boat with storage lift and automatic CO monitoring system.

• U. S. Department of Justice, Homeland Security, \$500,000.

Purchase fire rescue vehicle and equipment.

 Western Arizona Council of Emergency Medical Services (WACEMS), \$6,000.

Reimbursement for training expenses.

#### **Police Department**

Arizona Post, \$50,000.

Range firearms training system.

• Criminal Justice Enhancement Fund, \$75,000.

Purchase safety equipment related to suspect identification (fingerprint to state).

 Governor's Office of Community & Highway Safety, \$142,000.

Purchase equipment and provide training related to traffic monitoring and accident reconstruction.

 Local Law Enforcement Block Grant, \$20,000.

Purchase equipment related to the investigation and prevention of criminal activity; law enforcement support.

 State Lake Improvement Fund (SLIF), \$90,000.

Purchase a new patrol watercraft.

 U. S. Department of Justice, Homeland Security, \$320,000

Purchase equipment and provide training related to domestic preparedness.

#### **Public Works Department**

 Economic Strength Project (ESP), \$476,100.

Lowe's project.

# Lake Havasu City Arizona

#### **Grants**

Improvement District Funds

Local Transportation
Assistance Fund

Operating Budget
Other

#### LAKE HAVASU CITY IMPROVEMENT DISTRICTS

#### **Mission Statement**

Oversee the operation, maintenance, repair, and improvements within the boundaries of the districts.

#### **Description**

- **#1 Golf Course**. Operate approximately 315 gas lights in the golf course area tracts.
- **#2 London Bridge Plaza**. Maintain and operate the parking lot, electric lights, water service, and landscaping at the plaza; construct capital improvements for betterment and beautification of the plaza.
- **#3 Lakeview Mobile Home Park**. Maintain and operate approximately 64 gas lights; provide water service in the park.
- **#4 McCulloch Median**. Maintain Wheeler Park and the median landscaping on McCulloch Boulevard from Smoketree to Lake Havasu Avenues, together with nine gas lights on Civic Center Boulevard; provide water and electric service.

#### **Accomplishments 2005-06**

 Monitored monthly water consumption for London Bridge Plaza and Lakeview Mobile Home Park.

#### Objectives 2006-07

- Continue to monitor the operations of each district.
- Continue to perform annual inventory of gas lights (in applicable improvement districts).
- Continue to act as liaison between the districts and the electric company to resolve disputes.

		Actual		
LHC Improvement Districts			Estimated	
Performance Measures	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Perform annual inventory of gas lights	1	1	1	1
Review monthly water consumption to reduce water usage	24	24	24	24

LHC Improvement Districts	Actual		Budget	
Expenditures	FY 03-04	FY 04-05	FY 05-06	FY 06-07
#1 Golf Course	73,000	96,300	102,850	131,146
#2 London Bridge Plaza	40,500	23,975	38,000	38,000
#3 Lakeview Mobile Home Park	16,850	22,900	23,900	26,276
#4 McCulloch Median	60,151	60,561	60,711	60,754
TOTAL EXPENDITURES	\$190,501	\$203,736	\$225,461	\$256,176



# Lake Havasu City Arizona

#### **Grants**

**Improvement District Funds** 

Local Transportation
Assistance Fund

Operating Budget
Other



## LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF or Lottery)

#### **Description**

LTAF specifically accounts for state-shared revenues generated by the state lottery. Distribution of the fund from the state to the cities is based on population. A minimum total distribution is guaranteed to cities and towns in the amount of \$20.5 million each year. This minimum was established as a guaranteed appropriation from the state general fund. Eligible expenditures of these funds include street and highway projects and transit programs.

A maximum distribution of \$23 million will be distributed to cities and towns if this amount is generated by the lottery. If the fund does reach the \$23 million amount, then 10% of the lottery monies received by each community may be used for cultural, educational, historical, recreational, or scientific facilities or programs. However, before

this percentage may be spent, an equal match must be obtained from non-public monies in cash.

Of the total funds anticipated for Fiscal Year 2006-07, 23% is allocated to streets, 57% to transit operations, and 20% to airport operations.

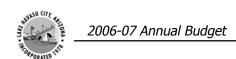
#### **Accomplishments 2005-06**

Allocated LTAF funding to streets, transit operations, and airport operations.

#### Objectives 2006-07

 Continue to support the city's airport and transit programs, maximizing the use of the lottery funds.





# LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF or Lottery)

LTAF (Lottery)		Actual		Budget	
Expenditures	# of FTEs	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Personnel Salaries - Full Time Salaries - Part Time Other Pay Benefits Other:	0.0 0.0				
Canari		\$0	\$0	\$0	\$0
Operation & Maintenance O&M Services Outside Contracts Supplies		446	374	408	100
Utilities & Cleaning Vehicle/Equip. Replacement P Vehicle/Equip. Replacement P Other:		200			
Capital Outlay		\$646	\$374	\$408	\$100 *
Subtotal Expenditures		\$646	\$374	\$408	\$100
Community Investment Pro	gram				
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		56,919	57,306	57,500	57,456
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$57,565	\$57,680	\$57,908	\$57,556

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY	ı			\$0

# Lake Havasu Cíty Arízona

**The Capital Budget** 

**Total Capital Budget** 

**Capital Outlay Summary** 

**Community Investment Program** 

Five Year CIP Project Detail Sheets

Capital Budget



#### THE CAPITAL BUDGET

The capital budget for Lake Havasu City for Fiscal Year 2007 totals \$138,424,972. This total represents \$133,776,725 for the Community Investment Program and \$4,648,247 for Capital Outlay (items that have a value greater than \$5,000 and a useful life of more than one year).

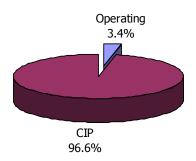
### The Relationship Between Operating and Capital Budgets

The Community Investment Program (CIP) is a five year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, and the proposed method of financing these expenditures. The Fiscal Year 2007 CIP Budget represents the first year of the Five Year Community Investment Program.

Lake Havasu City prepares a Capital Budget separate from the Operating Budget, however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the Operating Budget. Operating costs include personnel services, professional services, maintenance costs, supplies, and operating capital items. These ongoing costs are adjusted annually to cover inflation or improving services or cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Community Investment Program Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which

#### The Capital Budget

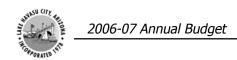


add to, support, or improve the physical infrastructure, capital assets, or productive capacity of city services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP Budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and some current revenues.

#### **Future Community Investment Projects**

In January 1997, the citizens of Lake Havasu City passed Proposition 200: Lake Havasu City Tax Limitation Initiative. This proposition states that no new tax or increase in existing property, sales, or any other tax can be imposed, and no sale of or commitment of revenue to repay Municipal Property Corporation bonds can occur without approval by more than a two-thirds vote at a special election called for that purpose.





#### THE CAPITAL BUDGET

#### **The Capital Budget Process**

The CIP process begins with a review of the previous Five Year CIP. Estimates for the current year's projects are updated by department directors. CIP Request Sheets for all future projects are submitted by each department director. A draft CIP is prepared based on the departments' submissions. The draft plan is reviewed by the City Manager, and changes are made based on discussions with the Finance Director and department directors. After revising the Five Year CIP, City Council Work Sessions are held. By City Code, the City Council must adopt the Five Year CIP prior to the adoption of the final budget.

Each CIP request addresses City Council goals and includes a project description and justification, cost estimates and funding sources, a priority rating, and timeframes for project completion. Projects are categorized by program and sub-program.

#### **Categories of Projects**

Program Sub-Program

Administration N/A

Community Development Development Services

Economic Development Improvement Districts

Community Services Airport

Parks & Recreation Social Services

Transit

Public Safety City Court

Fire Police

Public Works Public Works Administration

Maintenance Shop Refuse/Landfill Streets & Drainage

Wastewater Water

### City Council Goals

#1 Financially Sound City Government #2 Strong, Diversified Local Economy #3 Safe and Clean Community #4 Effective Utility System #5 Enhanced Quality of Life #6 Blue Lake, Beautiful Mountains #7 First Class Resort Development

#### **Priority Ratings of Projects**

Rating 1 Essential or Highest Priority Required to complete or make fully usable a major public improvement;

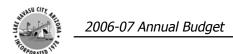
Remedy a condition dangerous to health, welfare, and public safety; Vital to the immediate development or redevelopment of a desirable

industrial, commercial, or residential district.

Rating 2 Desirable or Second Priority Projects that would benefit the community;

Considered proper for a progressive community competing with other cities.

**Rating 3** Lowest Priority Desired but not absolutely required by the community.



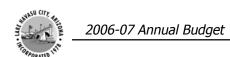
### **TOTAL CAPITAL BUDGET**

	Capital	Budgets	Total
Capital Budget by Program	Operating	CIP	FY 2006-07
Administration City Council City Manager Information Systems (citywide needs) Non-Departmental (ESP Grant - Lowe's Project)	10,000 140,000 174,462 476,100		\$800,562
Community Development Development Services CIP (3 projects)		6,527,000	6,527,000
Community Services Airport CIP (4 projects) City Transit Services Division Parks & Recreation CIP (18 projects) Parks Maintenance Division Recreation Division	798,688 41,500 90,000	3,564,388 4,016,448	8,511,024
Public Safety Fire Fire (grant funded) Police Police (grant funded) Public Safety CIP (3 projects)	156,207 1,472,277 302,199 647,000	488,150	3,065,833
Public Works  Public Works Administration CIP (6 projects)  Streets & Drainage CIP (8 projects)  Transportation Division: Vehicle Maintenance  Wastewater CIP (3 projects)  Wastewater Division  Water CIP (12 projects)  Water Division	30,000 247,814 62,000	4,916,523 7,322,177 98,807,573 8,134,466	119,520,553
Contingency			113,320,333
TOTAL FISCAL YEAR 2006-07 CAPITAL PROGRAM	\$4,648,247	\$133,776,725	\$138,424,972



### **CAPITAL OUTLAY SUMMARY**

wite LOUIS Product By Free L	Chalma	٥١-	Unit Coat	Budget
pital Outlay Budget By Fund	Status	Qty	Unit Cost	FY 06-07
NERAL FUND				
City Council			10.000	10.000
Council Chambers Acoustic Enhancements	Carryforward	1	10,000	10,000
City Manager				
Cable TV Studio Equipment	Carryforward	1	140,000	140,000
				,
Fire Department				
Fill Station with Defrag Chamber	Replace	1	5,731	5,731
Generator for Station #4	Carryforward	1	27,500	27,500
Holmatro Extration System (NQ)	New	1	26,976	26,976
Holmatro CI1 Extrication/Rescue System	Replace	1	20,000	20,000
LifePak Cardiac Monitor	Replace/Add	2	18,000	36,000
Thermal Imaging Camera w/ Video	Replace/Add	2	20,000	40,000
				156,207
Information Systems - Citywide Needs				
Achieving Data Storage Server (PW Admin)	New	1	5,000	3,000
AVL Hardware (PD)	New	1	9,000	9,000
High Speed Scanner (PD)	New	1	5,500	5,500
High Volume/High Speed Laser Printer (IS)	New	1	5,000	5,000
HMC Console (IS)	New	_	•	
		1	5,500	5,500
HTE AVL/Looking Glass Software (PD)	New	1	8,000	8,000
HTE Barcode Software (PD)	New	1	7,000	7,000
Large Format Scanner (PW Admin)	Replace	1	15,000	10,000
MDC for new Quint & Replacement Pumper	New	2	9,231	18,462
Pix Firewall (IS)	New	1	6,000	6,000
Replace 2.4 GHz with 4.9 Backhall Units	New	9	3,000	27,000
Servers (IS)	Replace	9	6,000	34,000
Switch (IS)	Replace	1	12,000	12,000
Van	New	1	24,000	<u>24,000</u>
				174,462
Parks & Recreation - Parks Maintenance				
Fish Cleaning Station	Replace	1	15,000	15,000
Mower - 72"	New	1	18,000	18,000
Utility Vehicle	New	1	8,500	<u>8,500</u>
,			•	41,500
Dayle & Description Description				
Parks & Recreation - Recreation Playground Equipment	Replace	1	90,000	90,000
riaygrouna Equipment	Керіасс	_	30,000	90,000
				-
Police Department Outfitting for 6 New Patrol Vehicles	Now	c	7 150	42.000
Outfitting for 6 New Patrol Vehicles Patrol Vehicles	New New	6	7,150	42,900
		6	25,000	150,000
Police/Fire Incident Command Trailer	New	1	89,299	89,299
Surveillance Pole Cam	New	1	20,000	20,000 302,199
				302,13
Public Works - Transportation: Vehicle Main		_	F 000	10.00
Scan Evaluation Tool	New	2	5,000	10,000
Mezzanine Storage for PD in Bay #5	New	1	20,000	20,000
				30,000



### CAPITAL OUTLAY SUMMARY

				Budget
Capital Outlay Budget By Fund	Status	Qty	<b>Unit Cost</b>	FY 06-07
OTHER FUNDS				
OTHER FUNDS				
Irrigation & Drainage District Fund (Water	Division)			
Crane	Replace	1	10,000	10,000
Hydraulic Pump System	New	4	8,000	32,000
Stair System - Water Treatment Plant	New	1	20,000	<u>20,000</u>
				62,000
Transit Grant Fund (City Transit Services Division)				
Computer Aided Dispatch System	Carryforward	1	60,000	60,000
Downtown Transfer Station	New	1	75,000	75,000
Transit Stop Improvements	New	1	88,688	88,688
20-24 Passenger Transit Bus	New	5	115,000	<u>575,000</u>
				798,688
Wastewater Utility Fund (Wastewater Division)				
Auto Samplers	New	2	5,000	10,000
Channel Monster MTP	New	1	60,500	60,500
Fairbanks Morse Submersible Pump	Carryforward	1	26,814	26,814
Grit Removal System - Mulberry Plant	Replace	1	50,000	50,000
Hycor Screening Press ITP	New	1	60,500	60,500
Remote Odor Control Stations	New	2	15,000	30,000
Utility AWD Vehicle - North Regional Plant	New	1	10,000	<u>10,000</u>
				247,814
TOTAL OTHER FUNDS				\$1,108,502

## **CAPITAL OUTLAY SUMMARY**

				Budget
pital Outlay Budget By Fund	Status	Qty	Unit Cost	FY 06-07
DANT FUNDS				
RANT FUNDS				
AZ Post				
Police - Range Firearms Training System	New	1	50,000	50,000
Criminal Justice Enhancement Fund				
Police - Fingerprint to State	New	1	75,000	75,000
Economic Strength Project (ESP)				
Lowe's Project	Carryforward	1	476,100	476,100
Governor's Office of Community & Highwa	y Safety			
Police - Concentrated Occupant Protection	New	1	17,000	17,000
Police - DUI Abatement Program	Carryforward	1	75,000	75,000
Police - Radar/PBT/Monitor	Replace	1	40,000	<u>40,000</u>
				132,000
National Fire Act Grant				
Fire - Safety Trailer	Carryforward	1	55,000	55,000
Fire - Upgrade SCBA's	Replace	1	409,082	409,082
Fire - Regional Tele-Conferencing System	New	1	50,000	<u>50,000</u>
				514,082
State Lake Improvement Fund (SLIF)				
Fire - Automatic CO Monitoring System	New	1	200,000	200,000
Fire - Fire Boat with Storage Lift	Carryforward	1	258,195	258,195
Police - Patrol Watercraft	Carryforward	1	90,000	90,000
				548,195
U. S. Department of Justice, Homeland Sec	curity			
Fire - Medium Rescue Vehicle	New	1	500,000	500,000
Police - Misc. Equipment	New	1	300,000	<u>300,000</u>
				800,000
TAL GRANT FUNDS				\$2,595,377

# **COMMUNITY INVESTMENT PROGRAM**Five Year Plan

## **Projects**

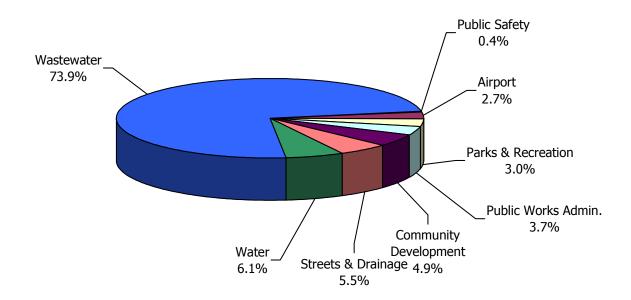
		Five Year Projections					
Recap by Program	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
Administration	\$0	\$354,100	\$158,900	\$0	\$0	\$513,000	
Community Development - Develop. Svcs.	6,527,000	-	5,320,000	-	-	11,847,000	
Community Services:							
Airport	3,564,388	3,550,000	17,365,000	-	-	24,479,388	
Parks & Recreation	4,016,448	5,605,000	2,660,000	390,000	4,320,000	16,991,448	
Public Safety	488,150	1,542,050	2,680,700	2,810,000	-	7,520,900	
Public Works:							
Administration	4,916,523	600,000	200,000	200,000	200,000	6,116,523	
Streets & Drainage	7,322,177	4,745,440	14,964,000	6,774,000	4,620,000	38,425,617	
Wastewater	98,807,573	54,404,690	41,881,934	65,331,683	41,939,052	302,364,932	
Water	8,134,466	7,486,520	6,505,985	7,119,821	\$6,696,688	35,943,480	
TOTAL PROJECT COSTS	\$133,776,725	\$78,287,800	\$91,736,519	\$82,625,504	\$57,775,740	\$444,202,288	

## **Funding Sources**

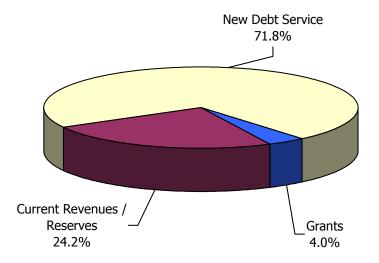
		Five Year Projections						
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
Building Improvement Fund	\$657,150	\$0	\$325,000	\$0	\$0	\$982,150		
Community Donations	40,000			·	·	40,000		
Debt Service: Other	2,300,000		11,300,000			13,600,000		
Debt Service: Wastewater	93,807,573	49,404,690	36,881,934	60,331,683	36,939,052	277,364,932		
Flood Control Funding	3,987,875	1,500,000	1,500,000	1,500,000	1,500,000	9,987,875		
General Fund	11,180,719	6,801,600	5,564,225	7,540,000	5,825,000	36,911,544		
Grants	5,349,173	3,834,550	19,067,875	1,870,000	750,000	30,871,598		
Highway User Revenue Fund	1,497,278	1,395,440	664,000	1,249,000	495,000	5,300,718		
Impact Fees	1,232,000	2,886,000	1,647,500	975,000	1,000,000	7,740,500		
Irrigation & Drainage District Fund	10,020,279	9,486,520	8,505,985	9,119,821	8,696,688	45,829,293		
Park Improvement Fund	1,515,471	149,000	410,000	40,000		2,114,471		
Property Acquisition Fund	1,007,000					1,007,000		
Refuse Enterprise Fund	811,831		500,000			1,311,831		
Traffic Impact Fees	50,000	50,000	50,000			150,000		
Unfunded		2,780,000	5,320,000		2,570,000	10,670,000		
Wastewater Utility Fund	320,376					320,376		
TOTAL FUNDING SOURCES	\$133,776,725	\$78,287,800	\$91,736,519	\$82,625,504	\$57,775,740	\$444,202,288		

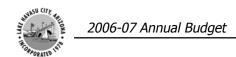
## COMMUNITY INVESTMENT PROGRAM Fiscal Year 2006-07

# **Total Program** \$133,776,725



### **Source of Funds**



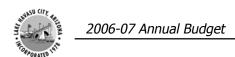


Administration		Five Year Projections					
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
Consolidation of Community Svcs. Dept.	-	354,100	158,900	-	-	513,000	
General Fund Grant: ADOT Transit		70,800 283,300	31,900 127,000				
TOTAL PROJECT COSTS	\$0	\$354,100	\$158,900	\$0	\$0	\$513,000	

		Five Year Projections					
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
General Fund Grant: ADOT		70,800 283,300	31,900 127,000			102,700 410,300	
TOTAL FUNDING SOURCES	\$0	\$354,100	158,900	\$0	\$0	\$513,000	

Community Development		Five Year Projections					
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
Body Beach	3,520,000	-	-	-	-	3,520,000	
General Fund Grant: State Lake Improvement Fund	3,226,000 294,000						
Campbell Cove	7,000	-	5,320,000	-	-	5,327,000	
Property Acquisition Fund Unfunded	7,000		5,320,000				
Land Acquisition - Second Bridge to Island	3,000,000	-	-	-	-	3,000,000	
General Fund Impact Fees	1,768,000 1,232,000						
TOTAL PROJECT COSTS	\$6,527,000	\$0	\$5,320,000	\$0	\$0	\$11,847,000	

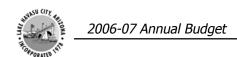
		Five Year Projections					
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
General Fund Grant: State Lake Improvement Fund Impact Fees Property Acquisition Fund Unfunded	4,994,000 294,000 1,232,000 7,000		5,320,000			4,994,000 294,000 1,232,000 7,000 5,320,000	
TOTAL FUNDING SOURCES	6,527,000	\$0	\$5,320,000	\$0	\$0	\$11,847,000	



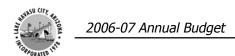
Community Services - Airport		Total				
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11
Airport Hangars	2,300,000	-	-	-	-	2,300,000
Debt Service	2,300,000					
Airport Land Acquisition	-	-	16,850,000		-	16,850,000
General Fund: 2.5% Grant: ADOT 2.5% Grant: FAA 95.0%			421,250 421,250 16,007,500			
Airport Mstr Plan & Environ. Assessment	195,000	-	10,007,500	-	_	195,000
General Fund: 2.5% Grant: ADOT 2.5% Grant: FAA 95.0%	4,875 4,875 185,250					
Airport Signage Modification Project	694,388	-	-	-	-	694,388
General Fund Grant: ADOT Grant: FAA	17,360 17,360 659,668					
New Terminal Design/Construct - Ph. III/IV	375,000	2,850,000	-	-	-	3,225,000
General Fund Grant: ADOT Grant: FAA	37,500 337,500	1,182,750 42,750 1,624,500				
Pavement Preservation (Airport)	-	200,000	515,000	-	-	715,000
General Fund: 2.5% Grant: ADOT 2.5% Grant: FAA 95.0%		5,000 5,000 190,000	12,875 12,875 489,250			
Taxiway "C" Construction	-	500,000	1	-	-	500,000
General Fund: 2.5% Grant: ADOT 2.5% Grant: FAA 95.0%		12,500 12,500 475,000				
TOTAL PROJECT COSTS	\$3,564,388	\$3,550,000	\$17,365,000	\$0	\$0	\$24,479,388

		Five Year Projections					
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
Debt Service: Other General Fund Grant: ADOT Grant: FAA	2,300,000 59,735 359,735 844,918	1,200,250 60,250 2,289,500	434,125 434,125 16,496,750			2,300,000 1,694,110 854,110 19,631,168	
TOTAL FUNDING SOURCES	\$3,564,388	\$3,550,000	\$17,365,000	\$0	\$0	\$24,479,388	





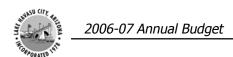
Community Svcs Parks & Recr.		Total				
<b>Projects &amp; Funding Sources</b>	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11
Aquatic Center Parking Lot	45,000			-	-	45,000
Park Improvement Fund	45,000					
Aquatic Center Stair Replacement	149,038		-	-	-	149,038
General Fund	44,038					
Park Improvement Fund	105,000					
Avalon Park	137,645	-	-	-	-	137,645
Park Improvement Fund	137,645	400.000				126.000
Cabana Park	36,000	400,000	-	-	-	436,000
Impact Fees Park Improvement Fund	36,000	400,000				
City Hall Landscaping	35,000		_	_	_	35,000
General Fund	35,000					33,000
Citywide Trail System	33,000	100,000	290,000	_	_	390,000
Grant: Heritage Fund		45,000	135,000			330,000
Impact Fees		55,000	155,000			
Community-Wide Recr. Needs Assessment	75,000	-	-	-	-	75,000
Park Improvement Fund	75,000					·
Grand Island Development Park	313,000	-	-	_	_	313,000
General Fund	10,000					
Grant: Heritage Fund	303,000					
Irrigation System Upgrade	45,000	45,000	-	-	-	90,000
General Fund	45,000	45,000				
London Bridge Beach Seawalls - Phase I	450,000	-	-	-	-	450,000
Grant: State Lake Improvement Fund	450,000					
MCC Site Development	108,583	-	40,000	-	-	148,583
Impact Fees			40,000			
Park Improvement Fund	108,583		1 200 000			2 560 020
North Park Development	1,368,939	-	1,200,000	-	-	2,568,939
General Fund Grant: Heritage Fund	200,000 357,108		700,000			
Refuse Enterprise Fund	811,831		500,000			
Realtor Park	80,000	_	_	_	_	80,000
Community Donations	40,000					,
Grant: Heritage Fund	40,000					
Recreation Center Addition	-	80,000	720,000	-	-	800,000
Impact Fees		80,000	720,000			
Rotary Community Park Expansion	200,000	1,100,000	-	-	-	1,300,000
Grant: Heritage Fund		200,000				
Grant: State Lake Improvement Fund	200,000	900,000				
Park Improvement Fund  SARA Park	200,000					250 242
Park Improvement Fund	358,243 358,243	-		-	-	358,243
SARA Park - Airfield-Radio Controlled Planes	338,2 <del>4</del> 3		320 000			220 000
Park Improvement Fund	-	-	330,000 330,000	-	-	330,000
	400,000	3,780,000	330,000			4,180,000
SARA Park - Baseball Complex Impact Fees	700,000	851,000				4,100,000
Park Improvement Fund	400,000	149,000				
Unfunded	.00,000	2,780,000				
SARA Park - Equestrian Center	50,000	100,000	-	_	_	150,000
Impact Fees		100,000				
Park Improvement Fund	50,000					
SARA Park - Inline Hockey Skating Rink	105,000	-	-	-	-	105,000
General Fund	105,000					
SARA Park - Multipurpose Fields		-		350,000	4,320,000	4,670,000
Grant: Heritage Fund				75,000	750,000	
Impact Fees Unfunded				275,000	1,000,000 2,570,000	
Onrullueu					2,3/0,000	



Community Svcs Parks & Recr.		Five Year Projections						
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
Site Six Renovations	60,000	-	-	-	1	60,000		
Building Improvement Fund	60,000							
Walnut Drive Storage Building	-	-	80,000	-	1	80,000		
Park Improvement Fund			80,000					
Yonder Park Restroom	-	-	-	40,000	-	40,000		
Park Improvement Fund				40,000				
TOTAL PROJECT COSTS	\$4,016,448	\$5,605,000	\$2,660,000	\$390,000	\$4,320,000	\$16,991,448		

		Five Year Projections						
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
Building Improvement Fund	60,000					60,000		
Community Donations	40,000					40,000		
General Fund	439,038	45,000				484,038		
Grant: Heritage Fund	700,108	245,000	835,000	75,000	750,000	2,605,108		
Grant: State Lake Improvement Fund	450,000	900,000				1,350,000		
Impact Fees		1,486,000	915,000	275,000	1,000,000	3,676,000		
Park Improvement Fund	1,515,471	149,000	410,000	40,000		2,114,471		
Refuse Enterprise Fund	811,831		500,000			1,311,831		
Unfunded		2,780,000			2,570,000	5,350,000		
TOTAL FUNDING SOURCES	\$4,016,448	\$5,605,000	\$2,660,000	\$390,000	\$4,320,000	\$16,991,448		

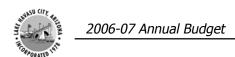




Public Safety		Five Year Projections						
<b>Projects &amp; Funding Sources</b>	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
Airport Fire/Rescue - No. Corridor Fire Sta.	-	-	65,000	2,080,000	-	2,145,000		
General Fund				1,552,500				
Impact Fees			65,000	527,500				
Emergency Generator for City Hall	-	-	325,000	-	-	325,000		
Building Improvement Fund			325,000					
Exterior Classroom/Restroom Facilities	-	1	205,700	-	-	205,700		
General Fund			205,700					
Fire Admin./Storage/Emergency Ops. Ctr.	-	113,000	2,060,000	690,000	-	2,863,000		
General Fund		56,500	667,500	172,500				
Grant: Homeland Security		56,500	725,000	345,000				
Impact Fees			667,500	172,500				
Fire Sta. No. 1 - Security Fencing	25,000	-	-	-	-	25,000		
General Fund	25,000							
Fire Sta. No. 3 - Security Fencing	-	-	25,000	-	-	25,000		
General Fund			25,000					
Fire Sta. No. 4 - Security Fencing	-		-	40,000	-	40,000		
General Fund				40,000				
Fire Sta. No. 7 - Sloop & McCulloch	70,950	1,429,050		-	-	1,500,000		
General Fund	70,950	29,050						
Impact Fees		1,400,000						
Remodel of Fire Stations No. 3 and 5	392,200					392,200		
Building Improvement Fund	392,200							
TOTAL PROJECT COSTS	\$488,150	\$1,542,050	\$2,680,700	\$2,810,000	\$0	\$7,520,900		

_		Five Year Projections						
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
Building Improvement Fund General Fund Grant: Homeland Security Impact Fees	392,200 95,950	85,550 56,500 1,400,000	325,000 898,200 725,000 732,500	1,765,000 345,000 700,000		717,200 2,844,700 1,126,500 2,832,500		
TOTAL FUNDING SOURCES	\$488,150	\$1,542,050	\$2,680,700	\$2,810,000	\$0	\$7,520,900		





Public Works - Administration		Fiv	e Year Projection	ons		Total
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11
ADA Compliance	168,809	200,000	200,000	200,000	200,000	968,809
General Fund	168,809	200,000	200,000	200,000	200,000	
Aerial Mapping	264,752	-	-	-	-	264,752
Flood Control Funding Wastewater Utility Fund	132,376 132,376					
Air Industrial Park - Phase I	4,050,012	400,000		-	-	4,450,012
General Fund Grant: EDA Property Acquisition Fund	1,250,000 1,800,012 1,000,000	400,000				
Shop Bay Expansion - Oil Change Pit	204,950			-	-	204,950
Building Improvement Fund	204,950					
State Route 95 Landscaping - Phase I	188,000	1	1		-	188,000
Wastewater Utility Fund	188,000					
The Villages at the Island Public Parking Lot	40,000			-	-	40,000
General Fund	40,000					
TOTAL PROJECT COSTS	\$4,916,523	\$600,000	\$200,000	\$200,000	\$200,000	\$6,116,523

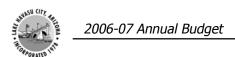
		Five Year Projections							
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11			
Building Improvement Fund Flood Control Funding General Fund Grants Property Acquisition Fund Wastewater Utility Fund	204,950 132,376 1,458,809 1,800,012 1,000,000 320,376	600,000	200,000	200,000	200,000	204,950 132,376 2,658,809 1,800,012 1,000,000 320,376			
TOTAL FUNDING SOURCES	\$4,916,523	\$600,000	\$200,000	\$200,000	\$200,000	\$6,116,523			





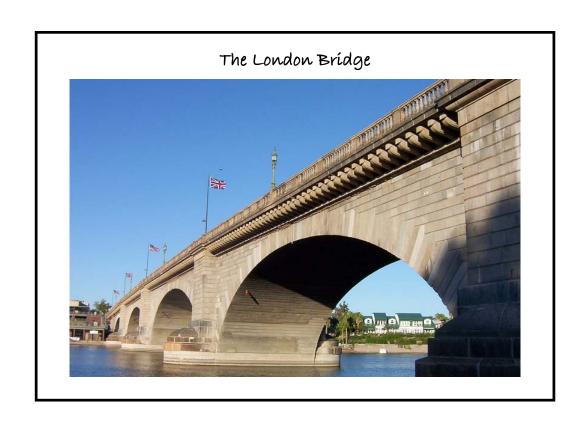
Public Works - Streets & Drainage	Five Year Projections					Total	
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
Continuous Left Turn Lane - Lake Havasu Ave	-	-	-	50,000	350,000	400,000	
General Fund				50,000	350,000		
Drainage Improvements	2,120,178	1,500,000	1,500,000	1,500,000	1,500,000	8,120,178	
Flood Control Funding	2,120,178	1,500,000	1,500,000	1,500,000	1,500,000		
Drainage Master Plan	1,000,000	-	-	-	-	1,000,000	
Flood Control Funding	1,000,000						
London Bridge Maintenance	1,665,578	120,000		15,000	-	1,800,578	
General Fund	969,000						
Highway User Revenue Fund	696,578	120,000		15,000			
London Bridge Rd. ROW Acquisition	-	300,000	-	-	-	300,000	
General Fund		100,000					
Highway User Revenue Fund		200,000					
Parkway/Bypass Study	50,000	-	-	-	-	50,000	
General Fund	50,000						
Pima Wash Improvements/Multi-Use Path	993,441	-	-	-	-	993,441	
Flood Control Funding	593,441						
Grant: TEA-21	400,000						
Residential Roadway Widening/Traffic SATS	-	1,000,000	1,000,000	1,500,000	2,000,000	5,500,000	
General Fund		1,000,000	1,000,000	1,500,000	2,000,000		
Second Bridge to Island	-	700,000	11,300,000	-	-	12,000,000	
Debt Service			11,300,000				
General Fund		700,000					
SR 95 Landscaping - Phase II	-	-	-	2,000,000	-	2,000,000	
General Fund				1,000,000			
Grant: ADOT				1,000,000	275 000	200.000	
SR 95/Mulberry/LH Ave Traffic Signal Impr.	-	-	-	25,000	275,000	300,000	
General Fund	250.000			25,000	275,000	252.000	
Traffic Capacity Impr N/S Arterial Corridor	250,000	-	-	-	-	250,000	
Highway User Revenue Fund	250,000						
Traffic Signals	272,500	285,000	125,000	210,000	495,000	1,387,500	
Highway User Revenue Fund Traffic Impact Fees	222,500 50,000	235,000 50,000	75,000 50,000	210,000	495,000		
	,	· ·	·	1 474 000		4 222 020	
WACOG Eligible Roadway Projects	970,480	840,440	1,039,000	1,474,000		4,323,920	
Flood Control Funding Grant: WACOG	141,880 500,400		450,000	450,000			
Highway User Revenue Fund	328,200	840,440	589,000	1,024,000			
TOTAL PROJECT COSTS	\$7,322,177	\$4,745,440	\$14,964,000	\$6,774,000	\$4,620,000	\$38,425,617	

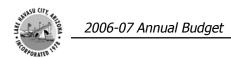
		Five Year Projections						
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
Debt Service: Other			11,300,000			11,300,000		
Flood Control Funding	3,855,499	1,500,000	1,500,000	1,500,000	1,500,000	9,855,499		
General Fund	1,019,000	1,800,000	1,000,000	2,575,000	2,625,000	9,019,000		
Grant: ADOT				1,000,000		1,000,000		
Grant: TEA-21	400,000					400,000		
Grant: WACOG	500,400		450,000	450,000		1,400,400		
Highway User Revenue Fund	1,497,278	1,395,440	664,000	1,249,000	495,000	5,300,718		
Traffic Impact Fees	50,000	50,000	50,000			150,000		
TOTAL FUNDING SOURCES	\$7,322,177	\$4,745,440	\$14,964,000	\$6,774,000	\$4,620,000	\$38,425,617		



Public Works - Wastewater		Five Year Projections						
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
Wastewater Sys. Expansion - Program Yr. 3	731,495	1	-	1	-	731,495		
Debt Service: Wastewater	731,495							
Wastewater Sys. Expansion - Program Yr. 4	21,483,826	1	1	1	-	21,483,826		
Debt Service: Wastewater	21,483,826							
Wastewater Sys. Expansion - Prog. Yrs. 5-9	76,592,252	54,404,690	41,881,934	65,331,683	41,939,052	280,149,611		
Debt Service: Wastewater	71,592,252	49,404,690	36,881,934	60,331,683	36,939,052			
General Fund	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000			
Irrigation & Drainage District Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000			
TOTAL PROJECT COSTS	\$98,807,573	\$54,404,690	\$41,881,934	\$65,331,683	\$41,939,052	\$302,364,932		

		Total				
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11
Debt Service: Wastewater General Fund Irrigation & Drainage District Fund	93,807,573 3,000,000 2,000,000	49,404,690 3,000,000 2,000,000	36,881,934 3,000,000 2,000,000	60,331,683 3,000,000 2,000,000	36,939,052 3,000,000 2,000,000	277,364,932 15,000,000 10,000,000
TOTAL FUNDING SOURCES	\$98,807,573	\$54,404,690	\$41,881,934	\$65,331,683	\$41,939,052	\$302,364,932





Public Works - Water		Five Year Projections					
Projects & Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11	
Chlortainer	78,197	-	-		-	78,197	
Irrigation & Drainage District Fund	78,197						
Firming Agreement for Future Water	593,639	474,911	474,911	474,911	-	2,018,372	
Irrigation & Drainage District Fund	593,639	474,911	474,911	474,911			
Foothills Estates Water Svc. Line Replace.	50,057	-	-	-	-	50,057	
Irrigation & Drainage District Fund	50,057						
Pump Sta, Water Storage & Upgrades	839,050	1,511,067	863,712	672,836	1,100,000	4,986,665	
Irrigation & Drainage District Fund	839,050	1,511,067	863,712	672,836	1,100,000		
Transmission & Distribution System Improve.	-	1,881,288	1,793,397	1,900,000	1,780,000	7,354,685	
Irrigation & Drainage District Fund		1,881,288	1,793,397	1,900,000	1,780,000		
Water Master Plan Update	255,106		-		-	255,106	
Irrigation & Drainage District Fund	255,106						
Water Resource Recharge/Recovery	202,000	-	-		-	202,000	
Irrigation & Drainage District Fund	202,000						
Water Security/SCADA System Upgrade	282,472	-	-	-	-	282,472	
Irrigation & Drainage District Fund	282,472						
Water Service Line Replacement	4,049,896	2,300,000	2,300,000	2,300,000	2,300,000	13,249,896	
Irrigation & Drainage District Fund	4,049,896	2,300,000	2,300,000	2,300,000	2,300,000		
Water Source Development	228,373	-	-	-	-	228,373	
General Fund	114,187						
Irrigation & Drainge District Fund	114,186						
Water Tank Rehabilitation	534,617	550,655	125,375	633,385	177,348	2,021,380	
Irrigation & Drainage District Fund	534,617	550,655	125,375	633,385	177,348		
Waterline Replacement Improvements	820,020	768,599	948,590	1,138,689	1,339,340	5,015,238	
Irrigation & Drainage District Fund	820,020	768,599	948,590	1,138,689	1,339,340	_	
Well Abandonment & Rehabilitation	201,039			-	-	201,039	
Irrigation & Drainage District Fund	201,039						
TOTAL PROJECT COSTS	\$8,134,466	\$7,486,520	\$6,505,985	\$7,119,821	\$6,696,688	\$35,943,480	

		Five Year Projections						
Recap of Funding Sources	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 2007-11		
General Fund Irrigation & Drainage District Fund	114,187 8,020,279	7,486,520	6,505,985	7,119,821	6,696,688	114,187 35,829,293		
TOTAL FUNDING SOURCES	\$8,134,466	\$7,486,520	\$6,505,985	\$7,119,821	\$6,696,688	\$35,943,480		



## **Home of the London Bridge**

# Lake Havasu City Arizona



### **Administration**



## **Community Development**

**Development Services** 

## **Community Services**

Airport
Parks & Recreation

## **Public Safety**

### **Public Works**

Administration Streets & Drainage Wastewater Water

Capital Budget Project Detail Sheets

### 2007-11 COMMUNITY INVESTMENT PROJECT **Administration**

Program	Administr	ation	Project Title	Consolidation of Community Services Departm						
Sub-Program	N/A		Project Cost	\$0 Prior Years	\$513,000 Five Year	\$513,000 Total Cost				
Priority Rating	1		Five Year Projections							
COSTS		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11				
Land & Right-of-Way Engineering: Design Engineering: Construct Construction Other: Furniture Other:	ion Admin.		58,900 4,200 291,000	2,100	)					
	Total	\$0	\$354,100	\$158,900	\$0	\$0				
FUNDING SOURCES General Fund Grant: ADOT Transit			70,800 283,300							
	Total	\$0	\$354,100	\$158,900	\$0	\$0				
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	Total	\$0	\$0	7,600 (\$7,600		16,800 (\$16,800)				
COMMENTS	· ocu	ų.	φ.	(47)5000	<u>//</u> (\$10,000)	(420,000)				

**CITY COUNCIL GOAL** 

#1 Financially Sound City Government ~ Increase Operational Efficiency

#### PROJECT DESCRIPTION

Remodel the Parks Maintenance building on Kiowa Boulevard North to create 14 offices for the Community Services Department. Convert the existing storage shed into a drivers' building for Transit Services. Chip and slurry seal the parking lot and wash rack. Install electronic security gate.

#### **JUSTIFICATION**

Consolidate the operations of Transit, Code Enforcement, and Grants to one building to improve departmental efficiency.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



## **Home of the London Bridge**

# Lake Havasu City Arizona

### **Administration**

**Community Development** 

**Development Services** 

## **Community Services**

Airport
Parks & Recreation

**Public Safety** 

### **Public Works**

Administration Streets & Drainage Wastewater Water

Capital Budget Project Detail Sheets

# 2007-11 COMMUNITY INVESTMENT PROJECT Community Development

Program	Community De	evelopment F	Project Title		Body Beach	
Sub-Program	Developmen	t Services F		\$43,081 rior Years	\$3,520,000 Five Year	\$3,563,081 Total Cost
Priority Rating	1		F	ive Year Projectio	ns	
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-W Engineering: Desig Engineering: Cons Construction Other: Appraisal Other:	gn	3,520,000				
	Total	\$3,520,000	\$0	\$0	\$0	\$0
<b>FUNDING SOURC</b>	ES					
General Fund Grant: State Lake	Improve Fund	3,226,000 294,000				
	Total	\$3,520,000	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: General F Operating Revenu Operating Savings Operating Costs	es					
,	Total	\$0	\$0	\$0	\$0	\$0
		1,000 in SLIF funds fo n date of these fund		rchasing Body Beach	n. Staff has been succ	essful in acquiring a

**CITY COUNCIL GOAL** 

#6 Blue Lake, Beautiful Mountains ~ Shoreline Acquisition

#### **PROJECT DESCRIPTION**

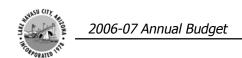
Acquire 17.6 acres adjacent to the southern-most portion of Rotary Community Park.

#### **JUSTIFICATION**

Ensure public shoreline access to residents and visitors and serve as an extension of Rotary Community Park. Amenities proposed in the adopted master plan will enhance the value of Rotary Park to the public. The parking area proposed in the master plan will provide the community maximum flexibility in accommodating larger events in Rotary Park and other community assets such as a Cultural Arts Center. Other elements in the master plan include walkways and additional picnic and day use facilities.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



## **2007-11 COMMUNITY INVESTMENT PROJECT Community Development**

Program	Community De	evelopment	Project Title _			Campbell Cove	
Sub-Program	Development	t Services	Project Cost	Pr	\$0 rior Years	\$5,327,000 Five Year	\$5,327,000 Total Cost
Priority Rating	1				ive Year Project		
COCTC		FY 06-07	FY 07-08	3	FY 08-09	FY 09-10	FY 10-11
COSTS  Land & Right-of-Wa Engineering: Design Engineering: Constr Construction Other: Appraisal Other:	i i	7,000			5,320,00	00	
	Total	\$7,000		\$0	\$5,320,00	00 \$0	\$0
FUNDING SOURCE: Property Acquisition Unfunded		7,000			5,320,00	000	
	Total	\$7,000		\$0	\$5,320,00	00 \$0	\$0
FISCAL IMPACT Fund: Operating Revenue: Operating Savings Operating Costs							
COMMENITO	Total	\$0		\$0	\$	50   \$0	\$0
COMMENTS  Lake Havasu City ha	as applied to the	e Arizona State Land	l Department to	be p	laced on the bidde	er's list for purchasing t	he property.

**CITY COUNCIL GOAL** 

#6 Blue Lake, Beautiful Mountains ~ Shoreline Acquisition

#### PROJECT DESCRIPTION

Acquire 26.6 acres of shoreline for free access and future public use.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

The Arizona State Land Department appraised London Bridge Beach (similar property) at \$195,000 per acre. Montandon-Farley appraised London Bridge Beach in 2002 at \$373,000 per acre.

# 2007-11 COMMUNITY INVESTMENT PROJECT Community Development

Program	Community De	evelopment	Project Title	Land Acquisit	ion - Second Bridge	to Island
Sub-Program	Development	t Services	Project Cost	\$0 Prior Years	\$3,000,000 Five Year	\$3,000,000 Total Cost
Priority Rating _	1			Five Year Projecti		
_		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Wa		3,000,000				
Engineering: Design Engineering: Const						
Construction	ruction Admin.					
Other:						
Other:						
	Total	\$3,000,000	\$	0 \$(	50 \$0	\$0
FUNDING SOURCE	S					
General Fund		1,768,000				
Impact Fees		1,232,000				
	Total	\$3,000,000	\$	0 \$0	\$0	\$0
FISCAL IMPACT						
Fund:						
Operating Revenue	es					
Operating Savings						
Operating Costs		10			10	+0
	Total	\$0	\$	0   \$(	0 \$0	\$0
COMMENTS						
Costs are estimates	s. The Second Br	idge Study will prov	ide a detailed cost	analysis for planning	purposes.	

**CITY COUNCIL GOAL** 

#7 First Class Resort Development ~ Second Bridge Project

#### **PROJECT DESCRIPTION**

Construct a second bridge to the Island to provide four additional lanes, bike lanes, and pedestrian access. Roadway will tie into the Beachcomber/McCulloch intersection and to London Bridge Road. The right-of-way is approximately six acres on the Island.

#### **JUSTIFICATION**

A second bridge will allow for the optimization of the Island transportation network. Transportation needs (vehicular and pedestrian) have been evaluated. The traffic counts for the London Bridge show that the 2004 level of service was "D" (10,000 ADT) and will reach the levels of service "E" in 2006 and "F" in 2008.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study Update 2005.

#### **OTHER**

See the CIP Project "Second Bridge to Island" under Public Works - Streets & Drainage for design and construction costs.



## **Home of the London Bridge**

# Lake Havasu City Arizona

### **Administration**

### **Community Development**

**Development Services** 

## **Community Services**

Airport
Parks & Recreation

## **Public Safety**

#### **Public Works**

Administration Streets & Drainage Wastewater Water

Capital Budget Project Detail Sheets

Program	Community	Services	Project Title			Airport Han	gars	
Sub-Program	Airpo	rt	Project Cost		\$0 r Years	\$2,300,00 Five Year		\$2,300,000 Total Cost
Priority Rating	1 [							10001 0000
		FY 06-07	FY 07-0		e Year Project FY 08-09	FY 09	-10	FY 10-11
COSTS								
Land & Right-of-War Engineering: Design Engineering: Constru Construction Other:		2,300,000						
Other:	_							
	Total	\$2,300,000		\$0	\$	0	\$0	\$0
FUNDING SOURCES  Debt Service	,	2,300,000						
	Total	\$2,300,000		\$0	\$	0	\$0	\$0
FISCAL IMPACT								
Fund: Airport Fund Operating Revenues Operating Savings Operating Costs		94,000 94,000 \$0	187	8,000 7,906 \$94	188,00 187,90 \$9	6	188,000 187,906 \$94	188,000 187,906 \$94
COMMENTS	Total	ΨΟ		Ψ21	Ψ		Ψ.) 1	ΨΣΙ
The exact number o listees. The goal is t						nts are receive	d after so	liciting the hangar

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy ~ Airport Development

#### PROJECT DESCRIPTION

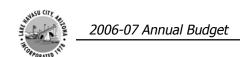
Construct 29 aircraft storage hangars on north ramp site. Hangars to consist of 5 "box" hangars, 19 "T" hangars and 5 executive hangars.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Airport Master Plan and Financial Development Plan.



Program	Community	Services	Project Title		Air	port Land Acquisition	n
Sub-Program	Airpo	ort	Project Cost	<u>D.</u>	\$0	\$16,850,000	\$16,850,000
	1				rior Years	Five Year	Total Cost
Priority Rating	1				ive Year Project		
		FY 06-07	FY 07-0	8	FY 08-09	FY 09-10	FY 10-11
COSTS		i		ļ			
Land & Right-of-Way		i		ļ	16,850,00	)0	
Engineering: Design		i		ļ			
Engineering: Construc	ction Admin.	i		ļ			
Construction Other:		i		ļ			
Other:		i		ļ			
Outer:	Total	\$0	+	\$0	\$16,850,00	00 \$0	\$0
FUNDING SOURCES			†				·
General Fund 2.5%		i			421,25	50	
Grant: ADOT 2.5%		i		ļ	421,25		
Grant: FAA 95.0%		i		ļ	16,007,50	00	
		i					
		i		ļ			
	Total	\$0	<del> </del>	\$0	\$16,850,00	00 \$0	\$0
FISCAL IMPACT	IUtai	φu	+	ąυ	\$10,030,00	JU - pu	φυ
Fund:		i		ļ			
-		i		ļ			
Operating Revenues Operating Savings		i		ļ			
Operating Savings Operating Costs		i		ļ			
Operating costs	Total	\$0	+	\$0	4	\$0 \$0	\$0
COMMENTS		·			<del>'</del>		
	ess than 30 ac	res of developable	airport property	v left fo	or airnort expansio	on. Additional property	is needed to ensure
						e. A small portion of the	
needed to protect fut					n growth merease	Tromail portion of the	. 133 del es ls
necada to protest tat	are modamic.	t approach con.ac.	to Railia, 52.				ļ
							!

**CITY COUNCIL GOAL** 

#2 Strong, Diversifield Local Economy ~ Airport Development

#### **PROJECT DESCRIPTION**

Acquire approximately 135 acres at the south end of the airport for approach corridor protection and future airport expansion.

#### **JUSTIFICATION**

Fulfills City Council goal of financially sound government and community service. Expansion in this area would include revenue enhancement development.

#### **RELATION TO ADOPTED PLANS**

Conforms with Airport Master Plan.

#### **OTHER**

Safety - ensures instrument approach corridor protection.

Program Comm	nunity Servic	ces F	Project Title	Airport Master Pla	n & Environmental	Assessment*
Sub-Program	Airport	F	Project Cost	\$0 Prior Years	\$195,000 Five Year	\$195,000 Total Cost
Priority Rating 1				Five Year Projection		
	F	Y 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design						
Engineering: Construction Ad	min.					
Construction						
Other: Environmental Assessr Other:	ment	195,000				
	Total	\$195,000	\$(	) \$0	\$0	\$0
FUNDING SOURCES		· · ·	•			·
General Fund: 2.5%		4,875				
Grant: ADOT 2.5%		4,875				
Grant: FAA 95.0%		185,250				
_		+105 000				10
	Total	\$195,000	\$(	\$0	\$0	\$0
FISCAL IMPACT						
Fund:	_					
Operating Revenues						
Operating Savings						
Operating Costs	Total	±0	\$(	)	\$0	40
COMMENTS	rotar	\$0	\$(	\$(	\$0	\$0
Start date contingent upon gr	rant offers.					

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy ~ Airport Development

#### PROJECT DESCRIPTION

Complete Twenty (20) Year Airport Master Plan and associated Environmental Assessment.

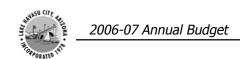
#### **JUSTIFICATION**

The Federal Aviation Administration and the Arizona Department of Transportation have requested the completion of this project during Fiscal Year 2006-07. The last complete master plan was performed in 1994 with a limited update in 1998.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, ADOT/FAA requirements for airport planning.

<sup>\*</sup> Includes \$20,000 for Stormwater Pollution Prevention Plan Development



Program Community		Services Project Title		Airport Signage Modification Project*				
Sub-Program	Airport			2,148,812 Prior Years	\$694,388 Five Year	\$2,843,200 Total Cost		
Priority Rating 1	_ [	FY 06-07	FY 07-08	Five Year Projection	ns FY 09-10	FY 10-11		
COSTS		110007	110200	11000	11 05 20			
Land & Right-of-Way Engineering: Design Engineering: Constructio Construction Other: Lighting System U		294,388 400,000						
	Total	\$694,388	\$0	\$0	\$0	\$0		
FUNDING SOURCES General Fund: 2.5% Grant: ADOT 2.5% Grant: FAA 95.0%		17,360 17,360 659,669						
	Total	\$694,388	\$0	\$0	\$0	\$0		
FISCAL IMPACT Fund: Airport Fund Operating Revenues Operating Savings Operating Costs		309	318		338	348		
COMMENTS	Total	(\$309)	(\$318)	(\$328)	(\$338)	(\$348)		
Start date contingent up	on grant off	ers.						

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy ~

Airport Development

#### **PROJECT DESCRIPTION**

Construct/install utilities (sewer, water, electrical) to new terminal, relocate 175,000 gallon water tank, remove overhead electrical lines and place underground, extend Taxiway B, and add soil stabilization on infield areas next to Taxiway B.

#### **JUSTIFICATION**

Install sewer in conjunction with the citywide sewer project. Provide utilities in preparation for the new passenger terminal. Place the electrical lines underground to enhance safety in accordance with Federal Aviation Administration (FAA) mandates. Taxiway B extension will connect the tie-down ramp with the north ramp.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Airport Master Plan.

#### **OTHER**

\*Prior Project Title: Airport Taxiway C / Apron Construction Phase II

Program _	Community Services		Project Title New Terminal Design & Construct - Phase			nases III & IV
Sub-Program _	gram Airport		Project Cost \$0 Prior Years		\$3,225,000 Five Year	\$3,225,000 Total Cost
Priority Rating	1		F	ive Year Projection	ns	
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS  Land & Right-of Engineering: De Engineering: Co Construction Other: Other:	esign nstruction Admin.	375,000	2,850,000	to	40	40
FUNDING COUR	Total	\$375,000	\$2,850,000	\$0	\$0	\$0
General Fund Grant: ADOT Grant: FAA	ices	37,500 337,500	1,182,750 42,750 1,624,500			
	Total	\$375,000	\$2,850,000	\$0	\$0	\$0
FISCAL IMPACT						
Fund: General Operating Reve	nues			156,000	160,680	165,500
Operating Savin Operating Costs				42,000	43,260	44,558
COMMENTS	Total	\$0	\$0	\$114,000	\$117,420	\$120,943

#### COMMENTS

To solicit large charter/tour aircraft operations, accommodate cargo screening, and enhance airport revenues. Start date contingent upon grant offers. Passenger terminals are grant funded at different ratios than normal airport projects. Only public use space in a terminal is grant eligible. Therefore, a typical 60% public use space and 40% revenue producing space ratio was used to calculate the cost breakdown. Once the design and engineering is completed, an exact ratio and cost breakdown can be determined.

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy

Airport Development

#### **PROJECT DESCRIPTION**

Design, engineer, and construct a new 17,000 square foot passenger terminal.

#### **JUSTIFICATION**

Convert current passenger terminal into cargo handling area to relieve cargo ramp congestion and acquire additional revenues. Current cargo is handled on an open-air ramp. Once the Department of Homeland Security regulations require 100% cargo screening, a secure terminal for cargo handling will be needed. Also, current terminal and commercial ramp is not large enough to accommodate large charter aircraft. Ramp cannot be expanded due to space constraints.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Airport Master Plan.

#### **OTHER**

The current cargo terminal will continue to generate revenue from cargo operations. The new passenger terminal will include tenant revenue-producing space and include restaurant space for lease.

Program	Community	Services	Project Title	Pavemen	t Preservation (Airp	reservation (Airport)		
Sub-Program	Airport			\$650,000 Prior Years	\$715,000 Five Year	\$1,365,000 Total Cost		
Priority Rating	1	FY 06-07	FY 07-08	Five Year Projectio	ns FY 09-10	FY 10-11		
COSTS		F1 00-07	F1 07-08	F1 08-09	F1 09-10	F1 10-11		
Land & Right-of-Way Engineering: Design Engineering: Constru Construction Other: Other:			200,000	515,000				
	Total	\$0	\$200,000	\$515,000	\$0	\$0		
FUNDING SOURCES General Fund: 2.5% Grant: ADOT 2.5% Grant: FAA 95.0%			5,000 5,000 190,000	12,875				
	Total	\$0	\$200,000	\$515,000	\$0	\$0		
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs	Total	\$0	\$0	\$0	\$0	\$0		
COMMENTS		Ψ0	1 40	Ψ.	Ψο	Ψ0		
Start date contingent An undetermined cos			educed labor hours r	equired to maintain t	the asphalt surfaces.			

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy ~ Airport Development

#### **PROJECT DESCRIPTION**

Apply 375,000 square yards of asphalt at the airport.

#### **JUSTIFICATION**

Lengthen the useful life of all asphalt surfaces.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, FAA and ADOT Pavement Maintenance Programs.

Program	Community S	Services	Project Title	Taxiwa	ay "C" Construction	1
Sub-Program	Airpor	t	Project Cost P	\$0 rior Years	\$500,000 Five Year	\$500,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection FY 08-09	ns   FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construction Other: Other:	ction Admin.		500,000			
	Total	\$0	\$500,000	\$0	\$0	\$0
FUNDING SOURCES General Fund: 2.5% Grant: ADOT 2.5% Grant: FAA 95.0%			12,500 12,500 475,000			
	Total	\$0	\$500,000	\$0	\$0	\$0
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	Total	\$0	\$0	400 (\$400)	412 (\$412)	424 (\$424)
COMMENTS		Ψ0	Ψ.	(\$100)	(4112)	(4 12 1)
Start date contingent	upon grant off	ers.				

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy ~ Airport Development

#### **PROJECT DESCRIPTION**

Extend Taxiway C by paving approximately 20,000 square yards.

#### **JUSTIFICATION**

Provide aircraft access to aviation-related commercial/industrial site on the southern-most portion of the airport property. Allow marketing of that area to enhance airport revenues.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Airport Master Plan.

Program	Community	Services	Project Title	Aquatio	Center Parking Lo	ot
Sub-Program	Parks & Re	creation	Project Cost	\$0 Prior Years	\$45,000 Five Year	\$45,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	Five Year Projection FY 08-09	ns FY 09-10	FY 10-11
COSTS  Land & Right-of-W Engineering: Desig Engineering: Const Construction Other: Other:	jn <sup>*</sup>	45,000				
	Total	\$45,000	\$0	\$0	\$0	\$0
FUNDING SOURCE Park Improvement	_	45,000	1			
	Total	\$45,000	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Aquatic Fu Operating Revenue Operating Savings Operating Costs	es	\$0	2,000 2,000 \$0	4,000 2,060 \$1,940	4,000 2,122 \$1,878	4,000 2,185 \$1,815
COMMENTS This area was grad			•	,	ψ <u>2</u> 1070	<b>41,01</b> 0

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Sports Complex Development

#### **PROJECT DESCRIPTION**

Add pavement, sidewalks, and lighting to the parking lot across the street from the Recreation/Aquatic Center on Park Avenue.

#### **JUSTIFICATION**

This parking lot would provide needed additional parking for large events held at the Recreation/Aquatic Center and special events held at Rotary Community Park.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program Community		Services	Project Title	Aquatic Center Stair Replacement				
Sub-Program	Parks & Red	creation	Project Cost	\$962 Prior Years		\$149,038 Five Year	\$150,000 Total Cost	
Priority Rating	1			Five Year P	rojection	S		
		FY 06-07	FY 07-08	FY 08	3-09	FY 09-10	FY 10-11	
COSTS								
Land & Right-of-Way Engineering: Design Engineering: Construction Admin.		9,038						
Construction Other: Other:		140,000						
Other:	Total	\$149,038		\$0	\$0	\$0	\$0	
<b>FUNDING SOURCES</b>		, ,				·	·	
General Fund Park Improvement Fi	und	44,038 105,000						
	Total	\$149,038		\$0	\$0	\$0	\$0	
FISCAL IMPACT								
Fund:  Operating Revenues  Operating Savings  Operating Costs								
	Total	\$0		\$0	\$0	\$0	\$0	
COMMENTS								

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Sports Complex Development

#### **PROJECT DESCRIPTION**

Replace the stairs which lead to the large waterslide, a main feature of the Aquatic Center.

#### **JUSTIFICATION**

The Mohave County Health Department has deemed the existing stairs unsafe for public use due to deterioration and the exposure of rusted rebar. Water has corroded the rebar used in formation of the stairs, causing the concrete to crack and break away.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program Communit	y Services	Project Title	Avalon Park						
Sub-Program Parks & R	ecreation		\$14,130 rior Years	\$137,645 Five Year	\$151,775 Total Cost				
Priority Rating 1		Five Year Projections							
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11				
COSTS									
Land & Right-of-Way Engineering: Design Engineering: Construction Admin.	870								
Construction Other: Other:	136,775								
Tota	\$137,645	\$0	\$0	\$0	\$0				
FUNDING SOURCES					· ·				
Park Improvement Fund	137,645								
Tota	\$137,645	\$0	\$0	\$0	\$0				
FISCAL IMPACT									
Fund: General Fund									
Operating Revenues									
Operating Savings									
Operating Costs		9,000	9,270	9,548	9,835				
Tota	\$0	(\$9,000)	(\$9,270)	(\$9,548)	(\$9,835)				
COMMENTS  Application for grant funding was	denied.								

#### **CITY COUNCIL GOAL**

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Avalon Park is currently used as a practice area for youth sports programs. Improvements would include improving the existing sports fields, the addition of walking paths, picnic ramadas, planted areas, and possibly barbecues.

#### **JUSTIFICATION**

Improvements would provide additional practice and playing areas for youth sports and would provide a quality neighborhood park to the surrounding residents.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

			Cabana Park					
reation F	Project Cost Pri	\$0 ior Years	\$436,000 Five Year	\$436,000 Total Cost				
Five Year Projections								
FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11				
36,000								
	·							
\$36,000	\$400,000	\$0	\$0	\$0				
36,000	400,000							
\$36,000	\$400,000	\$0	\$0	\$0				
		19,000	19,570	20,157				
\$0	\$0	(\$19,000)	(\$19,570)	(\$20,157)				
	\$36,000 \$36,000	FY 06-07 FY 07-08  36,000 400,000  \$36,000 \$400,000  400,000  \$36,000 \$400,000	Five Year Projection FY 06-07 FY 07-08 FY 08-09  36,000 400,000 \$0  \$36,000 400,000 \$0  \$36,000 \$400,000 \$0  \$19,000	Five Year Projections FY 06-07 FY 07-08 FY 08-09 FY 09-10  36,000 400,000 \$0 \$0  400,000 \$0  400,000 \$0  \$36,000 \$400,000 \$0  \$36,000 \$400,000 \$0  \$36,000 \$19,570				

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Develop a neighborhood park on a city-owned drill site.

#### **JUSTIFICATION**

A neighborhood park at this site would eliminate the need for children to cross the highway to use Nautilus Elementary School and/or Avalon Park for recreation activities.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

The Parks and Recreation Advisory Board identified this site as their number one priority in the development of neighborhood parks due to its location west of the highway.

Program Community		Services	Project Title _	City Hall Landscaping					
Sub-Program	Parks & Re	creation	Project Cost _	\$0 Prior Years		\$35,000 Five Year		\$35,000 Total Cost	
Priority Rating	1				ve Year Project				
		FY 06-07	FY 07-08		FY 08-09		Y 09-10	FY 10-11	
COSTS			T						
Land & Right-of-Way Engineering: Design									
Engineering: Constru		1		Ī					
Construction	ľ	35,000		Ī					
Other:	ľ	1		Ī					
Other:	Total	\$35,000		\$0		50	\$0	\$0	
FUNDING SOURCES		\$33,000	+	ΨU	4	<del>"</del>	- PO	φυ	
General Fund		35,000							
	Total	\$35,000	1	\$0		50	\$0	\$0	
FISCAL IMPACT			1						
Fund: General Fund	d	1		Ī					
Operating Revenues		1		I					
Operating Savings	ľ	1		Ī					
Operating Costs	!			,400	2,47		2,546	2,623	
	Total	\$0	(\$2	,400)	(\$2,47	2)	(\$2,546)	(\$2,623)	
COMMENTS									

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### PROJECT DESCRIPTION

Complete the landscaping at the city hall complex.

#### **JUSTIFICATION**

The area between the city hall building and McCulloch Boulevard was never completed.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

rogram Community		Services	Project Title	Citywide Trail System					
Sub-Program Parks & Re		creation	Project Cost \$60,0			\$390,000 Five Year	\$450,000 Total Cost		
Priority Rating	1				ar Projection		Total Cost		
		FY 06-07			Y 08-09 FY 09-10		FY 10-11		
COSTS									
Land & Right-of-Wa Engineering: Design Engineering: Constr	, I		10,0	000	20,000				
Construction Other: Other:			90,0	100	270,000				
	Total	\$0	\$100,0	00	\$290,000	\$0	\$0		
FUNDING SOURCES Grant: Heritage Fun Impact Fees			45,( 55,(		135,000 155,000				
	Total	\$0	\$100,0	00	\$290,000	\$0	\$0		
FISCAL IMPACT Fund: General Fur Operating Revenues Operating Savings Operating Costs		\$0		\$0	12,000 (\$12,000)	12,360 (\$12,360)	12,731 (\$12,731)		
COMMENTS		,	•	•		(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Add trails to Lake Havasu City's existing trail system.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Lake Havasu City Trails Plan.

#### **OTHER**

Additions to the Island trail system would occur in Fiscal Year 2007-08. The extension of the existing highway trail from Palo Verde Boulevard North to the Airport would be completed during Fiscal Year 2008-09.

Program Community	/ Services	Project Title	Community-Wide Recreational Needs Assessment						
Sub-Program Parks & Re	ecreation [	Project Cost	\$0 rior Years	\$75,000 Five Year	\$75,000 Total Cost				
Priority Rating 1		Five Year Projections							
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11				
COSTS  Land & Right-of-Way Engineering: Design Engineering: Construction Admin. Construction Other: Assessment	75,000								
Other: <b>Tota</b>	\$75,000	\$0	\$0	\$0	\$0				
FUNDING SOURCES Park Improvement Fund  Tota  FISCAL IMPACT Fund: Operating Revenues Operating Savings	75,000	\$0	\$0	\$0	\$0				
Operating Costs <b>Tota</b>	\$0	\$0	\$0	\$0	\$0				
COMMENTS	φυ	φυ	φυ	φ0	ΨΟ				

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Recreational Programming Needs Assessment & Plan

#### **PROJECT DESCRIPTION**

A recreational needs assessment would help determine future programming, scheduling, and the facility needs of the community.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Community Services		Project Title		Grand Island Development Park					
Sub-Program	Parks & Recreation		Project Cost		\$0 Prior Years		13,000 e Year	\$313,000 Total Cost		
Priority Rating	1				ve Year Project					
		FY 06-07	FY 07-0		FY 08-09		FY 09-10	FY 10	-11	
COSTS			1							
Land & Right-of-Way Engineering: Design Engineering: Construc	ction Admin	20,000								
Construction Other:	Mon Aumin.	293,000								
Other:	Total	\$313,000	+	\$0		\$0	\$0	<del></del>	\$0	
FUNDING SOURCES		ψ313/000	+	40		<del>~</del>	40		Ψ0	
General Fund Grant: Heritage Fund		10,000 303,000								
	Total	\$313,000	<u> </u>	\$0		\$0	\$0		\$0	
FISCAL IMPACT			1				•		-	
Fund: General Fund Operating Revenues Operating Savings Operating Costs				15,000	46,35		47,741		49,173	
	Total	\$0	(\$4'	5,000)	(\$46,35	50)	(\$47,741)	(4	\$49,173)	
Fifteen (15) acres of la donated land will serv		,			, ,		of Grand Island	Estates. Th	<sub>i</sub> e	

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### PROJECT DESCRIPTION

Install amenities (restroom, playground equipment, basketball court) at the Grand Island Development Park for use by the general public.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program Community		Services Project Title		Irrigation System Upgrade					
Sub-Program	Parks & Red	creation	Project Cost	\$45,000 Prior Years	\$90,000 Five Year	\$135,000 Total Cost			
Priority Rating	1	FY 06-07	FY 07-08	Five Year Projectio	ns FY 09-10	FY 10-11			
COSTS		F1 00-07	F1 07-08	F1 00-03	F1 09-10	F1 10-11			
Land & Right-of-Way Engineering: Design Engineering: Constru Construction									
Other: Installation Other:		45,000	45,000						
	Total	\$45,000	\$45,000	\$0	\$0	\$0			
FUNDING SOURCES General Fund		45,000	45,000						
	Total	\$45,000	\$45,000	\$0	\$0	\$0			
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs									
	Total	\$0	\$0	\$0	\$0	\$0			
COMMENTS									

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Effluent Reuse Plan

#### **PROJECT DESCRIPTION**

Upgrade to computerized irrigation system including modifications necessary to accommodate effluent water.

#### **JUSTIFICATION**

The present system is 10 years old. An upgrade would modernize the irrigation system and assist in water conservation and use of effluent water.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

Installation will be performed by Parks Maintenance Division staff.

Program	Community	Services	Project Title	London Bridge Beach Seawalls - Phase I				
Sub-Program	Parks & Re	creation	Project Cost P	\$0 rior Years	\$450,000 Five Year	\$450,000 Total Cost		
Priority Rating	1			ive Year Projectio				
-	_	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11		
COSTS  Land & Right-of-W Engineering: Desig Engineering: Const Construction Other: Other:	ın	450,000						
Certeri	Total	\$450,000	\$0	\$0	\$0	\$0		
FUNDING SOURCE Grant: State Lake 1	_	450,000 \$450,000	\$0	\$0	\$0	\$0		
FISCAL IMPACT Fund: Operating Revenue Operating Savings Operating Costs				\$0	\$0	\$0		
COMMENTS This project is fund			(SLIF) Grant in the a		Ι ΨΟ	Ψ0		

**CITY COUNCIL GOAL** 

#6 Blue Lake, Beautiful Mountains ~ Park Development

#### **PROJECT DESCRIPTION**

This is the installation of approximately 1,000' of concrete seawall on the London Bridge Beach side of the Bridgewater Channel. The seawall will begin at the existing seawall located by the public restroom by the Agave Inn and proceed south 1,000' towards the Dog Park on London Bridge Beach. The seawall will be installed to aesthetically match the existing seawall. Construction of the seawall will occur in the fall during the time of the year when the lake level is the lowest.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Community	Services	Project Title		MCC Site Development*				
Sub-Program	Parks & Recreation		Project Cost \$0 Prior Years			\$148,583 Five Year	\$148,583 Total Cost		
Priority Rating	1				ve Year Projecti				
COSTS		FY 06-07	FY 07-0	8	FY 08-09	FY 09-10	FY 10-11		
Land & Right-of-Way Engineering: Design Engineering: Construction Construction Other: Other:	ction Admin.	108,583			40,000				
	Total	\$108,583		\$0	\$40,000	\$0	\$0		
FUNDING SOURCES Impact Fees Park Improvement Fu	ınd	108,583			40,000				
	Total	\$108,583		\$0	\$40,000	\$0	\$0		
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	1					6,000	6,180		
,	Total	\$0		\$0	\$0	(\$6,000)	(\$6,180)		
An environmental ass Lake Havasu City sho				scal Yea	ar 2006-07.				

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Provide trail and access improvements to the Mohave Community College (MCC) site.

#### **JUSTIFICATION**

Upon obtaining ownership of the property, improvements will need to be made to manage the site.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, MCC Site Development Master Plan.

#### **OTHER**

\*Prior Project Title: Multipurpose Sports Complex

Program	Community	Services	Project Title		Nort	h Park Development	*
Sub-Program Parks & Rec		creation	Project Cost		135,362 ior Years	\$2,568,939 Five Year	\$2,704,301 Total Cost
Priority Rating	1			Fi	ve Year Project	ons	
		FY 06-07	FY 07-0		FY 08-09	FY 09-10	FY 10-11
COSTS							
Land & Right-of-Way							
Engineering: Design		187,804	+				
Engineering: Construc	ction Admin.						
Construction		1,181,135	5		1,200,00	0	
Other:							
Other:	Total	\$1,368,939	1	\$0	\$1,200,00	0 \$0	\$0
FUNDING SOURCES	Total	\$1,500,953	<u>'                                    </u>	ψU	\$1,200,00	υ	φ0
General Fund		200,000	,				
Grant: Heritage Fund		357,108			700,00	n	
Refuse Enterprise Fur	nd	811,831			500,00		
		,,,,			,		
	Total	\$1,368,939	<u> </u>	\$0	\$1,200,00	0 \$0	\$0
FISCAL IMPACT	Total	\$1,500,953	<u>'                                    </u>	ψU	\$1,200,00	υ	φ <b>0</b>
Fund: General Fund	1						
Operating Revenues						1,000	1,030
Operating Savings						1,000	1,030
Operating Costs			25	5,000	25,00	0 35,000	35,000
	Total	\$0		5,000)	(\$25,00		
COMMENTS							

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Develop the site into a park containing ballfields, open space, and other park amenities. Expenses include improvements such as an area for dogs, some fencing, walking paths with exercise stations, picnic ramadas with tables, minimal lighting, benches and barbecues, and some landscaping.

#### **JUSTIFICATION**

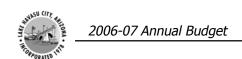
Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, North Park Development Master Plan.

#### **OTHER**

\*Prior Project Title: Former North Landfill Site Restoration



Program Comm		Services	Project Title _	Realtor Park				
Sub-Program	Parks & Re	creation	Project Cost _	\$0 Prior Yea	ars	\$80,000 Five Year	\$80,000 Total Cost	
Priority Rating	1	FY 06-07	FY 07-08		ar Projection Y 08-09	FY 09-10	FY 10-11	
COSTS  Land & Right-of-Way Engineering: Design Engineering: Constru Construction Other: Other:		80,000						
Other:	Total	\$80,000	)	\$0	\$0	\$0	\$0	
<b>FUNDING SOURCES</b> Community Donation Grant: Heritage Fund		40,000 40,000						
	Total	\$80,000	)	\$0	\$0	\$0	\$0	
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	<u>†</u>	\$0	3	,000,	1,030 3,090 (\$2,060)	1,061 3,183 (\$2,122)	1,093 3,278 (\$2,185)	
COMMENTS		Ψ.	(4-	,000)	(+=/000)	(+-/)	(+2/200)	
Park will be develope city's general fund.	ed with moneta	ary and in-kind don	ations and a mat	ching Herita	ge Grant. Littl	e or no money will b	e needed from the	

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Construct a neighborhood park on Thistle Drive to include park amenities such as playground equipment, ramadas, and benches.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

The Neighborhood Parks Foundation has joined forces with the Lake Havasu City Realtors Association in donating \$40,000 for the development of Realtor Park, a neighborhood park to be located on Thistle Drive. This park will be located on one of the city's drill sites earmarked for development as a neighborhood park.

	roject Title	Recreat	ion Center Additio	n
creation P	roject CostPri	\$0 for Years	\$800,000 Five Year	\$800,000 Total Cost
FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	80,000	720,000		
\$0	\$80,000	\$720,000	\$0	\$0
·		, ,	·	·
	80,000	720,000		
\$0	\$80,000	\$720,000	\$0	\$0
			9,000	13,000 5,150
\$0	\$0	\$0	\$4,000	\$7,850
	<b>FY 06-07</b> \$0	Fi FY 06-07 FY 07-08 80,000 80,000 \$0 \$80,000 \$0 \$80,000	Prior Years	Prior Year   Five Year   Five Year

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Sports Complex Development

#### **PROJECT DESCRIPTION**

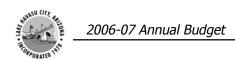
Construct an additional building to accommodate private group rentals (50 to 200 people), special events, and recreation programs (basketball, land exercise).

#### **JUSTIFICATION**

Utilization of Relics and Rods Hall is at a maximum. An additional building would allow the Relics and Rods Hall to be utilized by the public and allow the city to generate additional revenue.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



Program Com	munity Se	Services Project Title		Rotary Community Park Expansion					
Sub-Program Parks & Rec		creation Project Cost		\$0 Prior Years		\$1,300,000 Five Year		\$1,300,000 Total Cost	
Priority Rating 1				Fi	ve Year Project	ions			
		FY 06-07	FY 07-08		FY 08-09		FY 09-10	FY	10-11
COSTS									
Land & Right-of-Way Engineering: Design Engineering: Construction A	dmin	200,000	200,	000					
Construction Other: Other:			900,	000					
Other.	Total	\$200,000	\$1,100,	000	\$	0	\$0		\$0
FUNDING SOURCES		, , , , , , , , , , , , , , , , , , , ,	1 / 2 - 7	-	'				
Grant: Heritage Fund Grant: State Lake Improve F Park Improvement Fund	-und	200,000	200, 900,						
	Total	\$200,000	\$1,100,	000	\$	0	\$0		\$0
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	-				65,00	0	66,950		68,959
	Total	\$0		\$0	(\$65,00	0)	(\$66,950)		(\$68,959)
COMMENTS									

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Expand the boundaries of Rotary Community Park south to the area known as Body Beach and provide additional facilities and amenities for public use. The development of Body Beach would include a restroom facility, parking lot, ramadas, picnic tables, benches, a trail system, and the extension of Rotary Park to the south, as well as running sewer and water to the site.

#### **JUSTIFICATION**

Ensure public shoreline access to residents and visitors and serve as an extension of Rotary Community Park to the south. Amenities would enhance that area, extend the walking path at Rotary Park, and provide additional picnic facilities.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Rotary Community Park Expansion Master Plan.

Program	Community	Services	Project Title			SARA F	ark	
Sub-Program	Parks & Re	creation	Project Cost		4,757 or Years	\$358,2 Five Y		\$423,000 Total Cost
Priority Rating	1			Fiv	e Year Projec	tions	_	
		FY 06-07	FY 07-0	8	FY 08-09	FY	09-10	FY 10-11
COSTS								
Land & Right-of-Way Engineering: Design Engineering: Constru		118,243	;					
Construction Other: Other:	cuon Aumin.	240,000						
Other.	Total	\$358,243	1	\$0		\$0	\$0	\$0
FUNDING SOURCES		7000/= 10		7.		1 -	77	Т-
Park Improvement Fu	und	358,243						
	Total	\$358,243		\$0		\$0	\$0	\$0
FISCAL IMPACT								
Fund: General Fund Operating Revenues Operating Savings Operating Costs	i Total	\$C		4,000 4,000)	4,1: (\$4,1:		4,244 (\$4,244)	4,371 (\$4,371)
COMMENTS	iotai	φC	(4)	1,000)	(φτ,1.	20)	(\$7,277)	(\$7,5/1)
In order to secure a I the entire 1,100 acre		d Management leas	se/patent for SA	.RA Park,	, a Master Plan	and Environ	mental Study	are required for

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

This project includes a Park Master Plan and Environmental Study to meet the Bureau of Land Management requirements for the transfer of SARA Park to the city and the replacement of the existing ballfield lights on Fields #1 and #2.

#### **JUSTIFICATION**

Improvements would provide residents with additional recreational opportunities and bring existing substandard equipment up to standards set for youth sports activities and meet county and federal requirments to transfer the SARA Park property from Mohave County to Lake Havasu City.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Community	Services F	Project Title	SARA Park - Airfie	eld for Radio Contr	olled Planes
Sub-Program	Parks & Re	creation F	Project Cost	\$0 rior Years	\$330,000 Five Year	\$330,000 Total Cost
Priority Rating	1		F	ive Year Projection	ns	
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way	′			30,000		
Engineering: Design Engineering: Constru	ıction Admin			30,000		
Construction	iccion / tariiini			300,000		
Other:						
Other:	Total	<b>#0</b>	¢0	¢330,000	¢0	<b>+0</b>
FUNDING SOURCES		\$0	\$0	\$330,000	\$0	\$0
Park Improvement F				330,000		
Tark Improvement I	unu			330,000		
	Total	\$0	\$0	\$330,000	\$0	\$0
FISCAL IMPACT		1 -		1227,22		
Fund:						
Operating Revenues						
Operating Savings						
Operating Costs	Total	<b>#</b> 0	<b>Φ</b> 0	40	<b>40</b>	t0
COMMENTS	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Relocate the existing SARA Park radio controlled facility to a new location within the park. The existing radio controlled airfield is slated for the development of sports fields.

#### **JUSTIFICATION**

Fulfills City Council Goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, SARA Park Master Plan.

Program Communit	y Services	Project Title	SARA Pa	rk - Baseball Comp	lex
Sub-Program Parks & R	ecreation	Project Cost	\$0 Prior Years	\$4,180,000 Five Year	\$4,180,000 Total Cost
Priority Rating 1			Five Year Projectio	ns	
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS					
Land & Right-of-Way Engineering: Design Engineering: Construction Admin. Construction Other: Other:	400,000	280,000 3,500,000			
Tota	\$400,000	\$3,780,000	\$0	\$0	\$0
FUNDING SOURCES Impact Fees Park Improvement Fund Unfunded	400,000	851,000 149,000 2,780,000	)		
Tota	\$400,000	\$3,780,000	\$0	\$0	\$0
FISCAL IMPACT Fund: General Fund Operating Revenues			10,000	10,300	10,609
Operating Savings Operating Costs		)	190,000	195,700	201,571
COMMENTS	ş(	0   \$0	(\$180,000)	(\$185,400)	(\$190,962)

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Sports Complex Development

#### PROJECT DESCRIPTION

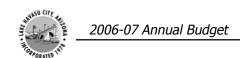
Improvements to SARA Park which include the construction of four youth baseball fields and associated amenities.

#### JUSTIFICATION

New ballfields would provide for growth of youth baseball leagues and provide fields for tournament play.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, SARA Park Master Plan.



Program	Community	Services	Project Title	SAR	A Park - Equ	uestrian Cent	ter
Sub-Program	Parks & Re	creation	Project Cost	\$0 Prior Years	\$150 Five		\$150,000 Total Cost
Priority Rating	1			Five Year Proje			
COSTS		FY 06-07	FY 07-08	FY 08-09	) F1	Y 09-10	FY 10-11
Land & Right-of-Way Engineering: Design Engineering: Construction Construction Other: Other:	tion Admin.	50,000	100,0	000			
	Total	\$50,000	\$100,0	000	\$0	\$0	\$0
FUNDING SOURCES Impact Fees Park Improvement Fu	nd	50,000	100,0	000			
	Total	\$50,000	\$100,0	000	\$0	\$0	\$0
FISCAL IMPACT							•
Fund: General Fund Operating Revenues Operating Savings Operating Costs					,000	15,450 10,300	15,914 10,609
5 F - 1 - 5 - 1 - 1	Total	\$0			,000	\$5,150	\$5,305
Revenues include estin	mated rentals	and alcohol sales.					

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Provide utility and grading plans and basic services to the site.

#### **JUSTIFICATION**

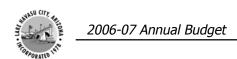
Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### OTHER

Completion of the facility would be accomplished with public donations.



Program	Community	Services	Project Title	SARA Park - Inline Hockey Skating Rink				
Sub-Program	Parks & Re	ecreation	Project Cost	\$0	\$105,000	\$105,000		
				Prior Years	Five Year	Total Cost		
Priority Rating	1	EV 26 07		ive Year Projection		57.40.44		
COSTS		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11		
Land & Right-of-Wa Engineering: Desigr Engineering: Constr Construction Other: Other:	n	105,000						
	Total	\$105,000	\$0	\$0	\$0	\$0		
FUNDING SOURCES General Fund	S	105,000						
<u> </u>	Total	\$105,000	\$0	\$0	\$0	\$0		
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	es		2,000 6,000	2,060 6,180	2,122 6,365	2,185 6,556		
	Total	\$0	(\$4,000)	(\$4,120)	(\$4,244)	(\$4,371)		
COMMENTS								

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Construct an inline hockey skating rink at SARA Park.

#### **JUSTIFICATION**

The inline skating facility previously located off of Chenoweth Drive was dismantled and is no longer available for use. This new rink would be located at SARA Park and would be available for use by the inline hockey skating organization. The general public would also have access to the facility during non-league hours of use.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, SARA Park Master Plan.

#### **OTHER**

The development of this inline skating facility would be a partnership between Lake Havasu City and the local inline hockey organization. The city would provide the rink and lighting; the organization would provide the management.

Program	Community	Services	Project Title		SARA Park	: - Multipurpose Fi	elds
Sub-Program	Parks & Re	creation	Project Cost	\$0		\$4,670,000	\$4,670,000
				Prior Years		Five Year	Total Cost
Priority Rating	1			Five Year	Projection		
		FY 06-07	FY 07-08	FY (	08-09	FY 09-10	FY 10-11
COSTS							
Land & Right-of-Way	1						
Engineering: Design						350,000	
Engineering: Constru	iction Admin.						320,000
Construction Other:							4,000,000
Other:							
outeri	Total	\$0		50	\$0	\$350,000	\$4,320,000
<b>FUNDING SOURCES</b>							
Grant: Heritage Fund	d					75,000	750,000
Impact Fees						275,000	1,000,000
Unfunded							2,570,000
	Total	\$0		50	\$0	\$350,000	\$4,320,000
FISCAL IMPACT					· ·	' '	. , ,
Fund:							
Operating Revenues							
Operating Savings							
Operating Costs							
	Total	\$0		0	\$0	\$0	\$0
COMMENTS							
A Heritage Fund gra	nt would be av	ailable if the city ha	s tenure of the pr	perty by the	e grant appl	cation submittal date	е.

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Provide six multipurpose fields for youth football and adult and youth soccer.

#### **JUSTIFICATION**

Provide for the growth of youth and adult sports programs requiring the use of turf fields.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, SARA Park Master Plan.

Program	Community	Services	Project Title		Sit	te Six Renovations	
Sub-Program	Parks & Red	creation	Project Cost _		172,000 rior Years	\$60,000 Five Year	\$232,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08		ive Year Projecti	ons FY 09-10	FY 10-11
COSTS  Land & Right-of-Way Engineering: Design Engineering: Constru Construction Other: Other:	uction Admin.	60,000					
FUNDING SOURCES	Total	\$60,000	1	\$0	\$0	\$0	\$0
Building Improvemen		60,000					
	Total	\$60,000	,+	\$0	\$(	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs	;						
	Total	\$0		\$0	\$0	\$0	\$0
COMMENTS							

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

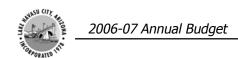
Renovate the interior and exterior of the existing building located at Site Six; site renovations to comply with ADA requirements.

#### **JUSTIFICATION**

Renovations and repairs are needed for the existing building for continued use. A recent ADA study identified corrections that need to be made to make the facility ADA compliant.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



Program	Community	Services	Project Title	Walnut D	Prive Storage Build	ing
Sub-Program	Parks & Re	creation	Project Cost P	\$0 Prior Years	\$80,000 Five Year	\$80,000 Total Cost
Priority Rating	1	5V.05.07		ive Year Projection		EV 10 11
COSTS		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Land & Right-of-War Engineering: Design Engineering: Constru Construction Other: Other:				80,000		
	Total	\$0	\$0	\$80,000	\$0	\$0
FUNDING SOURCES Park Improvement F				80,000		
	Total	\$0	\$0	\$80,000	\$0	\$0
FISCAL IMPACT Fund: General Fun Operating Revenues Operating Savings Operating Costs	,	\$0	\$0	\$0	1,200 (\$1,200)	1,236 (\$1,236)
COMMENTS	. 3441	ΨO	,	, φυ	(+-7-500)	(+-1=50)

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Construct a metal storage building at the city's storage yard located on Walnut Drive to be utilized for the storage of parks and recreation supplies and materials used for park programs and recreational events.

#### **JUSTIFICATION**

Currently materials and supplies stored at the Walnut yard are outdoors and are subject to the desert elements of sun, wind, and water. An enclosed storage building would ensure the protection of these items against the elements and would prolong their lifespan resulting in a savings to the city.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Lake Havasu City Trails Plan.

Program	Community	Services	Project Title	Yond	ler Park Restroom	
Sub-Program	Parks & Red	creation [	Project Cost Pr	\$0 rior Years	\$40,000 Five Year	\$40,000 Total Cost
Priority Rating	1		F	ive Year Projection	ns	
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construction Construction Other:					40,000	
Other:		'		!		
	Total	\$0	\$0	\$0	\$40,000	\$0
FUNDING SOURCES Park Improvement Fu					40,000	
	Total	\$0	\$0	\$0	\$40,000	\$0
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs		10				2,000
	Total	\$0	\$0	\$0	\$0	(\$2,000)
COMMENTS						

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Park Development

#### **PROJECT DESCRIPTION**

Construct a restroom facility at Yonder Park.

#### **JUSTIFICATION**

Yonder Park is not equipped with a public restroom at this time. The department has received several requests from the general public asking that restrooms be placed at this site.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



### **Home of the London Bridge**

# Lake Havasu Cíty Arízona

### **Administration**

### **Community Development**

**Development Services** 

### **Community Services**

Airport
Parks & Recreation

### Public Safety

#### **Public Works**

Administration Streets & Drainage Wastewater Water

Capital Budget Project Detail Sheets

Program Publi	ic Safety	Project Title		Airport Fire/Rese	cue - North Corrido	Fire Station
Sub-Program	Fire	Project Cost	Pr	\$0 ior Years	\$2,145,000 Five Year	\$2,145,000 Total Cost
Priority Rating 1				ive Year Projecti		
	FY 06-07	FY 07-0	08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construction Admi	n.			65,000	30,000	
Construction					2,000,000	
Other: Furniture & Equipment					30,000	
Other: Site Work					20,000	
	tal	\$0	\$0	\$65,000	\$2,080,000	\$0
FUNDING SOURCES						
General Fund				CE 000	1,552,500	
Impact Fees				65,000	527,500	
То	tal	\$0	\$0	\$65,000	\$2,080,000	\$0
FISCAL IMPACT				· · ·		
Fund: General Fund						
Operating Revenues	`					
Operating Savings					1 (25 002	720 722
Operating Costs	tal	\$0	\$0	\$0	1,635,882 (\$1,635,882)	738,722 (\$738,722
COMMENTS	cai	ΨΟ	ΨΟ	Ψ	(ψ1,033,002)	(\$750,722)
A substantial savings in time an	d money will be real	ized by utilizing t	he exist	ting basic blueprint	design for Fire Station	n No. 1.

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Public Safety Needs

#### **PROJECT DESCRIPTION**

Construct a new fire station/police substation on existing airport property.

#### **JUSTIFICATION**

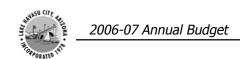
Provide FAA-required aircraft firefighting and rescue response to the airport. Provide fire protection and medical response to the North Corridor, which is currently below the standard of service provided to the remainder of the community.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

Operating costs for FY 09-10 include all outfitting required for the new facility.



Program	Public Sat	fety P	Project Title	Emergency	Generator for City	/ Hall
Sub-Program	N/A	P	Project Cost Pr	\$0 rior Years	\$325,000 Five Year	\$325,000 Total Cost
Priority Rating1	· <b>[</b>			ive Year Projection		
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS			·			
Land & Right-of-Way Engineering: Design Engineering: Construction Construction	on Admin.					
Other: Purchase & Insta Other:	allation		l r	325,000		
Outer.	Total	\$0	\$0	\$325,000	\$0	\$0
FUNDING SOURCES						
General Fund				325,000		
	Total	\$0	\$0	\$325,000	\$0	\$0
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	-			1,000	1,030	1,061
	Total	\$0	\$0	(\$1,000)	(\$1,030)	(\$1,061)
COMMENTS						

**CITY COUNCIL GOAL** 

#1 Financially Sound City Government ~ Emergency Planning

#### **PROJECT DESCRIPTION**

Installation of an emergency generator at City Hall.

#### **JUSTIFICATION**

Provide continuity of government operations (city computer system, minimal lighting, minimal HVAC system requirements). City Hall must have the capability to remain open during disaster situations and major power outages.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public Sa	fety P	roject Title	Exterior Class	sroom/Restroom Fa	acilities
Sub-Program	Fire	P	Project Cost	\$0 rior Years	\$205,700 Five Year	\$205,700 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection FY 08-09	ns FY 09-10	FY 10-11
COSTS		F1 06-07	F1 U7-U8	F 1 00-09	F1 09-10	L1 10-11
Land & Right-of-Wa Engineering: Desigr Engineering: Constr	i			18,700		
Construction Other: Other:				187,000		
	Total	\$0	\$0	\$205,700	\$0	\$0
<b>FUNDING SOURCES</b> General Fund				205,700		
	Total	\$0	\$0	\$205,700	\$0	\$0
FISCAL IMPACT Fund: General Fund: Operating Revenues Operating Savings Operating Costs	5				80,000	3,500
	Total	\$0	\$0	\$0	(\$80,000)	(\$3,500)
COMMENTS						

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Public Safety Needs

#### **PROJECT DESCRIPTION**

Construct exterior classroom area, rehabilitation station, and restroom/shower/locker facilities at the rear of existing Fire Station No. 2.

#### **JUSTIFICATION**

Provide complete facilities for training programs and large-scale academies for recruit firefighters and firefighters visiting from other jurisdictions.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

Operating costs for FY 09-10 include all outfitting required for the new facility.

Program	Public Sa	afety	Project Title	Fire Administration	n/Storage/Emergen	cy Ops. Center
Sub-Program	Fire		Project Cost	\$0 Prior Years	\$2,863,000 Five Year	\$2,863,000 Total Cost
Priority Rating 1				Five Year Projecti		. 014. 0001
Thomas Rading		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construction Construction Other: Infrastructure Other: Site Work	on Admin.		75,00 38,00		690,000	
Other. Site Work	Total	\$0	\$113,00			\$0
FUNDING SOURCES  General Fund  Grant: Homeland Secur  Impact Fees	rity		56,50 56,50		345,000	
	Total	\$0	\$113,00	\$2,060,000	\$690,000	\$0
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs		\$0	\$	0 \$	1,034,600 0 (\$1,034,600)	27,600 (\$27,600)
COMMENTS		1-	'		(1 /22 /222/	(1 /2 2 2 /
The operating costs for	FY 09-10 in	clude computer har	dware, radios, and	security items in the	Emergency Operations	5.

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Public Safety Needs

#### **PROJECT DESCRIPTION**

The proposed 12,000 square foot building would provide adequate space for Fire Administration, Fire Prevention, and an Emergency Operations Center (4,000 sq. ft.). Adjacent to the administration building would be a storage facility (1,500 sq. ft.). Both the new administration building and the storage facility would be located on the same property as existing Fire Station No. 1, which is within walking distance to City Hall.

#### **JUSTIFICATION**

Current space allocations at City Hall are inadequate for the Fire Department staff and their daily operations. Constructing a new building within the city compound would maintain current service levels for the public and city officials.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public Sa	fety I	Project Title	Fire Station	No. 1 - Security Fe	encing
Sub-Program	Fire		Project Cost Pr	\$0 rior Years	\$25,000 Five Year	\$25,000 Total Cost
Priority Rating1		FY 06-07	FY 07-08	ive Year Projection FY 08-09	ns FY 09-10	FY 10-11
COSTS  Land & Right-of-Way Engineering: Design Engineering: Constructi Construction Other: Other:	on Admin.	25,000				
	Total	\$25,000	\$0	\$0	\$0	\$0
FUNDING SOURCES General Fund		25,000				
	Total	\$25,000	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS	. 3.431	Ψ0	φο	1 40	φο 1	φυ

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Public Safety Needs

#### PROJECT DESCRIPTION

Install wrought iron fencing on top of the existing pony wall which surrounds the station property.

#### **JUSTIFICATION**

Homeland Security requires security fencing around public safety buildings. Fencing will also reduce the chance of theft of equipment and/or vandalism to city vehicles.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public S	afety I	Project Title	Fire Station	n No. 3 - Security F	encing
Sub-Program	Fire	·	Project Cost Pr	\$0 rior Years	\$25,000 Five Year	\$25,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection	ons FY 09-10	FY 10-11
COSTS  Land & Right-of-Way Engineering: Design Engineering: Construct Construction Other: Other:	ion Admin.			25,000		
	Total	\$0	\$0	\$25,000	\$0	\$0
FUNDING SOURCES General Fund				25,000		
	Total	\$0	\$0	\$25,000	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS		**		, , , ,	, ,	· · · · · ·

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Public Safety Needs

#### PROJECT DESCRIPTION

Construct a block wall to surround the station property.

#### **JUSTIFICATION**

Homeland Security requires security fencing around public safety building. Fencing will also reduce the chance of theft of equipment and/or vandalism to city vehicles.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public S	afety F	Project Title	Fire Station	No. 4 - Security Fe	encing
Sub-Program	Fire	<u>.                                    </u>	Project Cost Pr	\$0 rior Years	\$40,000 Five Year	\$40,000 Total Cost
Priority Rating	1			ive Year Projection		
COSTS		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Land & Right-of-Way Engineering: Design Engineering: Construction Construction Other:	ction Admin.				40,000	
	Total	\$0	\$0	\$0	\$40,000	\$0
FUNDING SOURCES General Fund					40,000	
	Total	\$0	\$0	\$0	\$40,000	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs						
COMMENTS	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Public Safety Needs

#### **PROJECT DESCRIPTION**

Construct a block wall to surround the station property.

#### **JUSTIFICATION**

Homeland Security requires fencing around public safety buildings. Fencing will also reduce the chance of theft of equipment and/or vandalism to city vehicles.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public Safe	ety	Project Title	Fire Stati	on No.	7 - Sloop & McC	Culloch
Sub-Program	Fire		Project Cost	\$0 Prior Years		,500,000 ve Year	\$1,500,000 Total Cost
Priority Rating 1	- F	FY 06-07	FY 07-08	Five Year Proje		FY 09-10	FY 10-11
COSTS							-
Land & Right-of-Way Engineering: Design Engineering: Construction of Construction Other: Furniture & Equipmonther: Site Work	ent	70,950	31,9 1,300,0 28,5 68,5	00 50 50			
	Total	\$70,950	\$1,429,0	50	\$0	\$0	\$0
FUNDING SOURCES  General Fund  Impact Fees		70,950	29,0 1,400,0				
	Total	\$70,950	\$1,429,0	50	\$0	\$0	\$0
FISCAL IMPACT Fund: General Fund Operating Revenues Operating Savings Operating Costs	Total	\$0		1,538, \$0 (\$1,538,		738,723 (\$738,723)	760,885 (\$760,885)
COMMENTS	rotar	Ψ0	· ·	γο (ψ1,550,	023)	(4750,725)	(\$700,003)
This station will be built on	city-owne	d land.					

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ North Fire Station

#### **PROJECT DESCRIPTION**

Construct a new fire station in the southeast section of the city ("Sloop/Cherrytree" section).

#### **JUSTIFICATION**

There are parts of the southeast section of the city that have a response time greater than six minutes. A new development (Havasu Foothills Estates) will be covered by this station. This station will aid in maintaining the city's ISO rating of three.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

Operating costs for FY 08-09 include all outfitting required for the new facility.

Program	Public Saf	ety I	Project Title	Remodel of	Fire Stations No. 3	and 5
Sub-Program	Fire		Project Cost P	\$0 rior Years	\$392,200 Five Year	\$392,200 Total Cost
Priority Rating 1	_ [			ive Year Projection		
COSTS		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Land & Right-of-Way Engineering: Design Engineering: Constructior Construction Other: Site Work Other:	n Admin.	30,800 23,400 298,000 40,000				
	Total	\$392,200	\$0	\$0	\$0	\$0
<b>FUNDING SOURCES</b> Building Improvement Fu	nd	392,200				
	Total	\$392,200	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs		40	40	40	40	40
COMMENTS	Total	\$0	\$0	\$0	\$0	\$0
COMPLETO						

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Public Safety Needs

#### **PROJECT DESCRIPTION**

Remodel existing Fire Stations No. 3 and 5.

#### **JUSTIFICATION**

Remodeling these fire stations will bring them up to National Fire Protection Association (NFPA) Standards for sleeping and living areas and provide adequate space for projected future staffing and improvement of apparatus parking and workout room areas.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

Fire Station No. 5 (old Fire Station No. 1) was originally abandoned when the new Fire Station No. 1 on Bootleg and Acoma was opened. Since that time, Fire Station No. 5 had to be reoccupied to provide appropriate service to the increased call load in that area.



### **Home of the London Bridge**

# Lake Havasu City Arizona

### **Administration**

### **Community Development**

**Development Services** 

### **Community Services**

Airport Parks & Recreation

### **Public Safety**

### Public Works

Administration Streets & Drainage Wastewater Water

Capital Budget Project Detail Sheets

Program _	Public W	/orks	Project Title	ΑI	DA Compliance	
Sub-Program	Public Works Ad	dministration		\$309,149 rior Years	\$968,809 Five Year	\$1,277,958 Total Cost
Priority Rating	1			ive Year Projection		
Thority Rating		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of Engineering: De Engineering: Co Construction Other:		168,809	200,000	200,000	200,000	200,000
Other:						
	Total	\$168,809	\$200,000	\$200,000	\$200,000	\$200,000
FUNDING SOUR General Fund	RCES	168,809	200,000	200,000	200,000	200,000
	Total	\$168,809	\$200,000	\$200,000	\$200,000	\$200,000
FUND:  Fund:  Operating Reve Operating Savin Operating Costs	nues ngs					
	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Federal ADA Compliance

#### **PROJECT DESCRIPTION**

Reconstruct bathrooms, sidewalks, improve right-of-ways, and other projects at Rotary Community Park, London Bridge Beach, Jack Hardie Park, and Site Six.

#### **JUSTIFICATION**

The city must meet the federal requirements of the Americans With Disabilities Act relating to public buildings, parks, parking lots, and publicly-owned restrooms.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

The city's ADA Compliance Officer will identify the work to be performed.

Program	Public W	/orks	Project Title	A	erial Mapping	
Sub-Program Pub	olic Works Ac	Iministration I		\$135,248 rior Years	\$264,752 Five Year	\$400,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection FY 08-09	ns FY 09-10	FY 10-11
COSTS		110007	110700	110003	1105 10	111011
Land & Right-of-Way Engineering: Design Engineering: Construct Construction Other: Aerial Mapping Other:		264,752				
o di la li	Total	\$264,752	\$0	\$0	\$0	\$0
FUNDING SOURCES Flood Control Funding Wastewater Utility Fun	d	132,376 132,376				
	Total	\$264,752	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs						
COMMENTS	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Allocation Plan

#### **PROJECT DESCRIPTION**

Obtain current aerial mapping and contour data for the expanded water service area and drainage basin.

#### **JUSTIFICATION**

Aerial maps will be utilized for sewer expansion design, drainage master plan, water master plan, GIS, and by all city departments.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Updated Water Master Plan, Wastewater Master Plan.

Program	Public Wo	orks	Project Title	Air Indu	ıstrial Park - Phase	I
Sub-Program	Public Works Adı	ministration	Project Cost P	\$0 rior Years	\$4,450,012 Five Year	\$4,450,012 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection	ns FY 09-10	FY 10-11
COSTS		F1 00-07	FT 07-08	F1 06-09	F1 09-10	L1 10-11
Land & Right-of-W Engineering: Desig Engineering: Cons Construction	gn	250,000 3,800,012	1			
Other: Other:						
outer.	Total	\$4,050,012	\$400,000	\$0	\$0	\$0
FUNDING SOURCE General Fund Grant: EDA Property Acquisition		1,250,000 1,800,012 1,000,000				
	Total	\$4,050,012	\$400,000	\$0	\$0	\$0
FISCAL IMPACT		, , ,	<u> </u>		'	'
Fund: General F Operating Revenu Operating Savings Operating Costs	es		16,000	16,480	16,974	17,484
	Total	\$0	(\$16,000)	(\$16,480)	(\$16,974)	(\$17,484)

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy ~ Airport Business Park Development

#### **PROJECT DESCRIPTION**

Design and construct infrastructure improvements (water, sewer, streets and drainage) for the first phase of development of the city's air industrial park.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Letter of Intent between PED & LHC 2004.

Program Public \		/orks	Project Title Shop Bay Expansion - Oil Change Pit				
Sub-Program _	Public Works Ac	dministration	Project Cost P	\$5,050 rior Years	\$204,950 Five Year	\$210,000 Total Cost	
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection FY 08-09	ns FY 09-10	FY 10-11	
COSTS  Land & Right-of Engineering: De Engineering: Co Construction Other: Other:		204,950					
	Total	\$204,950	\$0	\$0	\$0	\$0	
FUNDING SOUR Building Improv		204,950					
	Total	\$204,950	\$0	\$0	\$0	\$0	
FISCAL IMPACT Fund: Genera Operating Reve Operating Savin Operating Costs	l Fund nues ngs		750	773	796	820	
COMMENTS	Total	\$0	(\$750)	(\$773)	(\$796)	(\$820)	
COMPLETO							

**CITY COUNCIL GOAL** 

#1 Financially Sound City Government ~ Cost of Service Analysis

#### **PROJECT DESCRIPTION**

Creation of oil and lube activity bays and additional work space for quick oil changes and safety checks.

#### **JUSTIFICATION**

The Public Works Maintenance Facility was constructed with minimal room for growth. Increased vehicle maintenance activities, which includes servicing the school district's fleet, have caused all bays to be over-utilized.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public W	/orks	Project Title	State Route	95 Landscaping - F	Phase I
Sub-Program	Public Works Ad	Iministration	Project Cost	\$0 Prior Years	\$188,000 Five Year	\$188,000 Total Cost
Priority Rating	1			Five Year Projection	ns	
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS					1	
Land & Right-of- Engineering: Des Engineering: Con Construction Other: Other:	sign nstruction Admin.	188,000				
	Total	\$188,000	\$0	\$0	\$0	\$0
FUNDING SOURCE				Τ	<u> </u>	
Wastewater Utilit	ty Fund	188,000				
	Total	\$188,000	\$(	\$0	\$0	\$0
FISCAL IMPACT Fund: General Operating Reven Operating Saving Operating Costs	nues gs	***	39,000			42,616
COMMENTS	Total	\$0	(\$39,000	(\$40,170)	(\$41,375)	(\$42,616)
Administration gr SR95 for the efflu	rant funding to land uent irrigation syste	dscape SR95 from S em and for a portion	Swanson to Mesquiten of the landscaping	on (ADOT) to utilize \$4 e Avenues. The city's g. ADOT has designed	contribution is for the	e sleeves under

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ State Route 95 Beautification

#### PROJECT DESCRIPTION

Provide an irrigation system for landscaping along State Route 95, using effluent as irrigation.

#### **JUSTIFICATION**

Assist in the disposal of effluent water, provide irrigation for landscaping, and enhance the aesthetics of the city.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan, State Route 95 Landscape Master Plan.



Program _	Public W	/orks	Project Title	The Villages at t	the Island Public Pa	arking Lot
Sub-Program	Public Works Ad	dministration	Project Cost Pr	\$0 rior Years	\$40,000 Five Year	\$40,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection FY 08-09	ns FY 09-10	FY 10-11
COSTS  Land & Right-of Engineering: Do Engineering: Co Construction Other: Other:		40,000				
	Total	\$40,000	\$0	\$0	\$0	\$0
FUNDING SOUF General Fund	RCES	40,000				
	Total	\$40,000	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Genera Operating Reve Operating Savin Operating Costs	l Fund nues ngs	\$0	250 (\$250)	258 (\$258)	265 (\$265)	273 (\$273)
COMMENTS		Ψ.	(+=33)	(4200)	(4200)	(+=, 5)
Cost increase d	ue to inflation.					

**CITY COUNCIL GOAL** 

#2 Strong, Diversified Local Economy ~ Economic Development

#### **PROJECT DESCRIPTION**

Install a 25-stall public parking lot and associated driveways and maneuvering area on one-half acre on the Island.

#### **JUSTIFICATION**

Requirement per development agreement with The Villages at the Island.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

# 2007-11 COMMUNITY INVESTMENT PROJECT Streets & Drainage

Program	Public W	/orks	Project Title	Continuous Left-Turn Lane on Lake Havasu Ave.*			
Sub-Program _	Streets & D	Prainage	Project Cost P	\$0 rior Years	\$400,000 Five Year	\$400,000 Total Cost	
Priority Rating	1		F	ive Year Projectio	ns		
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	
COSTS							
Land & Right-of Engineering: De Engineering: Co Construction Other: Other:	,				50,000	50,000 300,000	
	Total	\$0	\$0	\$0	\$50,000	\$350,000	
FUNDING SOUR	RCES						
General Fund					50,000	350,000	
	Total	\$0	\$0	\$0	\$50,000	\$350,000	
FISCAL IMPACT Fund: Genera Operating Reve Operating Savir Operating Costs	l Fund nues ngs					1,000	
	Total	\$0	\$0	\$0	\$0	(\$1,000)	
roadway by sev	eral each year at ea	ch of several roadw	ay and alley intersed	ctions (Bahama, Sabi	luce the number of a no, Papago), as well as that occur on this r	as driveways. The	

CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

#### **PROJECT DESCRIPTION**

Provide a continuous left-turn lane on Lake Havasu Avenue from Palo Verde Boulevard South to near Industrial Boulevard and create a five-lane section.

#### **JUSTIFICATION**

Reducing the number of traffic accidents on this section of roadway will help create a safe and clean community.

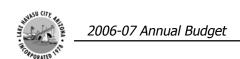
#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study 2005.

#### **OTHER**

\*From Palo Verde Boulevard South to Industrial Boulevard

increase each year as density and traffic increase with growth.



Program	Public W	/orks	Project Title	Drain	age Improvements	<b>3</b>
Sub-Program	Streets & D	)rainage		\$4,384,815 Prior Years	\$8,120,178 Five Year	\$12,504,993 Total Cost
Dulavity Dating						
Priority Rating	1	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construc		50,000	1			
Construction Other: Other:		2,070,178	1,500,000	1,500,000	1,500,000	1,500,000
	Total	\$2,120,178	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
FUNDING SOURCES Flood Control Funding		2,120,178	1,500,000	1,500,000	1,500,000	1,500,000
FISCAL IMPACT	Total	\$2,120,178	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Fund: Operating Revenues Operating Savings Operating Costs						
	Total	\$0	\$(	) \$0	\$0	\$0
COMMENTS						

#### **CITY COUNCIL GOAL**

#3 Safe and Clean Community ~

Street Improvement Program

#### **PROJECT DESCRIPTION**

Construct drainage improvements (wash crossings, drop structures, bank protection, other channel improvements) in washes and drains. Improve deficiencies (higher ranking - 6 of 25) to the upstream flood control diversion dikes.

#### JUSTIFICATION

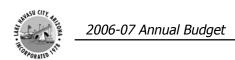
Provide clear routes for emergency vehicles during storms. Protect the community from upstream flooding. Eighteen (18) crossings were identified, of which 14 are complete. The final four crossings will be completed in conjunction with the sewer program in Fiscal Years 2006-07 (1), 2007-08 (2), and 2009-10 (1). Several additional crossings have also been identified for completion as funds permit.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Diversion Dike Stability Analysis, Tentative Wash Construction Plan, Previous Five Year Widening Programs.

#### **OTHER**

FY 06-07: Kiowa Drain @ Lake Havasu Ave. culvert - Design only (Const FY 07-08), Pima Wash @ Daytona Ave. culvert as part of WWSE, Daytona @ Jamaica Blvd. culvert as part of WWSE, Indian Peak @ Saratoga Ave. as part of WWSE, Indian Peak @ Chemehuevi Blvd. as part of WWSE.



Program	Public W	orks	Project Title	Drainage Master Plan				
Sub-Program	Streets & Dr	rainage	Project Cost		\$0 r Years	\$1,000,000 Five Year		\$1,000,000 Total Cost
Priority Rating	1			Five	e Year Project	ions		
, 3		FY 06-07	FY 07-0	8	FY 08-09	FY 09	-10	FY 10-11
COSTS								
Land & Right-of- Engineering: Des Engineering: Cor Construction Other: Other:		1,000,000						
Other:	Total	\$1,000,000	1	\$0	\$	0	\$0	\$0
<b>FUNDING SOUR</b>		. , ,			,			'
Flood Control Fu	nding	1,000,000						
	Total	\$1,000,000		\$0	4	0	\$0	\$0
FISCAL IMPACT Fund: Operating Reven Operating Saving Operating Costs								
	Total	\$0		\$0	\$	0	\$0	\$0
COMMENTS	. 3441	ΨO		T~ [	4	- 1	T- 1	Ψ`

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

Prepare detailed hydraulic/hydrologic modeling of watersheds draining through the study area (entire city planning area). Determine recommended drainage improvements and future policies. Perform necessary analyses to obtain certification of existing diversion dikes. Submit data to update Federal Emergency Management Association (FEMA) mapping for study area. Evaluate city codes and procedures to bring into compliance with all regulations.

#### **JUSTIFICATION**

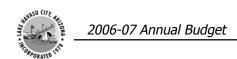
A drainage master plan has not been prepared for the city since the early 1970s. Drainage regulations for new development have not been updated for many years. With the tremendous growth over the past three decades, many areas of the city are susceptible to flooding and damage. New growth (and insurance costs) could be limited until updated FEMA mapping is in place.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

The Aerial Mapping Project must be completed to a level where the digital topographic information is available for use by the consultant for modeling of the watersheds. Policies pertaining to maintenance and improvement of existing washes and drains will be evaluated with recommended changes proposed.



Program	Public W	Vorks	Project Title		London	Bridge Maintenan	се
Sub-Program	Streets & D	)rainage	Project Cost	\$731, Prior \		\$1,800,578 Five Year	\$2,531,621 Total Cost
Priority Rating 1	<u>.                                    </u>			Five `	Year Projectio		
		FY 06-07	FY 07-08		FY 08-09	FY 09-10	FY 10-11
COSTS	ľ	1					
Land & Right-of-Way	ļ	1	4				
Engineering: Design	an Admin	130,000	15,0	000			
Engineering: Construction	on Aumin.	130,000 1,535,578		000			
Other: Biannual Bridge	Inspection	1,333,370	15,0			15,000	
Other:	поресско	1				15,555	
	Total	\$1,665,578	\$120,0	000	\$0	\$15,000	\$0
FUNDING SOURCES			T				
General Fund	ľ	969,000					
Highway User Revenue	Fund	696,578	120,0	000		15,000	
	Total	\$1,665,578	\$120,0	000	\$0	\$15,000	\$0
FISCAL IMPACT							
Fund:		1					
Operating Revenues		1					
Operating Savings	ľ	1					
Operating Costs							
	Total	\$0		\$0	\$0	\$0	\$0
COMMENTS							

#### **CITY COUNCIL GOAL**

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

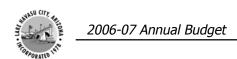
FY06: Replace the bridge deck. FY07: Repair nine cracked coping stones and lamp posts (est. \$1M); repair the soffit gunite (est. \$50K); improve crosswalk, lighting, and safety (est. \$100K); epoxy injection of cracks in underside of concrete deck slab (est. \$85K); repair of spalled concrete on underside of concrete deck (est. \$65K). FY08: New precast concrete curb; excavate bride bearings; shotcrete embankments; repair spall at Pier D; epoxy inject flexural girders in exterior girders in spans 2 & 4. Includes biannual inspections.

#### **JUSTIFICATION**

Based on the recommendations from the bridge inspection record of May 7, 2004, these items need to be completed to improve strength, durability, rideability, and appearance of the London Bridge.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



age P	roject Cost	\$0	\$300,000	\$300,000
		or Years	Five Year	Total Cost
FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
	300,000			
\$0	\$300,000	\$0	\$0	\$0
	100,000 200,000			
\$0	\$300,000	\$0	\$0	\$0
·			·	
\$0	\$0	\$0	\$0	\$0
	\$0 \$0 \$0	\$0 \$300,000 100,000 200,000 \$0 \$300,000	\$0 \$300,000 \$0  \$0 \$300,000 \$0  \$0 \$300,000 \$0  \$0 \$300,000 \$0	\$0 \$300,000 \$0 \$0 100,000 200,000 \$0 \$300,000 \$0 \$0

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

Acquire approximately 0.70 acres of private property across several properties for road rights-of-way or road easements on London Bridge Road between Palo Verde Boulevard South and El Camino Way.\*

#### **JUSTIFICATION**

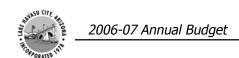
London Bridge Road is being widened for future traffic growth in the city. These rights-of-way or easements are necessary to complete the widening of London Bridge Road from State Route 95 to Industrial Boulevard.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

\*The area between Palo Verde Boulevard South and El Camino Way is the old state route into the city and was never dedicated to the city. The land through these areas is owned by the adjacent property owners; some have dedicated the rights-of-way to the city while others have not.



Program	Public W	/orks	Project Title	Pa	rkway/Bypass Study	<u>,*</u>
Sub-Program	Streets & D	Prainage	Project Cost	\$0 Prior Years	\$50,000 Five Year	\$50,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	Five Year Project	FY 09-10	FY 10-11
COSTS Land & Right-of-Wa	v	110007	110700	110005	110310	111011
Engineering: Design Engineering: Constru Construction Other: Other:		50,000				
	Total	\$50,000	:	50	\$0 \$0	\$0
FUNDING SOURCES General Fund	•	50,000				
	Total	\$50,000	<u> </u>	50	\$0 \$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs						
COMMENTS	Total	\$0		50	\$0   \$0	\$0
		, , ,	,	agreed to fund \$1	50,000; Lake Havasu Cit	ry to fund \$50,000.

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### **PROJECT DESCRIPTION**

Fund a route study for the proposed parkway/bypass east of the community as a future travel corridor.

#### **JUSTIFICATION**

Provides a future transportation corridor to relieve traffic congestion in the community and provide a safe alternative travel route.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study 2005.

#### **OTHER**

\*with Arizona Department of Transportation and Mohave County

Program P	ublic Works	F	roject Title	Pima	a Wash Imp	rovements / Multi-	-Use Path*
Sub-Program Stree	ets & Drainage	P	roject Cost	\$498,99 Prior Yea		\$993,441 Five Year	\$1,492,436 Total Cost
Priority Rating 1					ar Projectio		
	FY 00	5-07	FY 07-08	F	Y 08-09	FY 09-10	FY 10-11
COSTS							
Land & Right-of-Way							
Engineering: Design							
Engineering: Construction Ac	imin.	6,441					
Construction Other:		987,000					
Other:							
	Total	993,441		\$0	\$0	\$0	\$0
FUNDING SOURCES		ŕ			·	·	
Flood Control Funding		593,441					
Grant: TEA-21		400,000					
	Total	993,441		\$0	\$0	\$0	\$0
FISCAL IMPACT						·	
Fund: Highway User Reven	nue						
Operating Revenues							
Operating Savings							
Operating Costs			2,4		2,472	2,546	2,623
	Total	\$0	(\$2,4	00)	(\$2,472)	(\$2,546)	(\$2,623)
COMMENTS							
Includes design by consultan	it and review by A	ADOT.					

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### **PROJECT DESCRIPTION**

Construct bike path in Pima Wash right-of-way with landscaping from Rotary Community Park to Acoma Boulevard.

#### **JUSTIFICATION**

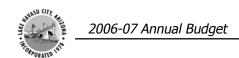
Provide safe travel through the city. Develop alternate modes of transportation.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

#### **OTHER**

\*Phases I, II, III



Program	Public W	/orks F	Project Title	Residential Road	way Widening & T	raffic SATS
Sub-Program	Streets & D	Prainage F	Project Cost Pr	\$0 rior Years	\$5,500,000 Five Year	\$5,500,000 Total Cost
Priority Rating	1			ive Year Projection		
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way						
Engineering: Design	ation Admin					
Engineering: Constru Construction	CUOII AUIIIII.		1,000,000	1,000,000	1,500,000	2,000,000
Other:			1,000,000	1,000,000	1,500,000	2,000,000
Other:						
	Total	\$0	\$1,000,000	\$1,000,000	\$1,500,000	\$2,000,000
FUNDING SOURCES						
General Fund			1,000,000	1,000,000	1,500,000	2,000,000
	Total	\$0	\$1,000,000	\$1,000,000	\$1,500,000	\$2,000,000
FISCAL IMPACT						
Fund: General Fund	d					
Operating Revenues						
Operating Savings						
Operating Costs			40,000	55,000	70,000	85,000
	Total	\$0	(\$40,000)	(\$55,000)	(\$70,000)	(\$85,000)
COMMENTS						
Approximately 1.67 r	niles of roadwa	ay can be widened fo	or every \$1,000,000	budgeted.		

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

Widen and curb residential roadways. Continue the residential widening work for drainage that was put on hold in 2000 due to resource limitations.

#### **JUSTIFICATION**

The city has 425 miles of roadways; only 140 miles are currently widened. Approximately 75 miles of roadway suffer severe storm damage with normal or heavy rainfall. Storm cleanup requires the city to shift from routine maintenance to cleanup. Residential widening improves drainage, reduces storm damage and effort required for cleanup, provides a finished look to the roadway, creates opportunity for future sidewalk installation, and provides area for parking, walking, and bicycling.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study Update 2005.

Program Publi	c Works	Project Title	Seco	nd Bridge to Island	
Sub-Program Streets	& Drainage	Project Cost	\$0 Prior Years	\$12,000,000 Five Year	\$12,000,000 Total Cost
Priority Rating 1			Five Year Projection		
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS					
Land & Right-of-Way Engineering: Design Engineering: Construction Admir Construction Other: Other:	1.	700,000	300,000 1,000,000 10,000,000		
To	tal \$0	\$700,000	\$11,300,000	\$0	\$0
FUNDING SOURCES  Debt Service General Fund		700,000	11,300,000		
To	tal \$0	\$700,000	\$11,300,000	\$0	\$0
FISCAL IMPACT	·	, ,	, , ,		
Fund: General Fund Operating Revenues/Impact Fee Operating Savings Operating Costs: Debt Service To		1,173,000 1,172,000 \$1,000	1,172,000	1,172,000	1,173,000 1,172,000 \$1,000
	Lail 90	\$1,000	\$1,000	\$1,000	\$1,000
COMMENTS					

**CITY COUNCIL GOAL** 

#7 First Class Resort Development ~ Second Bridge Project

#### PROJECT DESCRIPTION

Construct a second bridge to the Island to provide four additional traffic lanes, bike lanes, and pedestrian access. Roadway will tie into the Beachcomber/McCulloch intersection and to London Bridge Road. The right-of-way is approximately six acres on the Island.

#### **JUSTIFICATION**

A second bridge will allow for the optimization of the Island transportation network. Transportation needs (vehicular and pedestrian) have been evaluated. The traffic counts for the London Bridge show that the 2004 level of service was "D" (10,000 ADT) and will reach the levels of service "E" in 2006 and "F" in 2008.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study Update 2005.

#### **OTHER**

See the CIP Project "Land Acquisition - Second Bridge to Island" for the right-of-way purchase expenses.

Program	Public V	Vorks	Project Title	State Route 9	95 Landscaping - P	hase II
Sub-Program _	Streets & D	Drainage	Project Cost	\$0	\$2,000,000	\$2,000,000
_			P	rior Years	Five Year	Total Cost
Priority Rating	1		F	ive Year Projection	ns	
, ,		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of- Engineering: De Engineering: Co Construction Other:	,				2,000,000	
Other:						
Other.	Total	\$0	\$0	\$0	\$2,000,000	\$0
FUNDING SOUR		40	+-	70	Ψ=/000/000	+-
General Fund Grant: ADOT					1,000,000 1,000,000	
	Total	\$0	\$0	\$0	\$2,000,000	\$0
FISCAL IMPACT						
Fund: General Operating Rever Operating Savin Operating Costs	nues gs					50,000
operating costs	Total	\$0	\$0	\$0	\$0	(\$50,000)
COMMENTS Operating costs	will need to be est		& Recreation Depart		nated at this time.	

#### CITY COUNCIL GOAL

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

Continue the landscaping of State Route 95 throughout the community. Continue the Landscaping Master Plan for this important transportation corridor.

#### JUSTIFICATION

Fulfulls City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, State Route 95 Landscape Master Plan.

Program	Public W	/orks	Project Title SI	R 95/Mulberry/LH	Ave. Traffic Signal	Improvements
Sub-Program	Streets & D	rainage	Project CostF	\$0 rior Years	\$300,000 Five Year	\$300,000 Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection	ns FY 09-10	FY 10-11
COSTS  Land & Right-of-Wa Engineering: Desigr Engineering: Constr Construction Other: Other:	i i				25,000	25,000 250,000
oulei.	Total	\$0	\$0	\$0	\$25,000	\$275,000
FUNDING SOURCES General Fund	S				25,000	275,000
	Total	\$0	\$0	\$0	\$25,000	\$275,000
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs	s <b>Total</b>	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#5 Enhanced Quality of Life ~ Street Improvement Program

#### **PROJECT DESCRIPTION**

Add a dedicated right-turn-only lane (southbound) on Lake Havasu Avenue to allow for the existing traffic signal to be timed to allow concurrent north-south flows on Lake Havasu Avenue and State Route 95.

#### **JUSTIFICATION**

Enhance the quality of life in Lake Havasu City by reducing the cycle length of this intersection. This would be accomplished by the addition of the dedicated right-turn lane (southbound) on Lake Havasu Avenue which would allow for concurrent north-south movements on State Route 95 and Lake Havasu Avenue because all turn movements at the intersection could be restricted.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Lake Havasu City Small Area Transportation Plan 2005.

Program Public V	Vorks	Project Title <u>Tr</u>	rterial Corridor		
Sub-Program Streets & D	Drainage	Project Cost	\$0 rior Years	\$250,000 Five Year	\$250,000 Total Cost
Priority Rating 1	FY 06-07	FY 07-08	ive Year Projection FY 08-09	rs FY 09-10	FY 10-11
COSTS	F1 00-07	F1 07-08	F1 08-09	F1 09-10	F1 10-11
Land & Right-of-Way Engineering: Design Engineering: Construction Admin. Construction Other: Other:	250,000				
Total	\$250,000	\$0	\$0	\$0	\$0
FUNDING SOURCES Highway User Revenue Fund	250,000				
Total	\$250,000	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Highway User Revenue Operating Revenues Operating Savings Operating Costs  Total	\$0	10,000 (\$10,000)	10,300 (\$10,300)	10,609 (\$10,609)	10,927 (\$10,927)
COMMENTS	ΨU	(\$10,000)	(\$10,300)	(\$10,009)	(\$10,927)
COMMENTS					

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

Install sidewalks on both sides of Acoma Boulevard from Mesquite Avenue to Havasupai/Industrial. Revise the striping to eliminate parking. Establish a five-lane roadway section.

#### **JUSTIFICATION**

Traffic volumes on Acoma Boulevard reduced the level of service to "E" in 2004. Establishing a five-lane roadway section will provide a service level of "C" for at least 10 years.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study Update 2005.

Program Pul	blic Works	Project Title		Т	raffic Signals	
Sub-Program Street	s & Drainage	Project Cost	\$80,0		\$1,387,500	\$1,467,500
			Prior Y	rears	Five Year	Total Cost
Priority Rating 1				ear Projection		
	FY 06-07	FY 07-	08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way						
Engineering: Design	25,0		10,000	15,000	45,000	
Engineering: Construction Adn	,		25,000	10,000	15,000	45,000
Construction	225,0	000 2	50,000	100,000	150,000	450,000
Other: Other:						
	otal \$272,	500 \$2	85,000	\$125,000	\$210,000	\$495,000
FUNDING SOURCES	φ2,2,5	φ2	03,000	Ψ123/000	Ψ210/000	ψ 133/000
Highway User Revenue Fund	222,5	500 2	35,000	75,000	210,000	495,000
Traffic Impact Fees	50,0		50,000	50,000	210,000	155,000
·				·		
т	otal \$272,	500 \$2	85,000	\$125,000	\$210,000	\$495,000
FISCAL IMPACT						
Fund: Highway User Revenu	ie					
Operating Revenues	_					
Operating Savings						
Operating Costs			10,000	10,300	10,609	10,927
	otal	\$0 (\$	10,000)	(\$10,300)	(\$10,609)	(\$10,927)
COMMENTS						
Operating costs for traffic sign	nals = \$5K per signal,	annually.				

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

Construct traffic signals at warranted intersections to include Lake Havasu Avenue at Acoma and Kiowa, and Smoketree Avenue at Mesquite and Swanson.

#### **JUSTIFICATION**

Encourage safe and efficient circulation modes for the public. Anticipated traffic growth will warrant the construction of nine locations over the next five years.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Small Area Transportation Study (SATS).

#### **OTHER**

FY 06-07: Acoma Blvd. at Palo Verde and Smoketree. FY 07-08: Lake Havasu Ave. at W. Acoma and Kiowa. FY 08-09: Mesquite Avenue at Smoketree. FY 09-10: Swanson Avenue at Smoketree. FY 10-11: Acoma Blvd. at Swanson and Daytona, Maricopa at S. Acoma and Oro Grande.



Program Public \	Norks	Project Title	WACOG Eli	gible Roadway Pro	jects	
Sub-Program Streets &	Drainage		\$3,109,622 \$4,323,920 Prior Years Five Year		\$7,433,542 Total Cost	
Priority Rating1			ive Year Projection			
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construction Admin. Construction Other: Other:	60,040 60,040 850,400	60,040	134,000 80,000 825,000	134,000 1,340,000		
Total	\$970,480	\$840,440	\$1,039,000	\$1,474,000	\$0	
FUNDING SOURCES Flood Control Funding Grant: WACOG Highway User Revenue Fund	141,880 500,400 328,200	840,440	450,000 589,000	450,000 1,024,000		
Total	\$970,480	\$840,440	\$1,039,000	\$1,474,000	\$0	
FISCAL IMPACT Fund: Highway User Revenue Operating Revenues Operating Savings Operating Costs	10	40,000	41,200	42,436	43,709	
Total	\$0	(\$40,000)	(\$41,200)	(\$42,436)	(\$43,709)	
COMMENTS						

**CITY COUNCIL GOAL** 

#3 Safe and Clean Community ~ Street Improvement Program

#### PROJECT DESCRIPTION

Widen various commercial streets to provide increased capacity and safety.

#### **JUSTIFICATION**

Improve traffic flow within the identified commercial areas.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Five Year Street Improvement Program, Lake Havasu City Small Area Transportation Plan 2005.

#### **OTHER**

FY 06-07: Design Lake Havasu Ave. from Acoma Blvd. W. to Havasupai Wash. Construct Mesquite (Lake Havasu Ave. to Swanson). Reconstruct Copper Dr., Port Drive to end. FY 07-08: Design Swanson Ave. from Lake Havasu Ave. to Acoma Blvd. Construct Lake Havasu Ave. (Acoma to Havasupai). FY 08-09: Construct Swanson, Lake Havasu Ave. to Acoma. FY 09-10: Lake Havasu Ave. from Kiowa to North Palo Verde.

Program	Public W	orks	Project Title	Wastewater Syste	em Expansion - Pro	gram Year 3
Sub-Program	Wastew	ater		50,642,595 rior Years	\$731,495 Five Year	\$51,374,090 Total Cost
Priority Rating	1			ive Year Projection		
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS  Land & Right-of-Way Engineering: Design Engineering: Constru Construction Other: Other: FUNDING SOURCES	uction Admin. <b>Total</b>	731,495 \$731,495	\$0	\$0	\$0	\$0
Debt Service: Waster	water <b>Total</b>	731,495 \$731,495	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs		\$0	\$0	\$0	\$0	\$0
COMMENTS	1000	40	, 40	1 40	φ	ų.

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Sewer Project Management

#### **PROJECT DESCRIPTION**

Phase I includes expanding the sewer service outside the former Sanitary District (including into the ban areas) and provides sewer service for properties in water pressure zones 1 and 2. This phase will cover six fiscal years through 2007-08. (Due to resequencing of the 11-year construction plan approved by City Council in September 2004 to address cost issues, three areas in water pressure zone 3 will be provided sewer service in Fiscal Year 2006-07.)

#### **JUSTIFICATION**

Extend sewer system to allow for hookups to existing and future properties and the elimination of existing leach fields.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan (Zone 1 and 2).

Program	Public W	/orks	Project Title _		Wastewater Sy	stem	Expansion - Pro	gram Year	4
Sub-Program	Wastew	ater	Project Cost _		3,264,904 ior Years		21,483,826 Five Year	\$34,748 Total C	
Priority Rating	1			F	ive Year Projec	ions			
		FY 06-07	FY 07-08		FY 08-09		FY 09-10	FY 10-	·11
COSTS									
Land & Right-of-Way Engineering: Design Engineering: Construction Other: Other:	tion Admin.	1,011,337 1,559,211 18,913,278							
	Total	\$21,483,826		\$0	:	0	\$0		\$0
FUNDING SOURCES									
Debt Service: Wastew	ater	21,483,826							
	Total	\$21,483,826		\$0		0	\$0		\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs									
	Total	\$0		\$0	!	0	\$0		\$0
COMMENTS									

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Sewer Project Management

#### **PROJECT DESCRIPTION**

Phase I includes expanding the sewer service outside the former Sanitary District (including into the ban areas) and provides sewer service for properties in water pressure zones 1 and 2. This phase will cover six fiscal years through 2007-08. (Due to resequencing of the 11-year construction plan approved by City Council in September 2004 to address cost issues, three areas in water pressure zone 3 will be provided sewer service in Fiscal Year 2006-07.)

#### **JUSTIFICATION**

Extend sewer system to allow for hookups to existing and future properties and the elimination of existing leach fields.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan (Zone 1 and 2).

Program Public W	/orks F	Project Title	astewater System	Expansion - Prog	ram Years 5-9
Sub-Program Wastew	rater F	Project Cost Pr	\$0 ior Years	\$280,149,611 Five Year	\$280,149,611 Total Cost
Priority Rating1		Fi	ve Year Projection	ns	
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS	Program Yr 5	<u>Program Yr 6</u>	Program Yr 7	Program Yr 8	Program Yr 9
Land & Right-of-Way					
Engineering: Design	3,260,035	2,491,013	3,881,960	2,102,320	2,095,760
Engineering: Construction Admin.	4,607,710	3,093,778	2,154,150	3,560,900	2,062,550
Construction	64,985,445	44,196,847	30,773,490	50,870,134	29,464,986
Other: Escalation	2,256,062	3,123,052	3,572,334	7,285,329	6,815,756
Other: Administrative Costs	1,483,000	1,500,000	1,500,000	1,513,000	1,500,000
Total	\$76,592,252	\$54,404,690	\$41,881,934	\$65,331,683	\$41,939,052
FUNDING SOURCES					
Debt Service: Wastewater	71,592,252	49,404,690	36,881,934	60,331,683	36,939,052
General Fund	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Irrigation & Drainage District Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total	\$76,592,252	\$54,404,690	\$41,881,934	\$65,331,683	\$41,939,052
FISCAL IMPACT	, ,	, ,		, , ,	
Fund: Wastewater Utility					
Operating Revenues	4,677,546	5,643,103	5,615,952	4,996,382	4,903,899
Operating Savings	, , , , ,	.,,	-,,-	,,	,,
Operating Costs	2,048,582	3,075,312	3,869,030	4,675,143	5,459,824
Total	\$2,628,964	\$2,567,791	\$1,746,922	\$321,239	(\$555,925)
COMMENTS					

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Sewer Project Management

#### PROJECT DESCRIPTION

Complete Phase I and begin Phase II of expanding sewer service outside the former Sanitary District (will completely sewer former ban areas). Phase I will provide sewer service to properties in water pressure zones 1 and 2 and Phase II will provide sewer service to properties in water pressure zones 3 and 4. A detailed 11-year construction plan has been prepared for the project.

#### **JUSTIFICATION**

Extend sewer system to allow for hookups to existing and future properties and the elimination of existing leach fields.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan (Zone 1 and 2).

Program	Public Wo	orks	Project Title		Chlortainer	
Sub-Program	Water	·		\$91,803 rior Years	\$78,197 Five Year	\$170,000 Total Cost
Priority Rating	1		F	ive Year Projection	ns	
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construct Construction Other:	ion Admin.	78,197				
Other:						
oulci.	Total	\$78,197	\$0	\$0	\$0	\$0
FUNDING SOURCES		. ,		<u> </u>	·	·
Irrigation & Drainage C	District Fund	78,197				
	Total	\$78,197	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Irrigation & Dr Operating Revenues Operating Savings Operating Costs	ainage_		2,000	2,060	2,122	2,185
	Total	\$0	(\$2,000)	(\$2,060)	(\$2,122)	(\$2,185)
COMMENTS						

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

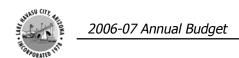
Purchase and installation of a chlortainer chlorine containment vessel at the Water Treatment Plant.

#### **JUSTIFICATION**

Additional chlorine storage is needed at the Water Treatment Plant to ensure the necessary disinfection of the city's drinking water. This vessel will increase chlorine storage to approximately 10 days, thus reducing the frequency of chlorine deliveries and reducing costs for chlorine.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



Program	Public Wo	orks	Project Title	Firming Agr	eement for Future	Water
Sub-Program	Water			\$356,183 rior Years	\$2,018,372 Five Year	\$2,374,555 Total Cost
Priority Rating	1		F	ive Year Projectio	ns	
, , ,		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Wa Engineering: Desig Engineering: Const Construction Other: Water	n <sup>'</sup>	593,639	474,911	474,911	474,911	
Other:		•			,	
	Total	\$593,639	\$474,911	\$474,911	\$474,911	\$0
FUNDING SOURCE	S					
Irrigation & Draina	ge District Fund	593,639	474,911	474,911	474,911	
	Total	\$593,639	\$474,911	\$474,911	\$474,911	\$0
FISCAL IMPACT Fund: Operating Revenue Operating Savings Operating Costs	25					
	Total	\$0	\$0	\$0	\$0	\$0
	•	,	, , , , ,	377.52 per year, plu \$20 a/f prepayment o	s additional costs.  of replacement costs	= \$2,251,887.68.

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Allocation

#### **PROJECT DESCRIPTION**

This firming agreement for 25,180 acre feet of water gives the city security in times of shortage and can again direct the focus to acquiring permanent water supply for growth.

#### **JUSTIFICATION**

The agreement with Arizona Water Banking Authority (AWBA) will protect 94% of the city/Mohave County Water Authority (MCWA) water supply by establishing a long-term storage credit account with Arizona Department of Water Resources and entering into a water exchange agreement for the benefit of MCWA during times of shortage.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Water Resources Plan 2001.\*

#### **OTHER**

\*The Water Resources Plan needs to be revised to reflect actual conservation use, growth, effluent available, Cibola Acquisition, etc.

Program Pub	lic Works	Project Tit	tleF	oothills Estates	<b>Water Service Line</b>	Replacement
Sub-Program\	Water	Project Co		\$0 or Years	\$50,057 Five Year	\$50,057 Total Cost
Priority Rating 1				ve Year Projection		
COSTS	FY 06-	07 FY (	07-08	FY 08-09	FY 09-10	FY 10-11
COSTS  Land & Right-of-Way Engineering: Design Engineering: Construction Adm Construction Other: Other:		50,057				
	otal \$5	50,057	\$0	\$0	\$0	\$0
FUNDING SOURCES  Irrigation & Drainage District Fo	und !	50,057				
To	otal \$5	50,057	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs	-		10			
COMMENTS	otal	\$0	\$0	\$0	\$0	\$0
Per Development Agreement be	etween Lake Hav	asu City and dev	eloper.			

CITY COUNCIL GOAL

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

This is the estimated cost to reimburse the Foothills Estates developer for the replacement/installation of copper service lines on McCulloch Boulevard between Dolphin Drive and Tarpon Drive in conjunction with the sewer main construction to serve the development.

#### JUSTIFICATION

Fulfills City Council goal. Complies with Lake Havasu City policy to replace failing water service lines with copper lines.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public W	/orks	Project Title P	ump Station, Wate	er Storage & Treat	ment Upgrades
Sub-Program	Wate	<u>er                                      </u>		\$626,092 Prior Years	\$4,986,665 Five Year	\$5,612,757 Total Cost
Priority Rating	1			Five Year Projectio		
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Way Engineering: Design Engineering: Construct	tion Admin.	76,277	130,435 76,277	,		100,000
Construction Other: Other:		762,773			622,836	1,000,000
	Total	\$839,050	\$1,511,067	\$863,712	\$672,836	\$1,100,000
FUNDING SOURCES						
Irrigation & Drainage [	District Fund	839,050	1,511,067	863,712	672,836	1,100,000
	Total	\$839,050	\$1,511,067	\$863,712	\$672,836	\$1,100,000
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs						
-	Total	\$0	\$0	\$0	\$0	\$0
*Future Booster Statio 2008-09 includes \$250 Upgrades.						

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### PROJECT DESCRIPTION

Replace or upgrade 13 aging booster stations. The upgrades include six additional 1.0 mg water storage tanks, replacement of electric motors, pumps, valves, associated piping, emergency generators, security lighting, fencing, and site improvements.

#### **JUSTIFICATION**

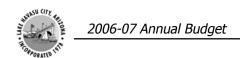
Meet existing demand on the water system. Meet the future 70,000 population as outlined in the 1991 Water Master Plan. Replace 30-40 year old aging and inefficient equipment. Lower operating and energy costs.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Water Master Plan 1991.

#### OTHER

FY 06-07: Station 1 Pump Station Replacement & Water Treatment Plant Upgrades. FY 07-08: Station 5-A new resevoir, 1-B, 2-A. FY 08-09: Station 3. FY 09-10: Station 3-C, 4. FY 10-11: Station 5-A/6-A (Pump station, transmission main, new reservoir).



Program	Public W	orks F	Project Title	ransmission & Dis	tribution System I	mprovements
Sub-Program	Wate	<u>er</u> F		\$12,852	\$7,354,685 Five Year	\$7,367,537 Total Cost
	ŗ					TULAT CUSL
Priority Rating 1	<u> </u>	EV 06 07		ive Year Projection		EV 10 11
COSTS		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Land & Right-of-Way Engineering: Design Engineering: Construction Other: Other:	on Admin.		1,881,288	1,793,397	1,900,000	1,780,000
	Total	\$0	\$1,881,288	\$1,793,397	\$1,900,000	\$1,780,000
FUNDING SOURCES Irrigation & Drainage Di	istrict Fund  Total	\$0	1,881,288 \$1,881,288	1,793,397 \$1,793,397	1,900,000 \$1,900,000	1,780,000 \$1,780,000
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs		·				
	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

Install 41,150 linear feet of 8", 10", 12", and 16" transmission and distribution water mains in various locations.

#### **JUSTIFICATION**

Meet system demand. Fifteen percent (15%) of the recommended improvements in the original Water Master Plan are complete. At the city's population level of 45,000, 42% of the recommended improvements were identified, leaving 43% of the improvements for a 70,000+ population.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Water Master Plan 1991.

#### **OTHER**

Future Transmission & Distribution Improvements will be determined when the Water Master Plan update is completed in Fiscal Year 2006-07.

Program	Public W	orks	Project Title	Water	Master Plan Updat	e
Sub-Program	Wate	r	Project Cost F	\$44,894 Prior Years	\$255,106 Five Year	\$300,000 Total Cost
Priority Rating	1			ive Year Projectio		
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Construction Other:		255,106				
Other:	Total	\$255,106	\$0	\$0	\$0	\$0
FUNDING SOUR Irrigation & Dra	ninage District Fund	255,106				
FISCAL IMPACT Fund: Operating Reve Operating Savir Operating Costs	enues ngs	\$255,106 \$0	\$0		\$0	\$0 \$0
COMMENTS						

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

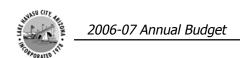
Update the city's 1991 Comprehensive Water Master Plan. Update and recalibrate the city's water system computer model.

#### **JUSTIFICATION**

Increase the efficiency of production, treatment, and distribution of the water system. Numerous changes have been made to the city's water system since 1991. The city's water service area has increased significantly. Water production and demand have also changed significantly.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan, Water Master Plan 1991.



Program Public \	Works F	Project Title	Water Resou	urce Recharge/Rec	covery
Sub-Program Wat	ter F	Project Cost	\$0 rior Years	\$202,000 Five Year	\$202,000 Total Cost
Priority Rating 1			ive Year Projection		
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS	Τ ,		[	<u> </u>	_
Land & Right-of-Way Engineering: Design Engineering: Construction Admin.	45,000				
Construction Other: Other:	157,000				
Other:	\$202,000	\$0	\$0	\$0	\$0
FUNDING SOURCES	Ψ=,	т-	Τ-	Τ-	₹-
Irrigation & Drainage District Fund	202,000				
Total	\$202,000	\$0	\$0	\$0	\$0
FISCAL IMPACT	7	1.5	1-	, -	1 -
Fund: <u>Irrigation &amp; Drainage</u> Operating Revenues Operating Savings Operating Costs		20,000	20,600	21,218	21,855
Tota	\$0	(\$20,000)	(\$20,600)	(\$21,218)	(\$21,855)
COMMENTS  Subsequent funding requests for for	uture years will be de	termined after this ir	nitial investigation is	complete.	

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Allocation

#### **PROJECT DESCRIPTION**

Perform an investigation of the shallow aquifer system located above the accounting surface near the NRWWTP\* for the suitability of water storage and recovery. Install three monitoring wells to determine hydrogeologic characteristics of the aquifer for input into groundwater models concerning transport velocities, pathways, water mound geometry, and water quality. In addition, as per the Water Resources Master Plan, implement an initial investigation of the city's groundwater aquifer for resource potential.

#### **JUSTIFICATION**

Attempt to identify additional water supply options available to the city by recharging aquifers with reclaimed water and recovering water in other portions of the aquifer. This short-term storage will be used to offset future declared shortages of Colorado River water. The timing of this investigation is critical as the first phase of the NRWWTP is scheduled to be completed in July 2007, and the subsurface character must be determined by that time in order for the injection process to proceed.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Water Resources Master Plan 2001.

#### **OTHER**

\*North Regional Wastewater Treatment Plant

rade	trol Upgra	Water Security/SCADA System & Control Upgra		Project Title	orks P	Public W	Program
	\$300,0 Total C	\$282,472 Five Year	517,528 ior Years		er P	Wate	Sub-Program
			ve Year Projection			1	Priority Rating
.0-11	FY 10-	FY 09-10	FY 08-09	FY 07-08	FY 06-07		
					20,000 262,472	,	COSTS  Land & Right-o Engineering: Di Engineering: Co Construction Other: Other:
\$0		\$0	\$0	\$0	\$282,472	Total	Other.
					282,472	URCES Orainage District Fund	FUNDING SOU Irrigation & Dra
\$0		\$0	\$0	\$0	\$282,472	Total	
10,927		10,609	10,300	10,000	40	ation & Drainage venues vings sts	FISCAL IMPACT Fund: Irrigati Operating Reversiting Savin Operating Cost
(\$10,927)	(\$	(\$10,609)	(\$10,300)	(\$10,000)	\$0	ıotaı	COMMENTS
		10,609 (\$10,609)	10,300 (\$10,300)	10,000 (\$10,000)	\$0	venues vings	Operating Reve Operating Savi

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

Replace 15 radios that operate 15 booster stations. Install new Supervisory Control and Data Acquisition (SCADA) and radio equipment to operate existing wells in the north well field. Install security camera system at the city's water treatment plant.

#### **JUSTIFICATION**

Radios at 15 booster stations (used for SCADA alarms and automatic operations) are technologically outdated and causing communication failures between booster stations. North well fields are included in the overall water supply and will need to operate in conjunction with the horizontal collector well. The wells were controlled by tank level from lower booster stations that have been abandoned. Each well must be equipped with radio equipment for operation with the new treatment plant.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public W	orks F	Project Title	Water Ser	vice Line Replacer	ment
Sub-Program	Wate	er F		1,774,877 rior Years	\$13,249,896 Five Year	\$15,024,773 Total Cost
Priority Rating	1		F	ive Year Projection	ns	
_		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS						
Land & Right-of-Wa Engineering: Design Engineering: Constru Construction Other: Other:	•	4,049,896	2,300,000	2,300,000	2,300,000	2,300,000
oulei.	Total	\$4,049,896	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000
FUNDING SOURCES Irrigation & Drainag	e District Fund	4,049,896	2,300,000	2,300,000	2,300,000	2,300,000
	Total	\$4,049,896	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs						
	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### PROJECT DESCRIPTION

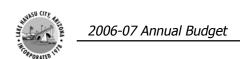
Replace approximately 3,500 failing water service lines each year.

#### **JUSTIFICATION**

Coincide installation with new sewer or sewer expansion work, replacing the failing plastic service lines with copper.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.



Program	Public W	/orks	Project Title		Wate	er Source Deve	lopme	nt
Sub-Program	Wate	er	Project Cost _		8,696,496	\$228,373	$\Box$	\$38,924,869
					rior Years	Five Year		Total Cost
Priority Rating	1			Fi	ive Year Project	ions		
		FY 06-07	FY 07-08	8	FY 08-09	FY 09-	10	FY 10-11
COSTS		i		l	ĺ		!	j
Land & Right-of-Way		i			1		!	1
Engineering: Design		60,400			1		ľ	1
Engineering: Construction	ction Aamın.	68,499			1		!	1
Construction Other:		159,874			1		ľ	1
Other:		i			1		!	1
Outer.	Total	\$228,373	+	\$0		\$0	\$0	\$0
FUNDING SOURCES		T===/=: -	<del></del>	7.	<del></del>	<del>* </del>	<del></del>	Τ-
General Fund		114,187			1		!	1
Irrigation & Drainage	District Fund				1		ľ	1
<b>1</b> gaa	J.00.155	<del>-</del> - , -						
	Total	¢220 272		\$0		<del>5</del> 0	\$0	\$0
FISCAL IMPACT	TULAI	\$228,373	<del> </del>	Þυ	4	·0	Þυ	φυ
		i			1		!	1
Fund:		İ			1		ľ	1
Operating Revenues		i			1		!	
Operating Savings		i			1		!	1
Operating Costs	Total	\$0	<del> </del>	\$0	<del>                                     </del>	\$0	\$0	\$0
COMMENTS	1044.	40		φU	4	,0	٥۴	Ψ-
COMPILITIE								
ĺ								· ·

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

Design/construct 25.9 mgd horizontal collector well, raw water transmission facilities, manganese removal treatment plant, treated water transmission facilities, and miscellaneous water line modifications.

#### **JUSTIFICATION**

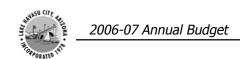
Provide additional water supply to adequately serve the citizens well into the future. The raw water will be treated to reduce the manganese level to an aesthetically acceptable level, which will reduce the number of citizen complaints.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Water Master Plan 1991.

#### **OTHER**

FY05-06: Well #2 and #9 tie-ins and Supervisory Control and Data Acquisition (SCADA). Demolish abandoned well sites. FY 06-07 will cover the final costs to connect wells #2 and #9 of the Central Well Field (\$25K) to the 48" raw water transmission main, which is the final component to complete the Water Source Development Project.



Program	Public W	orks F	Project Title	Water	Tank Rehabilitatio	n
Sub-Program	Wate	r F		1,385,578 rior Years	\$2,021,380 Five Year	\$3,406,958 Total Cost
D: '' D:'						Total Cost
Priority Rating	1	FY 06-07	FY 07-08	ive Year Projection FY 08-09	ns FY 09-10	FY 10-11
COSTS		11 00 07	110700	11 00 05	11 05 10	111011
Land & Right-of-Way Engineering: Design Engineering: Constru Construction Other:		534,617	550,655	125,375	633,385	177,348
Other:						
	Total	\$534,617	\$550,655	\$125,375	\$633,385	\$177,348
FUNDING SOURCES Irrigation & Drainage		534,617	550,655	125,375	633,385	177,348
	Total	\$534,617	\$550,655	\$125,375	\$633,385	\$177,348
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs						
	Total	\$0	\$0	\$0	\$0	\$0
COMMENTS						

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

Rehabilitate the city's current 26 storage reservoirs on a rotating basis when each reservoir's coatings systems reaches its life expectancy (12-15 years). Repairs include cleaning, sandblasting, and painting the structures inside and out. Complete structural repairs and upgrades (ladders, safety devices, etc.) for compliance by the Arizona Department of Environmental Quality (ADEQ) and the Environmental Protection Agency (EPA).

#### **JUSTIFICATION**

The water tank coating system has passed its life cycle of 12-15 years. The tanks were built in the early 1960s through the early 1980s. During the last three years, eight of the city's tanks were rehabilitated and found to have little, if any, of the original coating left to protect the tanks from corrosion.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program	Public W	orks	Project Title	Waterline Re	placement Improv	ements
Sub-Program	Wate	r		1,657,935 rior Years	\$5,015,238 Five Year	\$6,673,173 Total Cost
Priority Rating	1			ive Year Projection		
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Land & Right-of-Way Engineering: Design Engineering: Constru Construction Other:		820,020	768,599	948,590	1,138,689	1,339,340
Other:	Total	4020 D20	<b>₹769 F00</b>	¢049 E00	¢1 120 600	¢1 220 240
FUNDING SOURCES		\$820,020	\$768,599	\$948,590	\$1,138,689	\$1,339,340
Irrigation & Drainage		820,020	768,599	948,590	1,138,689	1,339,340
	Total	\$820,020	\$768,599	\$948,590	\$1,138,689	\$1,339,340
FISCAL IMPACT Fund:						
Operating Revenues Operating Savings Operating Costs						
	Total	\$0	\$0	\$0	\$0	\$0

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

Replace 10,000 linear feet of water lines annually for the streets identified as having multiple water main breaks.

#### **JUSTIFICATION**

Fulfills City Council goal.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002.

Program Public	Works	Project Title	Well Aband	onment & Rehabili	tation
Sub-Program Wa	ter I		\$48,961 rior Years	\$201,039 Five Year	\$250,000 Total Cost
Priority Rating1			ive Year Projection		
	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
COSTS					
Land & Right-of-Way Engineering: Design Engineering: Construction Admin.	20,000				
Construction Other: Other:	181,039				
Tota	\$201,039	\$0	\$0	\$0	\$0
FUNDING SOURCES					
Irrigation & Drainage District Fund					
Tota	\$201,039	\$0	\$0	\$0	\$0
FISCAL IMPACT Fund: Operating Revenues Operating Savings Operating Costs					
Tota	\$0	\$0	\$0	\$0	\$0
COMMENTS					

**CITY COUNCIL GOAL** 

#4 Effective Utility System ~ Water Program

#### **PROJECT DESCRIPTION**

Abandon seven older wells (estimated \$70,000). Rehabilitate two existing wells (estimated \$60,000) located in the north well field. Install flow metering system (estimated \$100,000) at the horizontal collector well.

#### **JUSTIFICATION**

The seven older wells have surpassed their useful lives. Wells 11 and 12 will be pulled, cleaned, and upgraded from oil lubricated to water lubricated for operation in conjunction with the new water treatment plant.

#### **RELATION TO ADOPTED PLANS**

Conforms with Lake Havasu City General Plan 2002, Water Source Development Plan.

### Home of the London Bridge

# Lake Havasu Cíty Arízona

Personnel Costs

Positions per Capita Trends

Staffing Levels

Schedule of Authorized Positions

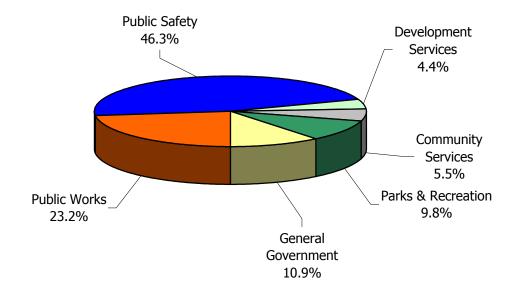
Salary Structure

Personnel Schedules



2006-07 Annual Budget

### **PERSONNEL COSTS**



	Personnel Costs	Percent
Program	FY 06-07	of Total
Community Services	\$2,320,816	5.5
<b>Development Services</b>	1,876,222	4.4
General Government City Attorney City Council & City Clerk City Manager - Administration City Manager - HR/Risk Mgmt. Finance - Administration Finance - Information Systems	880,412 455,840 518,232 519,162 1,646,195 592,780	2.1 1.1 1.2 1.2 3.9 1.4
Parks & Recreation	4,130,459	9.8
Public Safety City Court Fire Police Public Works	984,788 8,287,233 10,335,998 9,805,757	2.3 19.6 24.4 23.2
Total Personnel Costs	\$42,353,894	100.0 %

### **POSITIONS PER CAPITA TRENDS**

		Percent			
Lake Havasu City	FY 03-04	FY 04-05	FY 05-06	FY 06-07	Change
Estimated Population*	49,742	53,713	55,859	58,949	5.53 %
Positions Per 1000 Population	8.97	8.73	8.81	9.09	3.18 %

<sup>\*</sup>Finance Department estimates based upon housing units.

	Posi	Positions Per 1000 Population				
Program	FY 03-04	FY 04-05	FY 05-06	FY 06-07	Change	
Community Services **	0.00	0.00	0.00	0.51		
Development Services **	0.52	0.48	0.54	0.44	-18.50	
General Government	1.05	1.04	1.09	1.05	-3.67	
Parks & Recreation	0.78	0.76	0.73	0.75	2.67	
Public Safety	3.72	3.65	3.71	4.07	9.70	
Public Works **	2.89	2.79	2.74	2.27	-17.15	
Total Authorized Positions	8.97	8.73	8.81	9.09	3.18 %	

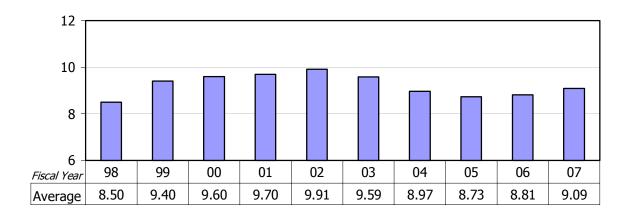
<sup>\*\*</sup>Organizational restructuring caused changes in various program groups.

		Authorized Positions				
Program	FY 03-04	FY 04-05	FY 05-06	FY 06-07	Change	
Community Services ***	0	0	0	30		
Development Services ***	26	26	30	26	-13.33	
General Government	52	56	61	62	1.64	
Parks & Recreation	39	41	41	44	7.32	
Public Safety	185	196	207	240	15.94	
Public Works ***	144	150	153	134	-12.42	
Total Authorized Positions	446	469	492	536	8.94 %	

<sup>\*\*\*</sup> Organizational restructuring occurred in Fiscal Year 2006-07.

### STAFFING LEVELS

### Number of Employees Per 1,000 Population



Over the years since incorporation, the most significant increase in employees occurred in the Police Department (added 71 employees) and Public Works Department (added 79 employees), representing almost half of the total 323 employees added.

Total staffing increased by 44 positions over the Fiscal Year 2006 Adopted Budget. These additional positions are primarily related to the wastewater system expansion, increased public safety services, new park development, and other enhanced services to the public. While the population has grown significantly in the past ten years, the number of city employees per 1,000 population has remained relatively constant.

The Schedule of Authorized Positions represented on the following pages reflects the job classes resulting from the classification and compensation study performed in Fiscal Year 1998 and approved for Fiscal Year 1999. With the implementation of this new program, the number of job titles was reduced from 122 to 75.



# SCHEDULE OF AUTHORIZED POSITIONS By Department

			Actual		Budget
Department (Fund)		FY 03-04	FY 04-05	FY 05-06	FY 06-07
City Attorney	City Attorney	1.0	1.0	1.0	1.0
	Assistant City Attorney	1.0	2.0	2.0	2.0
	City Prosecutor	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	1.0	1.0
	Administrative Supervisor	2.0	2.0	2.0	2.0
	Administrative Specialist	2.0	2.0	3.0	4.0
	Administrative Technician	1.0	1.0	1.0	
	TOTAL POSITIONS	9.0	10.0	11.0	11.0
City Clayle	City Clark	1.0	1.0	1.0	1.0
City Clerk	City Clerk	1.0 1.0	1.0	1.0	1.0
	Administrative Supervisor Administrative Specialist	1.0	1.0	1.0	1.0 1.0
	Administrative Specialist Administrative Technician	1.0	1.0	2.0	1.0
	Administrative Technician Administrative Assistant	1.0	1.0	2.0	
	Auministrative Assistant	1.0	1.0		
	TOTAL POSITIONS	4.0	4.0	4.0	3.0
City Council	Assistant to the Mayor	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	1.0	1.0	1.0	1.0
City Court	Magistrate	1.0	1.0	1.0	1.0
City Court	Magistrate	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist	6.0	6.0	6.0	6.0
	Administrative Technician	5.0	8.0	8.0	8.0
	TOTAL POSITIONS	13.0	16.0	16.0	16.0
City Manager -	City Manager	1.0	1.0	1.0	1.0
Administration	ICA Manager	1.0	1.0	1.0	1.0
Administration	Public Information Officer	1.0	1.0	1.0	1.0
	Cablecast Producer	1.0	110	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	Administrative Specialist	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	4.0	4.0	5.0	5.0
City Manager -	Division Manager	1.0	1.0	1.0	1.0
Human Resources/	Management Specialist	1.0	1.0	1.0	2.0
Risk Management Division	Administrative Specialist	3.0	2.0	1.0	2.0
Misk Hallagement Division	Administrative Specialist Administrative Technician	2.0	3.0	3.0	3.0
	Auministrative recinicidii	2.0	3.0	3.0	3.0
	TOTAL POSITIONS	7.0	6.0	6.0	8.0

# SCHEDULE OF AUTHORIZED POSITIONS By Department

			Actual		Budget	
Department (Fund)		FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Community Services -	Department Director				1.0	
Administration	Grants Administrator				1.0	
	Code Enforcement Tech. Lead				1.0	
	Management Assistant					
	Planning/Code Enforce. Tech.				2.0	
	Administrative Technician				1.0	
	TOTAL POSITIONS	0.0	0.0	0.0	6.0	
Community Services -	Division Manager	1.0	1.0	1.0	1.0	
Airport Division	Maintenance Supervisor	1.0	1.0	110	1.0	
(Airport Fund)	Maintenance Lead	1.0	1.0	1.0	1.0	
(/ iii por e r aria)	Administrative Specialist	1.0	1.0	1.0	1.0	
	Maintenance Specialist	1.0	1.0	1.0	1.0	
	Maintenance Technician	1.0	1.0	1.0	1.0	
	TOTAL POSITIONS	5.0	5.0	5.0	5.0	
	S M				1.0	
Community Services -	Division Manager	4.0	4.0	4.0	1.0	
City Transit Services Division	Transit Services Coordinator	1.0	1.0	1.0	4.0	
(Transit Grant Fund)	Transit Supervisor	1.0	1.0	1.0	1.0	
	Transit Lead	1.0	1.0	1.0	1.0	
	Transit Operator/Dispatcher	16.0	16.0	16.0	16.0	
	TOTAL POSITIONS	19.0	19.0	19.0	19.0	
Development Services	Department Director	1.0	1.0	1.0	1.0	
Department	Development Services Coord.	-		1.0		
•	Division Manager	2.0	2.0	2.0	2.0	
	City Planner, Senior	1.0	1.0	1.0	1.0	
	City Planner	2.0	2.0	2.0	2.0	
	Administrative Supervisor	1.0	1.0	1.0	1.0	
	Building Inspector, Senior	1.0	1.0	1.0	1.0	
	Plans Examiner, Senior	1.0	1.0	1.0	1.0	
	Plans Examiner, Commercial			1.0	1.0	
	Plans Examiner	3.0	3.0	3.0	3.0	
	Administrative Specialist	5.0	5.0	5.0	5.0	
	Building Inspector	5.0	5.0	5.0	5.0	
	Counter Plans Examiner	1.0	1.0	1.0	1.0	
	Code Enforcement Technician	2.0	2.0	3.0		
	Administrative Technician	1.0	1.0	2.0	2.0	
	TOTAL POSITIONS	26.0	26.0	30.0	26.0	

# SCHEDULE OF AUTHORIZED POSITIONS By Department

		Actual			Budget
Department (Fund)		FY 03-04	FY 04-05	FY 05-06	FY 06-07
Finance Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	1.0	1.0	3.0	3.0
	Senior Accountant	3.0	3.0	1.0	1.0
	Management Specialist		1.0	1.0	
	Procurement Official				1.0
	Accountant	2.0	2.0	3.0	3.0
	Administrative Supervisor	1.0	1.0	2.0	2.0
	Administrative Specialist	6.0	7.0	5.0	5.0
	Management Assistant		1.0	1.0	
	Administrative Technician	8.0	8.0	9.0	10.0
	TOTAL POSITIONS	22.0	25.0	26.0	26.0
			, -		
Finance Department -	Division Manager	1.0	1.0	1.0	1.0
Information Systems Division	Geographical Info. Syst. Coord.	1.0	1.0	1.0	1.0
	Network Administrator	1.0	1.0	2.0	2.0
	Computer Operations Spec.	2.0	3.0	3.0	3.0
	Network Specialist			1.0	1.0
	TOTAL POSITIONS	5.0	6.0	8.0	8.0
Fire Department	Fire Chief	1.0	1.0	1.0	1.0
The Department	Fire Division Chief	3.0	3.0	3.0	3.0
	Fire Inspector	5.0	5.0	5.0	5.0
	Battalion Commander	4.0	4.0	4.0	3.0
	Fire Training Officer	7.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Fire Captain	15.0	15.0	15.0	18.0
	Fire Engineer	15.0	15.0	21.0	18.0
	Administrative Specialist	2.0	2.0	2.0	2.0
	Firefighter	22.0	26.0	22.0	34.0
	Firefighter (Grant Funded)	22.0	20.0	3.0	9.0
	Management Assistant	1.0	1.0	1.0	1.0
	Public Education Specialist	2.0	2.0	2.0	2.0
	TOTAL POSITIONS	71 0	75.0	80.0	98.0
	TOTAL POSITIONS	71.0	75.0	80.0	

Personnel Schedules

### SCHEDULE OF AUTHORIZED POSITIONS By Department

			Actual		Budget		
Department (Fund)		FY 03-04	FY 04-05	FY 05-06	FY 06-07		
Parks & Recreation - Administration	Department Director Administrative Supervisor Administrative Specialist	1.0 1.0 2.0	1.0 1.0 2.0	1.0 1.0 2.0	1.0 1.0 2.0		
	TOTAL POSITIONS	4.0	4.0	4.0	4.0		
Parks & Recreation - Parks Division	Division Manager Maintenance Supervisor Maintenance Lead Administrative Specialist Maintenance Specialist Maintenance Technician	1.0 1.0 3.0 1.0 8.0 13.0	1.0 1.0 4.0 1.0 8.0 13.0	1.0 1.0 5.0 1.0 8.0 12.0	1.0 1.0 5.0 1.0 9.0 14.0		
	TOTAL POSITIONS	27.0	28.0	28.0	31.0		
Parks & Recreation - Recreation Division	Division Manager Management Specialist Administrative Supervisor Recreation Coordinator Administration Technician	1.0 1.0 1.0 1.0	1.0 1.0 1.0 2.0 1.0	1.0 1.0 1.0 2.0 1.0	1.0 1.0 1.0 2.0 1.0		
	TOTAL POSITIONS	5.0	6.0	6.0	6.0		
Parks & Recreation - Recreation/Aquatic Center	Management Specialist Aquatics Coordinator Maintenance Specialist Maintenance Mechanic	1.0 1.0 1.0	1.0 1.0 1.0	1.0 1.0 1.0	1.0 1.0 1.0		
	TOTAL POSITIONS	3.0	3.0	3.0	3.0		

Personnel Schedules

### SCHEDULE OF AUTHORIZED POSITIONS By Department

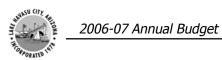
				Budget		
Department (Fund)		FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Police Department	Police Chief	1.0	1.0	1.0	1.0	
	Assistant Police Chief	1.0	1.0	1.0		
	Police Captain	1.0	1.0	1.0	2.0	
	Management Specialist	1.0	1.0	1.0	1.0	
	Network Administrator	1.0	1.0			
	Police Lieutenant	6.0	6.0	6.0	5.0	
	Detention Supervisor		1.0	1.0	1.0	
	Police Sergeant	10.0	10.0	10.0	11.0	
	Public Safety Dispatcher Suprv.	1.0	1.0	1.0	1.0	
	Records Supervisor				1.0	
	Police Officer, Senior	43.0	47.0	49.0	49.0	
	Police Officer	13.0	13.0	18.0	30.0	
	Public Safety Dispatcher Lead		1.0	1.0	1.0	
	Administrative Specialist	5.0	5.0	5.0	5.0	
	Public Safety Dispatcher	10.0	9.0	9.0	11.0	
	Detention Officer Lead	1.0	1.0	1.0	1.0	
	Administrative Technician	3.0	3.0	3.0	3.0	
	Detention Officer	4.0	3.0	3.0	3.0	
			5.5	5.5	5.0	
	TOTAL POSITIONS	101.0	105.0	111.0	126.0	
Public Works Department -	Department Director	1.0	1.0	1.0	1.0	
Administration/Engineering	Deputy Public Works Director			1.0	1.0	
Division	Assistant Public Works Director	1.0	1.0	1.0	1.0	
	City Engineer	1.0	1.0			
	Assistant City Engineer	1.0	1.0	1.0	2.0	
	Water Resources Coordinator		1.0	1.0	1.0	
	Engineering Project Manager	1.0	1.0	2.0	1.0	
	Engineer-in-Training	1.0	1.0			
	Contract Administrator	1.0	1.0	1.0	1.0	
	Engineering Tech./Coord.	5.0	6.0	6.0	6.0	
	Facilities Coordinator	1.0	1.0	1.0	1.0	
	Administrative Supervisor	1.0	1.0	1.0	1.0	
	Administrative Specialist	1.0	2.0	2.0	2.0	
	Maintenance Specialist	-	1.0	1.0	1.0	
	Engineering Technician		1.0	1.0	1.0	
	Administrative Technician	2.0	1.0	2.0	2.0	
	Maintenance Technician	1.0			2.0	
	Administrative Assistant	1.0	1.0			
	TOTAL POSITIONS	19.0	22.0	22.0	22.0	

Personnel Schedules

### SCHEDULE OF AUTHORIZED POSITIONS By Department

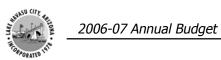
Public Works Department					Budget		
Public Works Department - Transportation Division: Street Section (Highway User Revenue Fund [HURF])	Department (Fund)		FY 03-04	FY 04-05	FY 05-06	FY 06-07	
Transportation Division: Street Section   Engineering Tech,/Coord.   1.0   1			ĺ				
Engineering Tech./Coord.   1.0   1		Division Manager	1.0	1.0	1.0	1.0	
Maintenance Lead	Transportation Division:	Maintenance Supervisor	1.0	1.0	1.0	1.0	
Maintenance Lead	Street Section	Engineering Tech./Coord.	1.0	1.0	1.0	1.0	
Maintenance Specialist   12.0   12.0   14.0   1.0	(Highway User Revenue		4.0	4.0	7.0	7.0	
Maintenance Specialist		Administrative Specialist	1.0		1.0	1.0	
Engineering Technician   1.0   1.0   1.0   6.0	37	•	12.0	12.0	14.0	15.0	
Maintenance Technician   11.0   11.0   6.0						25.0	
Public Works Department - Transportation Division: Vehicle Maintenance Section						6.0	
Public Works Department - Transportation Division: Vehicle Maintenance Section   Fleet Supervisor Maintenance Lead		ridirectioned rectificati	1110	11.0	0.0	0.0	
Maintenance Lead		TOTAL POSITIONS	32.0	32.0	32.0	32.0	
Maintenance Lead							
Vehicle Maintenance Section   Administrative Specialist   Equipment Mechanic   7.0						1.0	
Equipment Mechanic   7,0   7,0   7,0   1.0     Storekeeper   1.0   1.0   1.0     TOTAL POSITIONS   11.0   11.0   12.0					1.0	1.0	
Storekeeper   1.0   1.	Vehicle Maintenance Section	Administrative Specialist	1.0		1.0	1.0	
Mechanic Aide   1.0		Equipment Mechanic	7.0	7.0	7.0	7.0	
TOTAL POSITIONS		Storekeeper	1.0	1.0	1.0	1.0	
Public Works Department - Wastewater Division		Mechanic Aide			1.0	1.0	
Chemist		TOTAL POSITIONS	11.0	11.0	12.0	12.0	
Wastewater Division (Wastewater Fund)		†					
Wastewater Division (Wastewater Fund)	Public Works Department -	Division Manager	1.0	1.0	1.0	1.0	
Maintenance Supervisor   1.0	Wastewater Division		1.0	1.0	1.0	1.0	
Maintenance Supervisor   1.0	(Wastewater Fund)	Comms Spec/Svs Integrator			0.5	0.5	
Engineering Tech./Coord.	(		1.0	1.0		1.0	
Laboratory Technician   1.0   1.0   1.0   1.0   Maintenance Lead   3.0   3.0   4.0   Administrative Specialist   1.0   1.0   1.0   1.0   Maintenance Mechanic   1.0   1.0   1.0   1.0   Maintenance Mechanic   1.0   1.0   1.0   1.0   1.0   Maintenance Technician   1.0   1.0   1.0   1.0   Maintenance Technician   1.0   1.0   1.0   1.0   Maintenance Spec/Sys Integrator   0.5   Maintenance Supervisor   2.0   2.0   2.0   2.0   Maintenance Supervisor   Maintenance Lead   7.0   7.0   7.0   Administrative Specialist   1.0   1.0   1.0   1.0   Maintenance Specialist   1.0   1.0   1.0   Maintenance Mechanic   3.0   3.0   2.0   Administrative Technician   1.0   1.0   1.0   1.0   Maintenance Mechanic   3.0   3.0   2.0   Administrative Technician   1.0   1.0   1.0   1.0   1.0   Maintenance Mechanic   3.0   3.0   2.0   Administrative Technician   1.0   1.0   1.0   1.0   1.0   Maintenance Mechanic   3.0   3.0   2.0   Administrative Technician   1.0   1.0   1.0   1.0   1.0   1.0   Maintenance Mechanic   3.0   3.0   2.0   Administrative Technician   1.0						1.0	
Maintenance Lead   3.0   3.0   4.0   Administrative Specialist   1.0   1.0   1.0   1.0   1.0   Maintenance Specialist   7.0   9.0   9.0   9.0   Maintenance Mechanic   1.0						2.0	
Administrative Specialist   1.0   1.0   1.0   9.0   9.0   9.0   9.0   9.0   Maintenance Specialist   1.0						4.0	
Maintenance Specialist   7.0   9.0   9.0   1.0						1.0	
Maintenance Mechanic   1.0						11.0	
Maintenance Technician   1.0   1.0   1.0   1.0		·				1.0	
TOTAL POSITIONS   18.0   20.0   21.5					-	2.0	
Public Works Department - Water Division         Division Manager Comms Spec/Sys Integrator         1.0         1.0         1.0           (Irrigation & Drainage District Fund)         Maintenance Supervisor Administrative Supervisor Maintenance Lead         2.0         2.0         2.0           Administrative Specialist Maintenance Specialist Maintenance Specialist Maintenance Specialist Maintenance Specialist Maintenance Specialist Maintenance Mechanic Maintenance M		Maintenance rechnician	1.0	1.0	1.0	2.0	
Water Division         Comms Spec/Sys Integrator (Irrigation & Drainage District Fund)         Comms Spec/Sys Integrator Maintenance Supervisor         2.0         2.0         2.0           District Fund)         Administrative Supervisor Maintenance Lead         7.0         7.0         7.0           Administrative Specialist Maintenance Specialist         1.0         1.0         1.0           Water Conservation Officer Maintenance Mechanic         3.0         3.0         2.0           Administrative Technician         1.0         1.0         1.0		TOTAL POSITIONS	18.0	20.0	21.5	25.5	
Water Division         Comms Spec/Sys Integrator (Irrigation & Drainage District Fund)         Comms Spec/Sys Integrator Maintenance Supervisor         2.0         2.0         2.0           District Fund)         Administrative Supervisor Maintenance Lead         7.0         7.0         7.0           Administrative Specialist Maintenance Specialist Water Conservation Officer Maintenance Mechanic         1.0         12.0         14.0           Maintenance Mechanic Administrative Technician         3.0         3.0         2.0           Administrative Technician         1.0         1.0         1.0							
(Irrigation & Drainage District Fund)       Maintenance Supervisor Administrative Supervisor       2.0       2.0       2.0         Maintenance Lead Administrative Specialist Paintenance Specialist Paintenance Specialist Paintenance Specialist Paintenance Specialist Paintenance Specialist Paintenance Paintena			1.0	1.0		1.0	
District Fund)       Administrative Supervisor         Maintenance Lead       7.0       7.0       7.0         Administrative Specialist       1.0       1.0       1.0         Maintenance Specialist       12.0       12.0       14.0         Water Conservation Officer       1.0       1.0       1.0         Maintenance Mechanic       3.0       3.0       2.0         Administrative Technician       1.0       1.0       1.0						0.5	
Maintenance Lead       7.0       7.0       7.0         Administrative Specialist       1.0       1.0       1.0         Maintenance Specialist       12.0       12.0       14.0         Water Conservation Officer       1.0       1.0       1.0         Maintenance Mechanic       3.0       3.0       2.0         Administrative Technician       1.0       1.0       1.0			2.0	2.0	2.0	2.0	
Administrative Specialist       1.0       1.0       1.0         Maintenance Specialist       12.0       12.0       14.0         Water Conservation Officer       1.0       1.0       1.0         Maintenance Mechanic       3.0       3.0       2.0         Administrative Technician       1.0       1.0       1.0	District Fund)		1			1.0	
Maintenance Specialist       12.0       12.0       14.0         Water Conservation Officer       1.0       1.0         Maintenance Mechanic       3.0       3.0       2.0         Administrative Technician       1.0       1.0       1.0			7.0	7.0	7.0	7.0	
Water Conservation Officer       1.0       1.0         Maintenance Mechanic       3.0       3.0       2.0         Administrative Technician       1.0       1.0       1.0		Administrative Specialist	1.0	1.0	1.0		
Water Conservation Officer       1.0       1.0         Maintenance Mechanic       3.0       3.0       2.0         Administrative Technician       1.0       1.0       1.0		Maintenance Specialist	12.0	12.0	14.0	14.0	
Administrative Technician 1.0 1.0 1.0		Water Conservation Officer		1.0	1.0	1.0	
Administrative Technician 1.0 1.0 1.0		Maintenance Mechanic	3.0	3.0	2.0	2.0	
		Administrative Technician				2.0	
						12.0	
TOTAL POSITIONS 40.0 41.0 41.5		TOTAL POSITIONS	40.0	41 0	41 5	42,5	

TOTAL AUTHORITED ROCITIONS	446.0	460.0	402.0	F26.0
TOTAL AUTHORIZED POSITIONS	446.0	469.0	492.0	536.0



#### **SALARY STRUCTURE**

	STEP	1	2	3	4	5	6	7	8	9	10
A-1-1	I feli	644.04	C44 54	C44 04	C40 44	040.44	<b>640.00</b>	040.74	<b>04400</b>	£44.00	045 40
Admin. Asst.	Hrly	\$11.24	\$11.54	\$11.84	\$12.14	\$12.44	\$12.89	\$13.71	\$14.26	\$14.83	\$15.42
Mechanic Aide	B-Wkly Annual	\$899.20 \$23,379	\$923.20 \$24,003	\$947.20 \$24,627	\$971.20 \$25,251	\$995.20 \$25,875	\$1,031.20 \$26,811	\$1,096.80 \$28,517	\$1,140.80 \$29,661	\$1,186.40 \$30,846	\$1,233.60 \$32,074
A-1-2	Ailliuui	Ψ20,010	ΨΣ4,000	Ψ24,027	Ψ20,201	Ψ20,070	Ψ20,011	Ψ20,017	Ψ23,001	ψ00,040	ψ02,014
Storekeeper	Hrly	\$11.75	\$12.06	\$12.37	\$12.68	\$12.99	\$13.71	\$14.54	\$15.12	\$15.73	\$16.36
•	B-Wkly	\$940.00	\$964.80	\$989.60	\$1,014.40	\$1,039.20	\$1,096.80	\$1,163.20	\$1,209.60	\$1,258.40	\$1,308.80
	Annual	\$24,440	\$25,085	\$25,730	\$26,374	\$27,019	\$28,517	\$30,243	\$31,450	\$32,718	\$34,029
A-1-3											
Admin. Tech.	Hrly	\$13.26	\$13.58	\$13.90	\$14.22	\$14.54	\$14.86	\$15.36	\$16.12	\$16.89	\$17.66
Detention Officer	B-Wkly	\$1,060.80	\$1,086.40	\$1,112.00 \$28,912	\$1,137.60	\$1,163.20	\$1,188.80	\$1,228.80	\$1,289.60	\$1,351.20	\$1,412.80
Maint. Tech. Public Ed. Asst.	Annual	\$27,581	\$28,246	\$20,912	\$29,578	\$30,243	\$30,909	\$31,949	\$33,530	\$35,131	\$36,733
Transit Op./Disp.											
B-2-1											
Detention Officer Ld.	Hrly	\$15.02	\$15.76	\$16.51	\$17.25	\$17.99	\$18.75	\$19.51	\$20.27	\$21.03	\$21.79
Engineering Technician	B-Wkly	\$1,201.60	\$1,260.80	\$1,320.80	\$1,380.00	\$1,439.20	\$1,500.00	\$1,560.80	\$1,621.60	\$1,682.40	\$1,743.20
Maint. Mechanic	Annual	\$31,242	\$32,781	\$34,341	\$35,880	\$37,419	\$39,000	\$40,581	\$42,162	\$43,742	\$45,323
Planning/Code Enforc. Tech.											
B-2-2											
Admin. Spec.	Hrly	\$17.06	\$17.55	\$18.04	\$18.54	\$19.03	\$19.68	\$20.33	\$21.05	\$21.89	\$22.94
Aqua. Coord.	B-Wkly Annual	\$1,364.80	\$1,404.00	\$1,443.20	\$1,483.20	\$1,522.40	\$1,574.40	\$1,626.40	\$1,684.00	\$1,751.20	\$1,835.20
Building Inspector Comp. Ops. Specialist	Annual	\$35,485	\$36,504	\$37,523	\$38,563	\$39,582	\$40,934	\$42,286	\$43,784	\$45,531	\$47,715
Ctr. Plans Examiner											
Equipment Mechanic											
Maint. Spec.											
Mgmt. Asst.											
Network Specialist											
Public Ed. Spec.											
Public Safety Disp.											
Recreation Coord.											
Transit Lead											
Water Cons. Officer B-2-3											
Lab Tech.	Hrly	\$19.91	\$20.32	\$20.73	\$21.14	\$21.56	\$21.96	\$22.36	\$22.77	\$23.45	\$24.33
Maint, Lead	B-Wkly	\$1,592.80	\$1,625.60	\$1,658.40	\$1,691.20	\$1,724.80	\$1,756.80	\$1,788.80	\$1,821.60	\$1,876.00	\$1,946.40
Plans Examiner	Annual	\$41,413	\$42,266	\$43,118	\$43,971	\$44,845	\$45,677	\$46,509	\$47,362	\$48,776	\$50,606
Public Safety Disp. Lead			. ,				. ,				
B-3-2											
Admin. Supv.	Hrly	\$20.80	\$21.32	\$21.83	\$22.35	\$22.87	\$23.41	\$23.94	\$24.47	\$25.15	\$26.34
Asst. to the Mayor	B-Wkly	\$1,664.00	\$1,705.60	\$1,746.40	\$1,788.00	\$1,829.60	\$1,872.80	\$1,915.20	\$1,957.60	\$2,012.00	\$2,107.20
Code Enforce Tech Lead	Annual	\$43,264	\$44,346	\$45,406	\$46,488	\$47,570	\$48,693	\$49,795	\$50,898	\$52,312	\$54,787
Detention Supervisor Pub. Safety Disp. Supv.											
Sr. Building Inspector											
Sr. Plans Examiner											
Transit Supervisor											
C-4-1											
	Hrly	\$21.36	\$22.46	\$23.56	\$24.66	\$25.75	\$26.82	\$27.88	\$28.95	\$30.01	\$31.08
C-4-1 Accountant Contract Administrator	B-Wkly	\$1,708.80	\$1,796.80	\$1,884.80	\$1,972.80	\$2,060.00	\$2,145.60	\$2,230.40	\$2,316.00	\$2,400.80	\$2,486.40
C-4-1 Accountant Contract Administrator Eng. Tech/Coord.											
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord.	B-Wkly	\$1,708.80	\$1,796.80	\$1,884.80	\$1,972.80	\$2,060.00	\$2,145.60	\$2,230.40	\$2,316.00	\$2,400.80	\$2,486.40
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator	B-Wkly	\$1,708.80	\$1,796.80	\$1,884.80	\$1,972.80	\$2,060.00	\$2,145.60	\$2,230.40	\$2,316.00	\$2,400.80	\$2,486.40
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2	B-Wkly Annual	\$1,708.80 \$44,429	\$1,796.80 \$46,717	\$1,884.80 \$49,005	\$1,972.80 \$51,293	\$2,060.00 \$53,560	\$2,145.60 \$55,786	\$2,230.40 \$57,990	\$2,316.00 \$60,216	\$2,400.80 \$62,421	\$2,486.40 \$64,646
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer	B-Wkly Annual	\$1,708.80 \$44,429 \$23.81	\$1,796.80 \$46,717 \$24.92	\$1,884.80 \$49,005 \$26.03	\$1,972.80 \$51,293 \$27.14	\$2,060.00 \$53,560 \$28.25	\$2,145.60 \$55,786 \$29.24	\$2,230.40 \$57,990 \$30.23	\$2,316.00 \$60,216 \$31.22	\$2,400.80 \$62,421 \$32.20	\$2,486.40 \$64,646 \$33.19
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2	B-Wkly Annual	\$1,708.80 \$44,429 \$23.81	\$1,796.80 \$46,717	\$1,884.80 \$49,005	\$1,972.80 \$51,293	\$2,060.00 \$53,560	\$2,145.60 \$55,786	\$2,230.40 \$57,990	\$2,316.00 \$60,216	\$2,400.80 \$62,421	\$2,486.40 \$64,646
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor GIS Coord.	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor GIS Coord. Maint. Supv.	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor GIS Coord. Maint. Supv. Mgmt. Specialist	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor GIS Coord. Maint. Supv. Mgmt. Specialist Network Administrator	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor GIS Coord. Maint. Supv. Mgmt. Specialist Network Administrator Procurement Official	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor GIS Coord. Maint. Supv. Mgmt. Specialist Network Administrator Procurement Official C-4-3	Hrly B-Wkly Annual	\$1,708.80 \$44,429 \$23.81 \$1,904.80 \$49,525	\$1,796.80 \$46,717 \$24.92 \$1,993.60 \$51,834	\$1,884.80 \$49,005 \$26.03 \$2,082.40 \$54,142	\$1,972.80 \$51,293 \$27.14 \$2,171.20 \$56,451	\$2,060.00 \$53,560 \$28.25 \$2,260.00 \$58,760	\$2,145.60 \$55,786 \$29.24 \$2,339.20 \$60,819	\$2,230.40 \$57,990 \$30.23 \$2,418.40	\$2,316.00 \$60,216 \$31.22 \$2,497.60 \$64,938	\$2,400.80 \$62,421 \$32.20 \$2,576.00	\$2,486.40 \$64,646 \$33.19 \$2,655.20
C-4-1 Accountant Contract Administrator Eng. Tech/Coord. Facilities Coord. Grants Administrator C-4-2 Cablecast Producer Chemist City Planner Comm Spec/Sys Integrator Eng. In Training Fleet Supervisor GIS Coord. Maint. Supv. Mgmt. Specialist Network Administrator Procurement Official	B-Wkly Annual Hrly B-Wkly	\$1,708.80 \$44,429 \$23.81 \$1,904.80	\$1,796.80 \$46,717 \$24.92 \$1,993.60	\$1,884.80 \$49,005 \$26.03 \$2,082.40	\$1,972.80 \$51,293 \$27.14 \$2,171.20	\$2,060.00 \$53,560 \$28.25 \$2,260.00	\$2,145.60 \$55,786 \$29.24 \$2,339.20	\$2,230.40 \$57,990 \$30.23 \$2,418.40 \$62,878	\$2,316.00 \$60,216 \$31.22 \$2,497.60	\$2,400.80 \$62,421 \$32.20 \$2,576.00 \$66,976	\$2,486.40 \$64,646 \$33.19 \$2,655.20 \$69,035



#### **SALARY STRUCTURE**

	STEP	1	2	3	4	5	6	7	8	9	10
C-5-1					-	-				-	
Eng Project Manager	Hrly	\$27.41	\$28.85	\$30.28	\$31.72	\$33.16	\$34.36	\$35.56	\$36.76	\$37.96	\$39.16
Mgmt. Supv.	B-Wkly	\$2,192.80	\$2,308.00	\$2,422.40	\$2,537.60	\$2,652.80	\$2,748.80	\$2,844.80	\$2,940.80	\$3,036.80	\$3,132.80
	Annual	\$57,013	\$60,008	\$62,982	\$65,978	\$68,973	\$71,469	\$73,965	\$76,461	\$78,957	\$81,453
C-5-2											
Asst. City Engineer	Hrly	\$31.80	\$33.29	\$34.77	\$36.26	\$37.74	\$38.96	\$40.18	\$41.40	\$42.62	\$43.84
City Clerk	B-Wkly	\$2,544.00	\$2,663.20	\$2,781.60	\$2,900.80	\$3,019.20	\$3,116.80	\$3,214.40	\$3,312.00	\$3,409.60	\$3,507.20
Division Manager	Annual	\$66,144	\$69,243	\$72,322	\$75,421	\$78,499	\$81,037	\$83,574	\$86,112	\$88,650	\$91,187
Water Resources Coord.											
D-6-2											
Asst. City Attorney	Hrly	\$33.66	\$35.61	\$37.55	\$39.50	\$41.45	\$43.01	\$44.57	\$46.14	\$47.70	\$49.26
Asst. PW Director	B-Wkly	\$2,692.80	\$2,848.80	\$3,004.00	\$3,160.00	\$3,316.00	\$3,440.80	\$3,565.60	\$3,691.20	\$3,816.00	\$3,940.80
City Prosecutor	Annual	\$70,013	\$74,069	\$78,104	\$82,160	\$86,216	\$89,461	\$92,706	\$95,971	\$99,216	\$102,461
Fire Division Chief											
Intgovt. Comm./Affairs Mgr.											
Police Captain											
<b>D-7-1</b> Asst. Police Chief	I Inte	<b>600.40</b>	£40.70	£40.40	£44.00	¢45.74	C47.54	£40.24	<b>654.45</b>	<b>#FO OF</b>	<b>CEA 7</b> E
	Hrly	\$39.12	\$40.78	\$42.43	\$44.09	\$45.74	\$47.54	\$49.34	\$51.15	\$52.95	\$54.75
Deputy PW Director	B-Wkly	\$3,129.60	\$3,262.40	\$3,394.40	\$3,527.20	\$3,659.20	\$3,803.20	\$3,947.20	\$4,092.00	\$4,236.00	\$4,380.00
E-8-3	Annual	\$81,370	\$84,822	\$88,254	\$91,707	\$95,139	\$98,883	\$102,627	\$106,392	\$110,136	\$113,880
	المادر	¢42.02	\$44.86	¢46 00	¢40.00	<b>¢</b> 50.05	¢52.06	¢5F 10	¢57.00	¢50 44	¢61 52
Department Director Fire Chief	Hrly B-Wkly	\$42.82 \$3,425.60	\$44.86	\$46.89 \$3,751.20	\$48.92 \$3,913.60	\$50.95 \$4,076.00	\$53.06 \$4,244.80	\$55.18 \$4,414.40	\$57.29 \$4,583.20	\$59.41 \$4,752.80	\$61.53 \$4,922.40
Police Chief	Annual	\$89,066	\$93,309		\$101,754		\$110,365				\$127,982
Folice Crilei	Aiiiuai	\$09,000	<b>\$33,303</b>	\$97,531	\$101,754	\$105,976	\$110,303	\$114,774	\$119,163	\$123,573	\$127,302
PS1											
Firefighter	Hrly	\$13.11	\$13.72	\$14.32	\$14.93	\$15.53	\$16.06	\$16.58	\$17.10	\$17.62	\$18.15
	Bi-Wkly	\$1,468.32	\$1,536.64	\$1,603.84	\$1,672.16	\$1,739.36	\$1,798.72	\$1,856.96	\$1,915.20	\$1,973.44	\$2,032.80
	Annual	\$38,176	\$39,953	\$41,700	\$43,476	\$45,223	\$46,767	\$48,281	\$49,795	\$51,309	\$52,853
											•
PS2											
Fire Engineer	Hrly	\$15.18	\$15.89	\$16.60	\$17.31	\$18.03	\$18.61	\$19.19	\$19.77	\$20.36	\$20.94
	Bi-Wkly	\$1,700.16	\$1,779.68	\$1,859.20	\$1,938.72	\$2,019.36	\$2,084.32	\$2,149.28	\$2,214.24	\$2,280.32	\$2,345.28
	Annual	\$44,204	\$46,272	\$48,339	\$50,407	\$52,503	\$54,192	\$55,881	\$57,570	\$59,288	\$60,977
PS3											
Fire Captain	Hrly	\$17.68	\$18.46	\$19.25	\$20.04	\$20.83	\$21.53	\$22.23	\$22.93	\$23.63	\$24.34
	Bi-Wkly	\$1,980.16	\$2,067.52	\$2,156.00	\$2,244.48	\$2,332.96	\$2,411.36	\$2,489.76	\$2,568.16	\$2,646.56	\$2,726.08
	Annual	\$51,484	\$53,756	\$56,056	\$58,356	\$60,657	\$62,695	\$64,734	\$66,772	\$68,811	\$70,878
204											
PS4	I Inte	CO4 70	<b>#</b> 00.00	<b>600.00</b>	<b>COE OO</b>	¢00.07	607.04	<b>#20.00</b>	<b>600.00</b>	<b>#20.00</b>	<b>#20.00</b>
Battalion Commander	Hrly	\$21.79	\$22.86	\$23.93	\$25.00	\$26.07	\$27.04	\$28.02	\$29.00	\$29.98	\$30.96
	Bi-Wkly	\$2,440.48	\$2,560.32	\$2,680.16	\$2,800.00	\$2,919.84	\$3,028.48	\$3,138.24	\$3,248.00	\$3,357.76	\$3,467.52
	Annual	\$63,452	\$66,568	\$69,684	\$72,800	\$75,916	\$78,740	\$81,594	\$84,448	\$87,302	\$90,156
PS5											
Fire Inspector	Hrly	\$21.02	\$22.17	\$23.32	\$24.46	\$25.61	\$26.41	\$27.21	\$28.01	\$28.81	\$29.62
The mopestor	Bi-Wkly	\$1,681.60	\$1,773.60	\$1,865.60	\$1,956.80	\$2,048.80	\$2,112.80	\$2,176.80	\$2,240.80	\$2,304.80	\$2,369.60
	Annual	\$43,722	\$46,114	\$48,506	\$50,877	\$53,269	\$54,933	\$56,597	\$58,261	\$59,925	\$61,610
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PS6											
Police Officer	Hrly	\$19.61	\$20.67	\$21.72	\$22.77	\$23.83	\$24.70	\$25.57	\$26.44	\$27.30	\$28.17
	Bi-Wkly		\$1,653.60	\$1,737.60	\$1.821.60	\$1,906.40	\$1,976.00	\$2,045.60	\$2,115.20	\$2,184.00	\$2,253.60
	Annual	\$40,789	\$42,994	\$45,178	\$47,362	\$49,566	\$51,376	\$53,186	\$54,995	\$56,784	\$58,594
								. ,		. ,	,
PS7			_	_	_		_	-	_	-	
Police Officer, Senior	Hrly	\$20.67	\$21.72	\$22.77	\$23.83	\$24.70	\$25.57	\$26.44	\$27.35	\$28.27	\$29.19
1	Bi-Wkly	\$1,653.60	\$1,737.60	\$1,821.60	\$1,906.40	\$1,976.00	\$2,045.60	\$2,115.20	\$2,188.00	\$2,261.60	\$2,335.20
	Annual	\$42,994	\$45,178	\$47,362	\$49,566	\$51,376	\$53,186	\$54,995	\$56,888	\$58,802	\$60,715
PS8											
Police Sergeant	Hrly	\$25.88	\$27.22	\$28.57	\$29.91	\$31.25	\$32.22	\$33.19	\$34.16	\$35.13	\$36.10
	Bi-Wkly		\$2,177.60	\$2,285.60	\$2,392.80	\$2,500.00	\$2,577.60	\$2,655.20	\$2,732.80	\$2,810.40	\$2,888.00
	Annual	\$53,830	\$56,618	\$59,426	\$62,213	\$65,000	\$67,018	\$69,035	\$71,053	\$73,070	\$75,088
PS9											
Police Lieutenant	Hrly	\$30.27	\$31.81	\$33.34	\$34.88	\$36.41	\$37.86	\$39.31	\$40.76	\$42.20	\$43.65
	Bi-Wkly	\$2,421.60	\$2,544.80	\$2,667.20	\$2,790.40	\$2,912.80	\$3,028.80	\$3,144.80	\$3,260.80	\$3,376.00	\$3,492.00
	Annual	\$62,962	\$66,165	\$69,347	\$72,550	\$75,733	\$78,749	\$81,765	\$84,781	\$87,776	\$90,792



### **Home of the London Bridge**

# Lake Havasu City Arizona

Official Budget Forms
State of Arizona

Budgetary Law Arizona Revised Statutes

Legal Documents



#### **OFFICIAL BUDGET FORMS**

LAKE HAVASU CITY

FISCAL YEAR 2006-07

**DEVELOPED** 

BY

STATE OF ARIZONA
OFFICE OF THE AUDITOR GENERAL

#### **BUDGET RESOLUTION**

#### **RESOLUTION NO. 06-2082**

#### A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF LAKE HAVASU CITY, MOHAVE COUNTY, ARIZONA, ADOPTING THE BUDGET FOR FISCAL YEAR 2006-07

WHEREAS, in accordance with the provisions of Title 42, Sections 17101, 17102, 17103, 17104, and 17105, Arizona Revised Statutes, City Council did, on the 14th day of June, 2005, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Lake Havasu City, and

WHEREAS, in accordance with said sections of said title, and following due public notice, the Council will meet on July 11, 2006, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, at which meeting any taxpayer will be privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 27, 2006 at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in Title 42, Section 17051(A), Arizona Revised Statutes, and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of Lake Havasu City, Arizona, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules as now increased, reduced or changed by and the same are hereby adopted as the budget of the city of Lake Havasu City, Arizona, for the Fiscal Year 2006-07 in the amount of \$250,070,833.

PASSED AND ADOPTED by the Mayor and City Council of Lake Havasu City, Arizona, this 27<sup>th</sup> day of June 2006.

ATTEST: APPROVED:

Carla Simendich, City Clerk Harvey Jackson, Mayor

APPROVED AS TO FORM: REVIEWED BY:

Paul Lenkowsky, Interim City Attorney Richard Kaffenberger, City Manager



# Summary Schedule of Estimated Revenues and Expenditures/Expenses CITY/TOWN OF LAKE HAVASU CITY Fiscal Year 2006-07

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	ACTUAL EXPENDITURES/ EXPENSES	FUND BALANCE/ NET ASSETS***	DIRECT PROPERTY TAX REVENUES	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES	OTHER FINAN	OTHER FINANCING 2006-07	INTERFUND TRA	INTERFUND TRANSFERS 2006-07	TOTAL FINANCIAL RESOURCES AVAILABLE	BUDGETED EXPENDITURES/ EXPENSES
FUND	2005-06*	2005-06**	July 1, 2006**	2006-07	2006-07	SOURCES	<uses></uses>	Z	<0UT>	2006-07	2006-07
1. General Fund	\$ 35,965,362	30,374,235	4 20,976,739	Primary: \$ 4,166,824	\$ 43,549,063	\$	\$	\$	\$ 18,609,895	\$ 50,082,731	\$ 41,859,709
2. Special Revenue Funds	14,815,395	10,554,987	2,954,749	Secondary:	16,216,278			2,935,800	1,700,278	20,406,549	19,065,401
3. Debt Service Funds Available	3,828,653	3,828,653	700,233		127,869			3,500,000		4,328,102	3,800,368
4. Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	3,828,653	3,828,653	700,233		127,869			3,500,000		4,328,102	3,800,368
6. Capital Projects Funds	15,411,838	3,051,734	6,982,955		8,471,547			12,000,332	1,367,800	26,087,034	23,270,298
7. Permanent Funds											
8. Enterprise Funds Available	117,194,284	60,725,663	88,902,808		73,082,696			7,248,922	4,265,633	164,968,793	154,762,612
9. Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds	117,194,284	60,725,663	88,902,808		73,082,696			7,248,922	4,265,633	164,968,793	154,762,612
11. Internal Service Funds	7,035,845	4,775,902	5,997,242		8,155,698			258,552		14,411,492	7,312,445
12. TOTAL ALL FUNDS	\$ 194,251,377	\$ 113	3,311,174 \$ 126,514,726 \$		4,166,824 \$ 149,603,151	€	es	\$ 25,943,606	\$ 25,943,606   \$ 25,943,606	\$ 280,284,701	\$ 250,070,833

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2		3udgeted expenditures/expenses
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- 2. Add/subtract: estimated net reconciling items
- Less: estimated exclusions
- EEC or voter-approved alternative expenditure limitation Amount subject to the expenditure limitation

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

<sup>\*</sup> Includes Expenditure/Expense Adjustments Approved in 2005-06 from Schedule E.

<sup>\*\*</sup> Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
\*\*\* Amounts in this column represent Fund BalanceNet Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).



## CITY/TOWN OF LAKE HAVASU CITY Summary of Tax Levy and Tax Rate Information Fiscal Year 2006-07

	2005-06 FISCAL YEAR		2006-07 FISCAL YEAR
\$	3,978,457	\$	4,338,329
\$_			
\$_	3,836,473	\$	4,166,824
		_	
\$	3,836,473	\$	4,166,824
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\$_ \$			
\$	3,714,194		
-	0.7958 0.7958	-	0.7958 0.7958
ecial ainin n.	assessment distriction g to these special a	ts fo	or which secondary
	\$	\$ 3,836,473 \$ 3,836,473 \$ 3,714,194 \$ 3,714,194 \$ 3,714,194 \$ 0.7958 \$ 0.7958 the proposed budget water and assessment distriction aiming to these special and and all all all all and all all all all all all all all all al	\$ 3,978,457 \$ \$ \$ 3,836,473 \$ \$ 3,714,194 \$ 3,714,194 \$ \$ 3,714,194 \$ \$ 0.7958 \$ 0.7958 \$ 0.7958 \$ cial assessment districts fraining to these special assessment.

<sup>\*</sup> Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



SOURCE OF REVENUES		ESTIMATED REVENUES 2005-06		ACTUAL REVENUES 2005-06*		ESTIMATED REVENUES 2006-07
NERAL FUND	_		_		-	
-						
Local taxes	σ	20.096.000	ď	22 190 000	φ	22 265 000
City Sales Tax	Φ_	20,086,000	Φ_	22,180,000	Φ_	22,205,000
Licenses and permits	_		_		-	
·	_	3,769,200	_	3,811,400	-	3,494,501
Intergovernmental	_		_		-	
Auto Lieu		2,600,000		2,600,000		3,273,741
State Sales Tax	_	4,108,095	-	4,108,095	-	5,190,807
Urban Revenue Sharing	=	4,389,147	=	4,389,147	-	5,914,171
Charges for services		689,500	_	605,793	_	736,609
Fines and forfeits	_		-			
	=	1,045,000	_	1,045,000	-	1,069,689
Interest on investments	_	250,000	_	646,248	-	379,512
In-lieu property taxes	_		-		-	
	=		=			
Contributions Voluntary contributions	_		<u>-</u>		-	
Miscellaneous		040.000		074.005		007.0==
Miscellaneous & Sale of Assets Grants, IGA, Reimbursements		210,000 830,135	-	371,885 594,002	-	267,855 957,178
Total General Fund	_ \$_	37,977,077	<b>-</b> \$_	40,351,570	\$	43,549,063

<sup>\*</sup> Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



SOURCE OF REVENUES		ESTIMATED REVENUES 2005-06		ACTUAL REVENUES 2005-06*		ESTIMATED REVENUES 2006-07
PECIAL REVENUE FUNDS						
Highway User Revenue Fund						
Gasoline Tax	\$_	4,982,320	\$		\$_	
Interest & Miscellaneous	_	40,000	_	30,000	_	24,776
Total Highway User Revenue Fund	\$	5,022,320	\$	5,280,000	\$	5,983,531
Local Transportation Assistance Fund Lottery Fund	\$_	259,430	\$_	349,000	\$_	256,213
Total Local Transportation Assistance Fund	\$	259,430	\$	349,000	\$_	256,213
Tourism/Economic Development Fund	\$	1,600,000	\$	1,360,000	\$	1,616,000
Transit Fund	Ψ_	1,044,000		1,004,000		1,753,250
Grant Funds	_	3,685,452		1,609,931		6,289,439
	\$	6,329,452	\$	3,973,931	\$	9,658,689
Improvement Districts #1-4	\$_	210,461	\$	210,461	\$_	228,150
	\$	210,461	\$_	210,461	\$_	228,150
Paid On Call Pension Fund	\$_	19,000	\$_	12,500	\$_	18,000
	\$_	19,000	\$_	12,500	\$_	18,000
Parks & Recreation Memorial Tree Trust	\$	10.000	\$	14,000	\$	20,000
Court Enhancement Fund	_	50,000		55,000		51,695
State 911 Administration Fund	_	3,000	_	7,838	_	
	\$	63,000	\$	76,838	\$	71,695
	\$_		\$_		\$_	
	\$		\$		\$	
	\$_		\$_		\$	
	\$		\$		<b>*</b>	
Tatal Operated December 5	· -	14 000 000	' -	0.000.700	Ψ_	46.040.070
Total Special Revenue Funds	Ψ_	11,903,663	Φ_	9,902,730	Φ_	16,216,278

<sup>\*</sup> Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

4/06 SCHEDULE C Page 2 of 5



SOURCE OF REVENUES		ESTIMATED REVENUES 2005-06		ACTUAL REVENUES 2005-06*		ESTIMATED REVENUES 2006-07
DEBT SERVICE FUNDS						
Community Investment Program	\$_	119,148	\$_	119,148	\$_	127,869
	\$_	119,148	\$_	119,148	\$_	127,869
	\$_		\$_		\$_	
	\$		\$		\$	
	\$_		\$_		\$_	
	\$_		\$_		\$_	
	\$_		\$_		\$_	
	\$		\$		\$_	
Total Debt Service Funds CAPITAL PROJECTS FUNDS	\$_	119,148	\$_	119,148	\$_	127,869
Community Investment Program Fund Park Improvement Fund Property Acquisition Fund	\$_	1,550,800			\$_	4,912,547 833,000 2,726,000
	\$	1,550,800	\$_	356,400	\$_	8,471,547
	\$_		\$_		\$_	
	\$		\$		\$_	
	\$_		\$_		\$_	
	\$		\$		\$	
Total Capital Projects Funds	\$_	1,550,800	\$_	356,400	\$_	8,471,547

<sup>\*</sup> Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



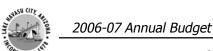
SOURCE OF REVENUES		ESTIMATED REVENUES 2005-06		ACTUAL REVENUES 2005-06*	_	ESTIMATED REVENUES 2006-07
ERMANENT FUNDS						
	\$		\$		\$	
	_					
	_		\$		\$	
	\$		Φ		Φ	
	\$		\$		\$	
	\$		\$		\$	
	Ť		<b>-</b>		Ψ	
	\$		\$		\$	
	\$		\$		\$	
Total Permanent Funds	\$		\$		\$	
NTERPRISE FUNDS						
Airport Fund	\$	4,280,093		2,634,502		3,956,536
Recreation/Aquatic Fund Irrigation & Drainage District Fund		445,000 18,173,316		414,000 16,848,989		439,084 16,142,625
Refuse Fund	_	1,035,000	_	993,600	_	1,227,052
TXCIUSC I UIIU	\$	23,933,409	\$	20,891,091	\$	21,765,297
Wastewater Utility Fund	\$	89,910,069	\$	94,295,883	\$	51,317,399
	\$	89,910,069	\$	94,295,883	\$	51,317,399
	\$		\$		\$	
	_		_		_	
	\$		\$		\$	
	\$		\$		\$	
	\$		\$		\$	
Total Enterprise Funds	\$	113,843,478	\$	115,186,974	\$	73,082,696

<sup>\*</sup> Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



SOURCE OF REVENUES	-	ESTIMATED REVENUES 2005-06		ACTUAL REVENUES 2005-06*	_	ESTIMATED REVENUES 2006-07
INTERNAL SERVICE FUNDS						
Liability Insurance Fund Vehicle Replacement Fund Employee Benefit Trust Fund	\$	1,729,287 1,522,443 5,086,184	\$	1,750,418 5,086,184	\$	1,729,287 1,391,411 5,035,000
	\$	8,337,914	\$	6,836,602	\$	8,155,698
	\$		\$		\$	
	\$		\$		\$	
	\$		\$		\$_	
	\$		\$		\$	
	\$_		\$_		\$_	
	\$		\$		\$_	
Total Internal Service Funds	\$	8,337,914	\$	6,836,602	\$_	8,155,698
TOTAL ALL FUNDS	\$	173,732,080	\$	172,753,424	\$	149,603,151

<sup>\*</sup> Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



## CITY/TOWN OF LAKE HAVASU CITY Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers Fiscal Year 2006-07

	OTHER FINANCING 2006-07			INTERFUND TRANSFERS 2006-07						
FUND	SOURCE	S <use< th=""><th>S&gt;</th><th>IN</th><th></th><th><out></out></th></use<>	S>	IN		<out></out>				
GENERAL FUND	'-									
	\$	\$	\$		\$	18,609,895				
					_					
		<u> </u>			_					
Total General Fund	\$	\$			\$	18,609,895				
SPECIAL REVENUE FUNDS	Ψ		Ψ_		Ψ_	10,000,000				
Highway User Revenue Fund	¢	\$	\$	1 792 900	Ф	1,497,278				
Local Transportation Assistance Fund	Ψ	Ψ	Ψ_	1,702,000	Ψ_	203,000				
Transit Fund				1,153,000	_					
	_									
Total Special Revenue Funds	\$	\$	\$	2,935,800	\$_	1,700,278				
DEBT SERVICE FUNDS										
Community Investment Program Fund	\$	\$	\$_	3,500,000	\$_					
					_					
	-				-					
					-					
Total Debt Service Funds	\$	\$	\$	3,500,000	\$					
CAPITAL PROJECTS FUNDS		<u> </u>								
Community Investment Projects Fund	\$	\$	\$	6,107,294	\$	307,800				
Building Improvement Fund				600,000		60,000				
Park Improvement Fund				299,038						
Property Acquisition Fund				4,994,000	_	1,000,000				
Total Capital Projects Funds	Φ			12,000,332	œ -	1,367,800				
PERMANENT FUNDS	Ψ	Ψ	Ψ_	12,000,002	Ψ_	1,007,000				
PERMANENT FUNDS	¢	\$	<b>Q</b>		Ф					
	Ψ	Ψ	Ψ_		Ψ					
					_					
	_									
Total Permanent Funds	\$	\$	\$_		\$					
ENTERPRISE FUNDS										
Airport Fund	\$	\$	\$_	809,735	\$_	65,800				
Refuse Fund Irrigation & Drainage District Fund				714,187	_	811,831 3,024,534				
Recreation/Aquatic Fund		<del></del>	<del></del> -	714,187	_	3,024,334				
Wastewater Utility Fund		<u> </u>		5,000,000	-	363,468				
Total Enterprise Funds	\$	\$	\$	7,248,922	\$	4,265,633				
INTERNAL SERVICE FUNDS					_					
Insurance Liability Fund	\$	\$	\$	258,552	\$					
					· -					
			<u> </u>		_					
Total Internal Service Funds	Ф	e	s	258,552	Φ_					
rotal internal Service Funds	Ψ	Ψ	Φ_	200,002	Φ					
TOTAL ALL FUNDS	\$	\$	\$	25,943,606	\$_	25,943,606				



### CITY/TOWN OF LAKE HAVASU CITY Summary by Department of Expenditures/Expenses Within Each Fund Type Fiscal Year 2006-07

		ADOPTED BUDGETED EXPENDITURES/ EXPENSES		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED		ACTUAL EXPENDITURES/ EXPENSES		BUDGETED EXPENDITURES/ EXPENSES
FUND/DEPARTMENT		2005-06		2005-06		2005-06*		2006-07
GENERAL FUND								
Council	\$	73,181	\$		\$		\$	72,041
Clerk	_	189,737				189,000		233,916
Court	_	1,115,255				958,000		1,165,643
Manager	-	85,387				72,579		93,708
Human Resources	-	312,304				287,320		467,628
Finance	-	590,688				549,340		647,005 785.450
Information Systems Attornev	-	832,615				749,354		,
Community Services	-	481,350				351,386		470,346 243,402
Development Services	-	2,529,338			•	2,023,470		2,365,317
Police	-	10,615,919				9,023,531		12,658,963
Fire	-	8,753,571			•	7,938,250		10,561,412
Public Works-Vehicle Maintenance	·e -	537,866				484,079		564,505
Public Works-Admin & Engineerin		538,428			•	484,586		827,969
Parks & Recreation	.9_	5,221,548			•	4,699,393		6,061,220
Non-Departmental	-	2,488,175			•	2,114,947		2,691,184
Contingency	-	1,600,000			-	400,000		1,950,000
Total General Fund	\$	35,965,362	\$		\$	30,374,235	\$	41,859,709
SPECIAL REVENUE FUNDS	•	, ,				,		<u> </u>
	\$	6,980,866	\$		2	5,404,973	2	7.682.500
Local Transportation Assistance	Ψ_	57.908			Ψ.	57,908	Ψ	57,556
Tourism/Economic Development	-	1,625,600			•	1.460.000		1,625,600
Transit	-	1,984,067			•	1,666,018		2,871,403
Court Enhancement Fund	-	40.000				40.000		40,000
Miscellaneous Grant Funds	-	3.679.952			•	1,617,484		6,298,247
Paid On Call FF Pension Fund	-	201,541			•	100.000		213,919
Parks & Rec Memorial Tree Fund	_	20,000				10,500		20,000
Improvement Districts #1-4	-	225,461				198,104		256,176
Total Special Revenue Funds	\$	14,815,395	\$		\$	10,554,987	\$	19,065,401
DEBT SERVICE FUNDS		,,				-,,	•	-,,
Community Investment Program	\$_	3,828,653	\$		\$	3,828,653	\$	3,800,368
Total Debt Service Funds	\$	3,828,653	\$		\$	3,828,653	\$	3,800,368
CAPITAL PROJECTS FUNDS								
Community Investment	\$	7,563,262	\$		\$	2,133,724	\$	13,402,689
Building Improvements		894,806				327,656		693,100
Park Improvements		1,331,830				578,904		2,647,509
Property Acquisition	_	5,621,940				11,450		6,527,000
Total Capital Projects Funds	\$	15,411,838	\$		\$	3,051,734	\$	23,270,298
PERMANENT FUNDS	\$_		\$		\$		\$	
Total Permanent Funds	\$		\$		\$		\$	
ENTERPRISE FUNDS								
Airport	\$	5,792,158	\$		\$	4,073,260	\$	5,552,871
Irrigation & Drainage District	•	18,774,977				12,458,551	•	20,920,352
Recreation/Aquatics	-	1,304,022			•	1,145,674		1,374,939
Refuse	-	714,200				714,200		634,086
Wastewater Utility Fund	-	90,608,927				42,333,978		126,280,364
Total Enterprise Funds	\$	117,194,284	\$		\$	60,725,663	\$	154,762,612
INTERNAL SERVICE FUNDS	-	, . , .				, -,	•	, , ,, ,
Insurance Liability Fund	Ф	1 720 207	¢		\$		\$	1 720 207
Vehicle Replacement Fund	\$_	1,729,287	\$		Φ		Ф	1,729,287
Employee Benefit Trust Fund	-	5,306,558				4,775,902		5,583,158
Total Internal Service Funds	\$	7,035,845	\$		2	4,775,902	2	7,312,445
					Ψ.			
TOTAL ALL FUNDS	Ф	194,251,377	\$		\$	113,311,174	Ф	250,070,833

<sup>\*</sup> Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

### BUDGETARY LAW Title 42 - Taxation

#### **Chapter 17 - Levy**

Excerpt from Arizona Revised Statutes <u>www.azleg.state.az.us</u>

#### Chapter 17 - Levy

#### **Article 3 - Local Government Budgeting Process**

- 42-17101 Annual county and municipal financial statement and estimate of expenses
- 42-17102 Contents of estimate of expenses
- 42-17103 Publication of estimates of expenses and notice of public hearing and special meeting
- 42-17104 Hearing and special meeting on expenditures and tax levy
- 42-17105 Adoption of budget
- 42-17106 Expenditures limited to budgeted purposes; transfer of monies

# 42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

- A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
- 2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
- 3. A summary schedule of estimated expenditures and revenues that shall be:
  - (a) Entered in the minutes of the governing body.
  - (b) Prepared according to forms supplied by the auditor general.

### **42-17102.** Contents of estimate of expenses

- A. The annual estimate of expenses of each county, city and town shall include:
  - 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes.
  - 2. The amounts necessary to pay the interest and principal of outstanding bonds.
  - 3. The items and amounts of each special levy provided by law.
  - 4. An amount for unanticipated contingencies or emergencies.
  - 5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
  - 6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
  - 7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
  - 8. The amounts that were collected



#### **BUDGETARY LAW**

#### Title 42 - Taxation Chapter 17 - Levy

Excerpt from Arizona Revised Statutes <u>www.azleq.state.az.us</u>

- through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
- The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
- The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
- 11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
- 12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
- 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
- 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
- 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
- 16. The expenditure limitation for the pre-

- ceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
- 17. The total expenditure limitation for the current fiscal year.
- 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.
- B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
  - 1. The amounts that are estimated as required for each department, public office or official.
  - 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.
- C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

# 42-17103. <u>Publication of estimates of expenses and notice of public hearing and special meeting</u>

A. The governing body of each county, city or town shall publish the estimates of expenses, or a summary of the estimate of expenses and a notice of a public hearing and special meeting of the governing body to hear tax-payers and make tax levies at designated times and places. The summary shall set forth sources and uses of funds, and include con-

# BUDGETARY LAW Title 42 - Taxation Chapter 17 - Levy

Excerpt from Arizona Revised Statutes www.azleg.state.az.us

solidated revenues and expenditures by category, department and fund, truth in taxation calculations, and primary and secondary property tax levies. A complete copy of the estimate of expenses shall be made available at the city, town or county libraries, and city, town or county administrative offices.

- B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.
- C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

### 42-17104. <u>Hearing and special meeting</u> on expenditures and tax levy

- A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.
- B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

#### 42-17105. Adoption of budget

A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of pro-

- posed expenditures for the purposes stated in the published proposal.
- B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.
- C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

### 42-17106. Expenditures limited to budgeted purposes; transfer of monies

- A. Except as provided in subsection B, a county, city or town shall not:
  - 1. Spend money for a purpose that is not included in its budget.
  - 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.
- A governing body may transfer monies between budget items if all of the following apply:
  - 1. The monies are available.
  - 2. The transfer is in the public interest and based on a demonstrated need.
  - 3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
  - 4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

### **Home of the London Bridge**

# Lake Havasu Cíty Arízona

**Acknowledgments** 

**Acronyms** 

**Glossary of Terms** 

**Index** 

Appendix



#### **ACKNOWLEDGMENTS**

### FINANCE DEPARTMENT LAKE HAVASU CITY

(928) 855-2116 (928) 855-0551 Fax

July 1, 2006

Each year, the city undertakes a complex and involved budgeting process. During this period, numerous individuals are called upon to provide their time, insight and experience towards developing an effective and balanced budget. The end product of these efforts is reflected throughout this budget document.

I would like to express my appreciation towards those individuals who were critical in developing the Fiscal Year 2007 budget. Specifically, I would like to afford special recognition to Budget Manager Sandy McCormack and Accountant Stefanie Morris for their months of hard work and dedication in the budget process.

I would like to recognize Administrative Supervisor Kathy Kimball for contributing her skills and dedication towards the published budget document. Accounting Manager Sharon Lawrence and the rest of the accounting staff have been indispensable, providing important insight into a multitude of financial issues.

In addition, I would like to personally thank City Manager Richard Kaffenberger for the guidance and leadership in moving towards a more performance-based budget. I would also like to express my thanks to all the department directors who have repeatedly provided information on a timely basis and worked together to create a fiscally responsible plan for the city.

Lastly, I would like to express my thanks to the City Council. Given their input throughout this process, the city has been able to develop a useful guide on the budgetary priorities for the upcoming year.

Thanks to each of you for your assistance, and I look forward to working with you again in the upcoming year.

Sincerely,

Gayle Whittle Finance Director

age Whettle





#### **ACRONYMS**

**ADA** Americans with Disabilities Act

**ADEQ** Arizona Department of Environmental Quality

**ADOT** Arizona Department of Transportation

**ARFF** Airport Rescue Fire Fighting **ARS** Arizona Revised Statutes

**AV** Assessed Valuation

**BLM** Bureau of Land Management

CAFR Comprehensive Annual Financial Report
CDBG Community Development Block Grant
CDD Community Development Department
CIP Community Investment Program
CMAR Construction Manager At Risk

**CO** Carbon Monoxide

**COPs** Certificates of Participation

COPSCommunity Oriented Policing ServicesCOPS-FASTFunding Acceleration for Smaller TownsCOPS-MOREMaking Officer Redeployment EffectiveCRRSCoColorado River Regional Sewer Coalition

**CTS** City Transit Services

**DARE** Drug Abuse Resistance Education **DES** Department of Economic Security

**DUI** Driving Under the Influence **DWI** Driving While Intoxicated

**EDA** Economic Development Administration

**EPA** Emergency Operations Center Environmental Protection Agency

**ESP** Economic Strength Project **FAA** Federal Aviation Administration

**FBO** Fixed Base Operator

**FEMA** Federal Emergency Management Agency

FF-POC Firefighters – Paid-On-Call
FLSA Fair Labor Standards Act
FMLA Family Medical Leave Act
FTE Full Time Equivalency

**FY** Fiscal Year

GAAP Generally Accepted Accounting Principles
GADA Greater Arizona Development Authority
GASB Governmental Accounting Standards Board



#### **ACRONYMS**

**GFOA** Government Finance Officers Association

**GO Bonds** General Obligation Bonds

**GREAT** Gang Resistance Education and Training

HTE Harward Technical Enterprise, Inc.

**HURF** Highway User Revenue Fund **IDD Irrigation & Drainage District IGA** Intergovernmental Agreement **ISO Insurance Service Organization IVR** Interactive Voice Response

**JCEF** Judicial Collection Enhancement Fund **LEPC** Local Emergency Planning Committee

LHC Lake Havasu City

**LHCEBT** Lake Havasu City Employee Benefit Trust **LTAF** Local Transportation Assistance Fund (Lottery) **MAGNET** Mohave Area Group Narcotics Enforcement Team

MCC Mohave Community College **MPC Municipal Property Corporation NFPA** National Fire Protection Association

0 & M Operation & Maintenance

**OPP** Operating Policies & Procedures

P&I Principal and Interest P&R Parks & Recreation

**PCI Pavement Condition Index** 

PD Police Department

**PED** Partnership for Economic Development

**POC** Paid-On-Call

**RFP** Request for Proposal

**RICO** Racketeering Influenced Criminal Organizations **SAFER** Staffing for Adequate Fire & Emergency Response

**SARA** Special Activities Recreational Area SATS Small Area Transportation Study

**SCADA** Supervisory Control and Data Acquisition

SD Sanitary District

**SIB** Special Investigations Bureau **SLIF** State Lake Improvement Fund **TEA** 

Transportation Equity Act

WACOG Western Arizona Council of Governments

**WAHS** Western Arizona Humane Society

**WIFA** Water Infrastructure Financing Authority

**WWTP** Wastewater Treatment Plant



The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

**Accrual Basis Accounting.** The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

**Actual vs. Budgeted.** Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

**Adoption.** Formal action by the City Council which sets the spending limits for the fiscal year.

**Appropriation.** An authorization made by the City Council which permits the city to incur obligations to make expenditures for specific purposes.

**Assessed Valuation.** A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

**Asset.** A resource owned or held by a government which has monetary value.

**Balanced Budget.** A prepared budget in which the revenues are sufficient to cover the expenditures.

**Bond.** A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

**Bond Refinancing.** The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

**Budget.** A financial plan for a specified period of time that matches planned revenues and expen-

ditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

**Budget Calendar.** The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

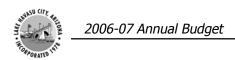
**Budget Document.** This document is the budget document. It is used to present a comprehensive financial program to the citizens of Lake Havasu City, the City Council, and other interested parties.

**Budget Message.** The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

**Budgetary Control.** The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

**Capital Budget.** The capital budget consists of the Five Year Community Investment Program and the capital outlay needs for the current fiscal year.

Community Investment Program (CIP). The CIP is a comprehensive five year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This capital plan for the ensuing year



must be formally adopted during the budget process.

**Capital Outlay.** Expenditures which result in the acquisition of or addition to fixed assets. These numbers reflect all appropriations for items that have a value of \$5,000 or more, have a useful life of more than one year and add to the capital assets of the city.

**Certificates of Participation.** A lease/purchase funding mechanism utilized for the purchase of capital items and to finance capital improvement projects.

**Community Development Block Grant.** A source of grant funding for a variety of community projects (e.g., Safehouse construction, housing rehabilitation, etc.).

**Contingency.** A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

**Cost Center.** An organizational budget/operating unit within a city department (e.g., Engineering is a cost center within the Public Works Department).

**Debt Service.** The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

**Debt Service Fund.** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Debt Service Fund Requirements.** The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

**Deficit.** An excess of expenditures over revenues.

**Department.** The basic organizational unit of government which is functionally unique in its delivery of services.

**Depreciation.** Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for replacement of capital assets.

**Development-Related Fees.** Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting, and subdivision fees.

**Division.** A group of homogeneous cost centers within a department (e.g., Administration/Engineering, Airport, Transportation, Wastewater, and Water are all divisions within the Public Works Department).

**Employee (or Fringe) Benefits.** Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for Social Security and the various pension and insurance plans.

**Encumbrance.** The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Estimated Revenue.** The amount of projected revenue to be collected during the fiscal year.

**Expenditure Limitation.** The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.



**Expenditure/Expense.** The outflow of funds paid for an asset obtained or goods and services acquired.

**Financial Policy.** A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year.** A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

**Fixed Assets.** Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Franchise Fee.** A fee (or tax) on utility companies such as gas and cable companies for their use of city rights-of-way, based on a percentage of their gross receipts.

**Fund.** A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these funds can be found in the Fund Descriptions explanation in the Budget Process section of this document.

**Fund Balance.** The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

**General Government Revenue.** The revenues of a government other than those derived from and retained in an Enterprise Fund or Special Revenue Fund.

**General Obligation Bond.** This type of bond is backed by the full faith, credit and taxing power of the municipality; bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government.

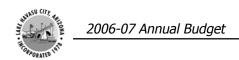
**Generally Accepted Accounting Principles** (**GAAP**). GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**Goal.** A statement of broad direction, purpose, or intent. The end toward which effort is directed.

**Grant.** A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

**Highway User Revenue Fund.** The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue source consists of state taxes collected on gasoline and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

**IDD Per Acre Property Tax.** Considered a special assessment; levied on all improved and unimproved property on a per acre basis rather than on the assessed value basis. Residential lots of a half-acre size or less are taxed at half-acre



rate; any lot one acre or less but larger than a half-acre is charged the full acre rate.

**Improvement District.** An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

**Infrastructure.** The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

**Interfund Debit/Credit.** An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund and the General Fund is reimbursed (credited).

**Interfund Transfers.** The movement of monies between funds of the same governmental entity.

**Intergovernmental Revenue.** Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

**Lease-Purchase Agreement.** A contractual agreement by which capital outlay may be purchased by making annual lease payments.

**Levy.** To impose taxes for the support of government activities.

**Line-Item Budget.** A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

**Long-Term Debt.** Debt with a maturity of more than one year after the date of issuance.

**Maturity Date.** The date by which long-term debt will be paid off.

**Municipal Property Corporation.** A nonprofit corporation with the main purpose of providing a financing alternative by issuing bonds to fund the cost of acquiring, constructing, reconstructing, and improving various municipal properties and buildings suitable for use by and for leasing to the city. MPC bonds do not require voter approval and are not considered debt to the municipality.

**Objective.** A broad, yet measurable, statement of the actual service(s) which a city program is trying to accomplish.

**Operating Budget.** The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

**Operating Revenue.** Funds that the government receives as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund (e.g., user charges).

**Outside Contracts.** Intergovernmental agreements and/or contracts for services with private consultants or service firms.

**Pay-As-You-Go Financing.** A method of paying for capital projects that relies on current tax, fees and charges, and grant revenues rather than on debt.

**Peformance Measures.** Specific quantitative and qualitative measures of work performed as an objective of the department.



**Personnel Services.** Expenditures for salaries, wages, and fringe benefits of a government's employees.

**Policy.** A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

**Program.** A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the city is responsible. They include General Government, Community Development, Community Services, Public Safety, and Public Works.

**Property Tax.** A levy upon the assessed valuation of the property within the city. In Arizona the property tax system is divided into a primary and secondary rate.

**Primary Rate.** The primary property tax levy is limited to a certain amount, yet can be imposed for all purposes.

**Secondary Rate.** This tax levy is an unlimited levy which may only be used to retire the principal and interest or redemption charges on bonded indebtedness.

**Refunding Bonds.** A system by which a bond issue is redeemed by a new bond issue under conditions generally more favorable to the issuer.

**Reserve.** An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Resolution.** A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources.** Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

**Revenue.** Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

**Short-Term Debt.** Debt with a maturity of one year or less.

**State Lake Improvement Fund (SLIF).** A state fund that provides grant funding for improvement of water related recreation facilities.

**Tax Levy.** The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

**Taxes.** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.

**Transfers In/Out.** Amounts transferred from one fund to another to assist in financing the services for the recipient fund (same as Interfund Transfers).

**Unencumbered Balance.** The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**User Charges.** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Unreserved Fund Balance.** The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

**Western Arizona Council of Governments** (**WACOG**). A council of governments representing western Arizona, headed by an executive board that assists member agencies and determines the distribution of Community Development Block Grant allocations.







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